

**BELMONT**

### 5 YEAR SUMMARY OF PROJECTED REVENUES AND EXPENDITURES (Adjusted)

### MINIMAL LEVEL SERVICE BUDGET

|  | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 |
|--|--------|--------|--------|--------|--------|--------|--------|
|--|--------|--------|--------|--------|--------|--------|--------|

## Revenues

|                       |                    |                    |                    |                    |                    |                    |                    |
|-----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Property Tax Levy     | 101,308,400        | 108,846,700        | 111,367,584        | 114,508,674        | 117,206,845        | 120,090,130        | 123,506,652        |
| State Aid             | 11,994,553         | 8,995,915          | 9,198,557          | 11,000,000         | 11,218,364         | 11,441,094         | 11,668,279         |
| Local Receipts        | 7,915,375          | 7,339,610          | 7,758,805          | 8,128,715          | 8,297,826          | 8,471,576          | 8,650,099          |
| Enterprise Funds      | 16,755,048         | 17,612,510         | 18,052,822         | 18,504,143         | 18,966,746         | 19,440,915         | 19,926,938         |
| Other Available Funds | 5,279,178          | 3,874,127          | 2,319,127          | 2,319,127          | 2,519,127          | 2,719,127          | 2,719,127          |
| Free Cash             | 2,912,405          | 3,842,667          | 2,000,000          | 2,000,000          | 2,000,000          | 2,000,000          | 2,000,000          |
| <b>Total Revenues</b> | <b>146,164,959</b> | <b>150,511,528</b> | <b>150,696,896</b> | <b>156,460,659</b> | <b>160,208,907</b> | <b>164,162,843</b> | <b>168,471,095</b> |

|                 |       |       |       |       |       |       |
|-----------------|-------|-------|-------|-------|-------|-------|
| Annual % Growth | 2.97% | 0.12% | 3.82% | 2.40% | 2.47% | 2.62% |
|-----------------|-------|-------|-------|-------|-------|-------|

## Expenditures

|                                     |                    |                    |                    |                    |                    |                    |                    |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| General Government                  | 4,627,115          | 4,704,540          | 4,837,024          | 4,939,494          | 5,044,357          | 5,151,669          | 5,261,488          |
| Public Safety                       | 13,529,119         | 13,230,549         | 13,978,477         | 14,319,569         | 14,669,033         | 15,027,074         | 15,393,906         |
| Education                           | 60,649,451         | 61,485,641         | 66,331,790         | 69,810,894         | 73,480,955         | 77,352,833         | 81,438,037         |
| Regional Assessment                 | 984,887            | 1,721,238          | 1,764,269          | 1,808,376          | 1,853,585          | 1,899,925          | 1,947,423          |
| Public Services                     | 14,032,631         | 13,582,062         | 14,658,689         | 15,075,319         | 15,501,367         | 15,837,051         | 16,180,089         |
| Human Services                      | 3,237,715          | 3,213,983          | 3,472,698          | 3,554,636          | 3,638,525          | 3,724,412          | 3,812,344          |
| Debt Service                        | 10,349,807         | 15,560,211         | 14,936,841         | 14,860,978         | 14,099,403         | 13,376,403         | 13,158,103         |
| Enterprise Funds                    | 16,755,048         | 17,612,510         | 18,052,822         | 18,504,143         | 18,966,746         | 19,440,915         | 19,926,938         |
| Employee Benefits                   | 13,765,964         | 14,171,710         | 15,879,301         | 16,818,904         | 17,814,902         | 18,016,476         | 18,942,428         |
| Prop/Liability Insurances           | 679,258            | 698,041            | 717,356            | 737,218            | 757,643            | 778,646            | 800,245            |
| Other Amounts to be Raised          | 863,241            | 840,000            | 840,000            | 840,000            | 840,000            | 840,000            | 840,000            |
| State and County Assessments        | 1,862,912          | 1,923,501          | 1,971,589          | 2,020,878          | 2,071,400          | 2,123,185          | 2,176,265          |
| Capital                             | 3,733,990          | 1,176,415          | 4,056,411          | 4,157,821          | 4,261,767          | 4,368,311          | 4,477,518          |
| Chapter 90                          | 541,127            | 541,127            | 541,127            | 541,127            | 541,127            | 541,127            | 541,127            |
| Free Cash for General Operations, R | 552,695            | 50,000             | 654,275            | 1,469,564          | 1,808,478          | 2,000,000          | 2,000,000          |
| Available Funds - Capital           | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Available Funds - Other Articles    | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Expenditures</b>           | <b>146,164,959</b> | <b>150,511,527</b> | <b>162,692,669</b> | <b>169,458,921</b> | <b>175,349,289</b> | <b>180,478,027</b> | <b>186,895,912</b> |

|                 |       |       |       |       |       |       |
|-----------------|-------|-------|-------|-------|-------|-------|
| Annual % Growth | 2.97% | 8.09% | 4.16% | 3.48% | 2.92% | 3.56% |
|-----------------|-------|-------|-------|-------|-------|-------|

|                               |   |   |              |              |              |              |              |
|-------------------------------|---|---|--------------|--------------|--------------|--------------|--------------|
| <b>Annual Surplus/Deficit</b> | 0 | 0 | (11,995,773) | (12,998,262) | (15,140,381) | (16,315,184) | (18,424,817) |
|-------------------------------|---|---|--------------|--------------|--------------|--------------|--------------|

|                                   |   |   |              |             |             |             |             |
|-----------------------------------|---|---|--------------|-------------|-------------|-------------|-------------|
| <b>Variance \$ Year Over Year</b> |   |   |              |             |             |             |             |
| <b>Surplus/Deficit</b>            | 0 | 0 | (11,995,774) | (1,002,489) | (2,142,120) | (1,174,803) | (2,109,633) |

Revenues

| <u>DESCRIPTION</u>                           | FY20 REVENUES      | FY21 ESTIMATED     | FY22 Projected     | FY23 Projected     | FY24 Projected     | FY25 Projected     | FY26 Projected     |
|----------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>A. REAL &amp; PERSONAL PROPERTY TAXES</b> |                    |                    |                    |                    |                    |                    |                    |
| TOTAL REAL AND PERSONAL PROPERTY TAXES       | 89,250,197         | 92,228,514         | 95,034,227         | 98,150,083         | 101,343,835        | 104,617,430        | 107,972,866        |
| ALLOWABLE 2 1/2% INCREASE                    | 2,231,255          | 2,305,713          | 2,375,856          | 2,453,752          | 2,533,596          | 2,615,436          | 2,699,322          |
| NEW GROWTH                                   | 1,080,541          | 500,000            | 740,000            | 740,000            | 740,000            | 740,000            | 740,000            |
| DEBT EXCLUSION                               | 8,746,407          | 13,812,473         | 13,217,502         | 13,164,839         | 12,589,414         | 12,117,264         | 12,094,464         |
| <b>TOTAL</b>                                 | <b>101,308,400</b> | <b>108,846,700</b> | <b>111,367,584</b> | <b>114,508,674</b> | <b>117,206,845</b> | <b>120,090,130</b> | <b>123,506,652</b> |
| <b>B. TOTAL LOCAL RECEIPTS</b>               |                    |                    |                    |                    |                    |                    |                    |
| OTHER TAXES                                  |                    |                    |                    |                    |                    |                    |                    |
| MV EXCISE                                    | 3,454,255          | 3,454,255          | 3,557,883          | 3,664,619          | 3,774,558          | 3,887,794          | 4,004,428          |
| EXCISE (MEALS)                               | 229,279            | 111,933            | 200,000            | 204,000            | 208,080            | 212,242            | 216,486            |
| PENALTIES AND INTEREST                       | 330,000            | 330,000            | 330,000            | 330,000            | 330,000            | 330,000            | 330,000            |
| PAYMENT IN LIEU OF TAXES                     | 36,000             | 36,000             | 36,000             | 36,000             | 36,000             | 36,000             | 36,000             |
| TOTAL OTHER TAXES                            | 4,049,534          | 3,932,188          | 4,123,883          | 4,234,619          | 4,348,638          | 4,466,036          | 4,586,915          |
| OTHER CHARGES FOR SERVICES                   |                    |                    |                    |                    |                    |                    |                    |
| AMBULANCE RECEIPTS                           | 820,000            | 820,000            | 820,000            | 820,000            | 820,000            | 820,000            | 820,000            |
| FEES                                         |                    |                    |                    |                    |                    |                    |                    |
| FEES - TOWN CLERK                            | 40,400             | 40,400             | 40,400             | 40,400             | 40,400             | 40,400             | 40,400             |
| FEES - TREASURER                             | 15,845             | 15,845             | 15,845             | 15,845             | 15,845             | 15,845             | 15,845             |
| FEES-PARKING MARKING                         | 29,715             | 29,715             | 29,715             | 29,715             | 29,715             | 29,715             | 29,715             |
| DEPUTY FEES - CLEARING                       | 1,365              | 1,365              | 1,365              | 1,365              | 1,365              | 1,365              | 1,365              |
| FEES - APPEALS BOARD                         | 7,070              | 7,070              | 7,070              | 7,070              | 7,070              | 7,070              | 7,070              |
| ALARM FEES POLICE FEES                       | 21,210             | 21,210             | 21,210             | 21,210             | 21,210             | 21,210             | 21,210             |
| FEES-POLICE                                  | 3,030              | 3,030              | 3,030              | 3,030              | 3,030              | 3,030              | 3,030              |
| FIRE MASTER BOX                              | 18,180             | 18,180             | 18,180             | 18,180             | 18,180             | 18,180             | 18,180             |
| FEES - FIRE                                  | 51,005             | 51,005             | 63,185             | 64,765             | 66,384             | 68,043             | 69,744             |
| TOTAL FEES                                   | 187,820            | 187,820            | 200,000            | 201,580            | 203,199            | 204,858            | 206,559            |
| OTHER DEPARTMENTAL REVENUES                  |                    |                    |                    |                    |                    |                    |                    |
| RENTALS COA / SELECT BOARD                   | 17,500             | 17,500             | 17,500             | 17,500             | 17,500             | 17,500             | 17,500             |
| OTHER LIBRARY                                | 15,000             | 20,000             | 20,200             | 20,402             | 20,606             | 20,812             | 21,020             |

Revenues

|                                              | FY20 REVENUES | FY21 ESTIMATED | FY22 Projected | FY23 Projected | FY24 Projected | FY25 Projected | FY26 Projected |
|----------------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| DESCRIPTION                                  |               |                |                |                |                |                |                |
| OTHER CEMETERY                               | 100,000       | 101,000        | 102,010        | 103,030        | 104,060        | 105,101        | 106,152        |
| OTHER RECREATION-PROGRAMS                    | 800,000       | 600,000        | 800,000        | 1,000,000      | 1,025,000      | 1,050,625      | 1,076,891      |
| OTHER SELECTMEN                              | 30,000        | 5,000          | 5,050          | 35,101         | 35,452         | 35,806         | 36,164         |
| OTHER TREASURER                              | -             | -              | -              | -              | -              | -              | -              |
| OTHER ASSESSORS                              | 250           | 250            | 253            | 255            | 258            | 260            | 263            |
| OTHER POLICE (PD ADMIN. FEE)                 | 40,370        | 40,774         | 41,181         | 41,593         | 42,009         | 42,429         | 42,854         |
| OTHER HIGHWAY/RECYCLABLE/TRASH OVERFLOW BAGS | 28,245        | 40,000         | 40,400         | 40,804         | 41,212         | 41,624         | 42,040         |
| OTHER HEALTH                                 | 54,000        | 54,000         | 54,540         | 55,085         | 55,636         | 56,193         | 56,755         |
| BUILDINGS DEPARTMENTAL                       | 3,500         | 3,500          | 3,535          | 3,570          | 3,606          | 3,642          | 3,679          |
| OTHER MISCELLANEOUS                          | -             | -              | -              | -              | -              | -              | -              |
| Sub-total                                    | 156,365       | 143,524        | 144,959        | 176,409        | 178,173        | 179,954        | 181,754        |
| TOTAL OTHER DEPARTMENTAL                     | 1,088,865     | 882,024        | 1,084,669      | 1,317,341      | 1,345,339      | 1,373,992      | 1,403,317      |

Revenues

| <u>DESCRIPTION</u>                              | FY20 REVENUES    | FY21 ESTIMATED   | FY22 Projected   | FY23 Projected   | FY24 Projected   | FY25 Projected   | FY26 Projected   |
|-------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| LICENSES AND PERMITS                            |                  |                  |                  |                  |                  |                  |                  |
| LICENSES - SELECTMEN (ALCOHOL)                  | 56,939           | 56,939           | 57,508           | 58,083           | 58,664           | 59,251           | 59,843           |
| LICENSES - TOWN CLERK                           | 46,460           | 46,460           | 46,925           | 47,394           | 47,868           | 48,346           | 48,830           |
| STREET OPENING PERMITS                          | 34,399           | 34,399           | 34,743           | 35,090           | 35,441           | 35,796           | 36,154           |
| LICENSES - POLICE                               | 111,100          | 90,000           | 90,900           | 91,809           | 92,727           | 93,654           | 94,591           |
| LICENSES/PERMITS - BUILDING                     | 1,032,525        | 800,000          | 808,000          | 828,199          | 848,904          | 870,127          | 891,880          |
| TOTAL LICENSES & PERMITS                        | 1,281,423        | 1,027,798        | 1,038,076        | 1,060,576        | 1,083,604        | 1,107,174        | 1,131,298        |
| FINES AND FORFEITS                              |                  |                  |                  |                  |                  |                  |                  |
| COURT FINES                                     | 5,937            | 5,937            | 5,996            | 6,056            | 6,117            | 6,178            | 6,240            |
| VIOLATION FINES POLICE                          | 27,191           | 27,191           | 27,463           | 27,738           | 28,015           | 28,295           | 28,578           |
| FALSE ALARM FINES - POLICE                      | 3,106            | 3,137            | 3,168            | 3,200            | 3,232            | 3,264            | 3,297            |
| PARKING FINES                                   | 201,500          | 203,515          | 205,550          | 207,606          | 209,682          | 211,779          | 213,896          |
| TOTAL FEES AND FINES                            | 237,734          | 239,780          | 242,178          | 244,599          | 247,045          | 249,516          | 252,011          |
| EARNINGS ON INVESTMENTS                         | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          |
| TOTAL INTEREST                                  | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          |
| <b>TOTAL LOCAL RECEIPTS</b>                     | <b>7,915,375</b> | <b>7,339,610</b> | <b>7,758,805</b> | <b>8,128,715</b> | <b>8,297,826</b> | <b>8,471,576</b> | <b>8,650,099</b> |
| <b>C. OTHER AVAILABLE FUNDS</b>                 |                  |                  |                  |                  |                  |                  |                  |
| RECEIPTS RESERVED APPROP-PARKING METERS         | 105,000          | 90,000           | 105,000          | 105,000          | 105,000          | 105,000          | 105,000          |
| TRANS BOND PREMIUM AMORTIZATION                 | 18,000           | -                | -                | -                | -                | -                | -                |
| FUND BALANCE ABATEMENT & EXEMPT/OVERLAY         | 235,000          | 235,000          | 235,000          | 235,000          | 235,000          | 235,000          | 235,000          |
| TRANS FROM LIGHT DEPT FOR TAX REDUCTION (PILOT) | 650,000          | 1,650,000        | 250,000          | 250,000          | 450,000          | 650,000          | 650,000          |
| TRANS FROM WATER FOR OPER COSTS                 | 519,000          | 664,000          | 519,000          | 519,000          | 519,000          | 519,000          | 519,000          |
| TRANS FROM SEWER FOR OPER COSTS                 | 519,000          | 519,000          | 519,000          | 519,000          | 519,000          | 519,000          | 519,000          |
| TRANS FROM LEFTOVER CAPITAL ITEMS               | 163,946          | 25,000           | 25,000           | 25,000           | 25,000           | 25,000           | 25,000           |
| TRANS FROM PERPETUAL CARE FUND                  | -                | 25,000           | -                | -                | -                | -                | -                |
| CAPITAL ENDOWMENT FUND SPEC PROJ                | 125,000          | 125,000          | 125,000          | 125,000          | 125,000          | 125,000          | 125,000          |
| TRAMS FROM GENERAL STABILIZATION                | 2,403,105        | -                | -                | -                | -                | -                | -                |
| CHAPTER 90 HIGHWAY FUNDS                        | 541,127          | 541,127          | 541,127          | 541,127          | 541,127          | 541,127          | 541,127          |
| TRANS FROM RECEIPTS RESERVED                    | -                | -                | -                | -                | -                | -                | -                |
| <b>TOTAL OTHER AVAILABLE FUNDS</b>              | <b>5,279,178</b> | <b>3,874,127</b> | <b>2,319,127</b> | <b>2,319,127</b> | <b>2,519,127</b> | <b>2,719,127</b> | <b>2,719,127</b> |

Revenues

| <u>DESCRIPTION</u>                         | FY20 REVENUES     | FY21 ESTIMATED   | FY22 Projected   | FY23 Projected    | FY24 Projected    | FY25 Projected    | FY26 Projected    |
|--------------------------------------------|-------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| <b>D. STATE AID</b>                        |                   |                  |                  |                   |                   |                   |                   |
| SCHOOL AID CHAPTER 70                      | 9,519,647         | 7,139,735        | 7,282,530        | 9,047,290         | 9,228,235         | 9,412,800         | 9,601,056         |
| SCH CONSTR-STATE AID                       | -                 | -                | -                | -                 | -                 | -                 | -                 |
| CHARTER SCHOOL REIMB                       | 3,157             | 2,368            | 10,067           | 10,067            | 10,067            | 10,067            | 10,067            |
| GENERAL MUNICIPAL AID                      | 2,397,629         | 1,798,222        | 1,834,186        | 1,870,870         | 1,908,287         | 1,946,453         | 1,985,382         |
| HOMELESS TRANSPORTATION                    | -                 | -                | -                | -                 | -                 | -                 | -                 |
| VETERANS' BENEFITS                         | 31,195            | 23,396           | 29,855           | 29,855            | 29,855            | 29,855            | 29,855            |
| LOSS OF TAXES VETERANS, BLIND, SURV SPOUSE | 42,925            | 32,194           | 41,919           | 41,919            | 41,919            | 41,919            | 41,919            |
| <b>TOTAL STATE AID</b>                     | <b>11,994,553</b> | <b>8,995,915</b> | <b>9,198,557</b> | <b>11,000,000</b> | <b>11,218,364</b> | <b>11,441,094</b> | <b>11,668,279</b> |

Revenues

| DESCRIPTION                             | FY20 REVENUES | FY21 ESTIMATED | FY22 Projected | FY23 Projected | FY24 Projected | FY25 Projected | FY26 Projected |
|-----------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| E. ENTERPRISE FUND                      |               |                |                |                |                |                |                |
| WATER ENTERPRISE FUND                   | 7,101,535     | 7,699,206      | 7,891,687      | 8,088,979      | 8,291,203      | 8,498,483      | 8,710,945      |
| SEWER ENTERPRISE FUND                   | 9,653,513     | 9,913,303      | 10,161,136     | 10,415,164     | 10,675,543     | 10,942,432     | 11,215,993     |
| TOTAL ENTERPRISE FUNDS                  | 16,755,048    | 17,612,510     | 18,052,822     | 18,504,143     | 18,966,746     | 19,440,915     | 19,926,938     |
|                                         |               |                |                |                |                |                |                |
| F. FREE CASH                            |               |                |                |                |                |                |                |
| FREE CASH SUPPORTING RESERVES           | \$ -          | \$ -           | \$ 540,290     | \$ 790,289     | \$ 1,104,203   | \$ 1,418,116   | \$ 1,732,029   |
| FREE CASH CAPITAL                       |               |                |                |                |                |                |                |
| FREE CASH SUPPORTING GENERAL OPERATIONS | \$ 2,912,405  | \$ 3,842,667   | \$ 1,459,710   | \$ 1,209,711   | \$ 895,797     | \$ 581,884     | \$ 267,971     |
| TOTAL FREE CASH                         | \$ 2,912,405  | \$ 3,842,667   | \$ 2,000,000   | \$ 2,000,000   | \$ 2,000,000   | \$ 2,000,000   | \$ 2,000,000   |
|                                         |               |                |                |                |                |                |                |
| TOTAL REVENUES                          | 146,164,959   | 150,511,528    | 150,696,896    | 156,460,659    | 160,208,907    | 164,162,843    | 168,471,095    |

# Revenue Growth

| <u>DESCRIPTION</u>                           | FY20 REVENUES | FY21 ESTIMATED | FY22 Projected | FY23 Projected | FY24 Projected | FY25 Projected | FY26 Projected |
|----------------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>A. REAL &amp; PERSONAL PROPERTY TAXES</b> |               |                |                |                |                |                |                |
| TOTAL REAL AND PERSONAL PROPERTY TAXES       | -3.1%         | 3.3%           | 3.0%           | 3.3%           | 3.3%           | 3.2%           | 3.2%           |
| ALLOWABLE 2 1/2% INCREASE                    | #DIV/0!       | 3.3%           | 3.0%           | 3.3%           | 3.3%           | 3.2%           | 3.2%           |
| NEW GROWTH                                   | #DIV/0!       | -53.7%         | 48.0%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| DEBT EXCLUSION                               | #DIV/0!       | 58%            | -4%            | 0%             | -4%            | -4%            | 0%             |
| <b>TOTAL</b>                                 | <b>10.0%</b>  | <b>7.4%</b>    | <b>2.3%</b>    | <b>2.8%</b>    | <b>2.4%</b>    | <b>2.5%</b>    | <b>2.8%</b>    |
| <b>B. TOTAL LOCAL RECEIPTS</b>               |               |                |                |                |                |                |                |
| OTHER TAXES                                  |               |                |                |                |                |                |                |
| MV EXCISE                                    | -6.7%         | 0.0%           | 3.0%           | 3.0%           | 3.0%           | 3.0%           | 3.0%           |
| EXCISE (MEALS)                               | -8.6%         | -51.2%         | 78.7%          | 2.0%           | 2.0%           | 2.0%           | 2.0%           |
| PENALTIES AND INTEREST                       | -12.8%        | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| PAYMENT IN LIEU OF TAXES                     | 293.9%        | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TOTAL OTHER TAXES                            | -6.7%         | -2.9%          | 4.9%           | 2.7%           | 2.7%           | 2.7%           | 2.7%           |
| OTHER CHARGES FOR SERVICES                   |               |                |                |                |                |                |                |
| AMBULANCE RECEIPTS                           | -1.6%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| FEES                                         |               |                |                |                |                |                |                |
| FEES - TOWN CLERK                            | -9.6%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| FEES - TREASURER                             | 14.4%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| FEES-PARKING MARKING                         | 4.9%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| DEPUTY FEES - CLEARING                       | -428.9%       | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| FEES - APPEALS BOARD                         | -17.8%        | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| ALARM FEES POLICE FEES                       | -1.0%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| FEES-POLICE                                  | 420.6%        | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| FIRE MASTER BOX                              | -0.4%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| FEES - FIRE                                  | -18.9%        | 0.0%           | 23.9%          | 2.5%           | 2.5%           | 2.5%           | 2.5%           |
| TOTAL FEES                                   | -5.2%         | 0.0%           | 6.5%           | 0.8%           | 0.8%           | 0.8%           | 0.8%           |
| OTHER DEPARTMENTAL REVENUES                  |               |                |                |                |                |                |                |
| RENTALS COA / SELECT BOARD                   | 1.1%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| OTHER LIBRARY                                | -43.3%        | 33.3%          | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| OTHER CEMETERY                               | -4.2%         | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |

# Revenue Growth

| <u>DESCRIPTION</u>                           | FY20 REVENUES | FY21 ESTIMATED | FY22 Projected | FY23 Projected | FY24 Projected | FY25 Projected | FY26 Projected |
|----------------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| OTHER RECREATION-PROGRAMS                    | -25.3%        | -25.0%         | 33.3%          | 25.0%          | 2.5%           | 2.5%           | 2.5%           |
| OTHER SELECTMEN                              | -12.0%        | -83.3%         | 1.0%           | 595.1%         | 1.0%           | 1.0%           | 1.0%           |
| OTHER TREASURER                              | -100.0%       | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| OTHER ASSESSORS                              | #DIV/0!       | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| OTHER POLICE (PD ADMIN. FEE)                 | -40.4%        | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| OTHER HIGHWAY/RECYCLABLE/TRASH OVERFLOW BAGS | -57.4%        | 41.6%          | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| OTHER HEALTH                                 | 4.0%          | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| BUILDINGS DEPARTMENTAL                       | -41.3%        | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| OTHER MISCELLANEOUS                          | -32.8%        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| Sub-total                                    | -32.8%        | -8.2%          | 1.0%           | 21.7%          | 1.0%           | 1.0%           | 1.0%           |
| TOTAL OTHER DEPARTMENTAL                     | -25.0%        | -19.0%         | 23.0%          | 21.5%          | 2.1%           | 2.1%           | 2.1%           |

Revenue Growth

|                                                 | FY20 REVENUES | FY21 ESTIMATED | FY22 Projected | FY23 Projected | FY24 Projected | FY25 Projected | FY26 Projected |
|-------------------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <u>DESCRIPTION</u>                              |               |                |                |                |                |                |                |
| LICENSES AND PERMITS                            |               |                |                |                |                |                |                |
| LICENSES - SELECTMEN (ALCOHOL)                  | -10.7%        | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| LICENSES - TOWN CLERK                           | 12.4%         | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| STREET OPENING PERMITS                          | -47.7%        | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| LICENSES - POLICE                               | 40.9%         | -19.0%         | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| LICENSES/PERMITS - BUILDING                     | -5.8%         | -22.5%         | 1.0%           | 2.5%           | 2.5%           | 2.5%           | 2.5%           |
| TOTAL LICENSES & PERMITS                        | -4.8%         | -19.8%         | 1.0%           | 2.2%           | 2.2%           | 2.2%           | 2.2%           |
| FINES AND FORFEITS                              |               |                |                |                |                |                |                |
| COURT FINES                                     | 394.7%        | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| VIOLATION FINES POLICE                          | 112.1%        | 0.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| FALSE ALARM FINES - POLICE                      | -49.2%        | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| PARKING FINES                                   | -14.1%        | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| TOTAL FEES AND FINES                            | -6.7%         | 0.9%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           | 1.0%           |
| EARNINGS ON INVESTMENTS                         |               |                |                |                |                |                |                |
| TOTAL INTEREST                                  | -17.4%        | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| <b>TOTAL LOCAL RECEIPTS</b>                     | <b>-17.4%</b> | <b>-7.3%</b>   | <b>5.7%</b>    | <b>4.8%</b>    | <b>2.1%</b>    | <b>2.1%</b>    | <b>2.1%</b>    |
| <b>C. OTHER AVAILABLE FUNDS</b>                 |               |                |                |                |                |                |                |
| RECEIPTS RESERVED APPROP-PARKING METERS         | 16.7%         | -14.3%         | 16.7%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TRANS BOND PREMIUM AMORTIZATION                 | 2.3%          | -100.0%        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| FUND BALANCE ABATEMENT & EXEMPT/OVERLAY         | 0.0%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TRANS FROM LIGHT DEPT FOR TAX REDUCTION (PILOT) | 0.0%          | 153.8%         | -84.8%         | 0.0%           | 80.0%          | 44.4%          | 0.0%           |
| TRANS FROM WATER FOR OPER COSTS                 | 199.0%        | 0.0%           | -21.8%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TRANS FROM SEWER FOR OPER COSTS                 | 273.2%        | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TRANS FROM LEFTOVER CAPITAL ITEMS               | 476.9%        | -84.8%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TRANS FROM PERPETUAL CARE FUND                  | #DIV/0!       | #DIV/0!        | -100.0%        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| CAPITAL ENDOWMENT FUND SPEC PROJ                | 0.0%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TRAMS FROM GENERAL STABILIZATION                | 79.3%         | -100.0%        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| CHAPTER 90 HIGHWAY FUNDS                        | #DIV/0!       | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TRANS FROM RECEIPTS RESERVED                    | #DIV/0!       | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| <b>TOTAL OTHER AVAILABLE FUNDS</b>              | <b>88.6%</b>  | <b>-26.6%</b>  | <b>-40.1%</b>  | <b>0.0%</b>    | <b>8.6%</b>    | <b>7.9%</b>    | <b>0.0%</b>    |

Revenue Growth

|                                            | FY20 REVENUES | FY21 ESTIMATED | FY22 Projected | FY23 Projected | FY24 Projected | FY25 Projected | FY26 Projected |
|--------------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| DESCRIPTION                                |               |                |                |                |                |                |                |
| D. STATE AID                               |               |                |                |                |                |                |                |
| SCHOOL AID CHAPTER 70                      | 5.3%          | -25.0%         | 2.0%           | 24.2%          | 2.0%           | 2.0%           | 2.0%           |
| SCH CONSTR-STATE AID                       | #DIV/0!       | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| CHARTER SCHOOL REIMB                       | -84.8%        | -25.0%         | 325.2%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| GENERAL MUNICIPAL AID                      | 2.7%          | -25.0%         | 2.0%           | 2.0%           | 2.0%           | 2.0%           | 2.0%           |
| HOMELESS TRANSPORTATION                    | #DIV/0!       | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| VETERANS' BENEFITS                         | 58.1%         | -25.0%         | 27.6%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| LOSS OF TAXES VETERANS, BLIND, SURV SPOUSE | -22.3%        | -25.0%         | 30.2%          | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TOTAL STATE AID                            | 4.6%          | -25.0%         | 2.3%           | 19.6%          | 2.0%           | 2.0%           | 2.0%           |
| E. ENTERPRISE FUND                         |               |                |                |                |                |                |                |
| WATER ENTERPRISE FUND                      | 3.0%          | 8.4%           | 2.5%           | 2.5%           | 2.5%           | 2.5%           | 2.5%           |
| SEWER ENTERPRISE FUND                      | 4.9%          | 2.7%           | 2.5%           | 2.5%           | 2.5%           | 2.5%           | 2.5%           |
| TOTAL ENTERPRISE FUNDS                     | 4.1%          | 5.1%           | 2.5%           | 2.5%           | 2.5%           | 2.5%           | 2.5%           |
| F. FREE CASH                               |               |                |                |                |                |                |                |
| FREE CASH SUPPORTING RESERVES              | #DIV/0!       | #DIV/0!        | #DIV/0!        | 46.3%          | 39.7%          | 28.4%          | 22.1%          |
| FREE CASH CAPITAL                          | #DIV/0!       | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        | #DIV/0!        |
| FREE CASH SUPPORTING GENERAL OPERATIONS    | 31.3%         | 31.9%          | -62.0%         | -17.1%         | -25.9%         | -35.0%         | -53.9%         |
| TOTAL FREE CASH                            | 31.3%         | 31.9%          | -48.0%         | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| TOTAL REVENUES                             | 8.9%          | 3.0%           | 0.1%           | 3.8%           | 2.4%           | 2.5%           | 2.6%           |

Budget By Functions

| Expenditure Projections<br>BELMONT     | FY2020<br>Adj. Budget | FY2021<br>Estimated | FY2022<br>Projected | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected |
|----------------------------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>GENERAL GOVERNMENT</b>              |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       | 2,652,716             | 2,648,150           | 2,745,976           | 2,814,625           | 2,884,991           | 2,957,116           | 3,031,044           |
| Capital                                | 145,000               | 145,000             | 147,900             | 150,858             | 153,875             | 156,953             | 160,092             |
| Other Expenses                         | 1,829,399             | 1,911,390           | 1,943,148           | 1,974,011           | 2,005,491           | 2,037,601           | 2,070,353           |
| TOTAL                                  | 4,627,115             | 4,704,540           | 4,837,024           | 4,939,494           | 5,044,357           | 5,151,669           | 5,261,488           |
| <b>PUBLIC SAFETY</b>                   |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       | 12,065,673            | 12,064,748          | 12,417,212          | 12,727,237          | 13,045,013          | 13,370,734          | 13,704,597          |
| Other Expenses                         | 1,162,596             | 1,165,801           | 1,188,958           | 1,212,578           | 1,236,671           | 1,261,246           | 1,286,312           |
| Capital                                | 300,850               | 0                   | 372,307             | 379,753             | 387,348             | 395,095             | 402,997             |
| TOTAL                                  | 13,529,119            | 13,230,549          | 13,978,477          | 14,319,569          | 14,669,033          | 15,027,074          | 15,393,906          |
| <b>PUBLIC SERVICES</b>                 |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       | 4,332,744             | 4,051,297           | 4,691,178           | 4,908,457           | 5,131,169           | 5,259,448           | 5,390,934           |
| Other Expenses                         | 9,595,007             | 9,530,765           | 9,861,033           | 10,058,254          | 10,259,419          | 10,464,607          | 10,673,899          |
| Capital                                | 104,880               | 0                   | 106,478             | 108,608             | 110,780             | 112,995             | 115,255             |
| TOTAL                                  | 14,032,631            | 13,582,062          | 14,658,689          | 15,075,319          | 15,501,367          | 15,837,051          | 16,180,089          |
| <b>HUMAN SERVICES</b>                  |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       | 2,295,182             | 2,321,048           | 2,496,837           | 2,559,258           | 2,623,239           | 2,688,820           | 2,756,041           |
| Other Expenses                         | 930,033               | 892,935             | 963,111             | 982,374             | 1,002,021           | 1,022,061           | 1,042,503           |
| Capital                                | 12,500                | 0                   | 12,750              | 13,005              | 13,265              | 13,530              | 13,801              |
| TOTAL                                  | 3,237,715             | 3,213,983           | 3,472,698           | 3,554,636           | 3,638,525           | 3,724,412           | 3,812,344           |
| <b>EDUCATION</b>                       |                       |                     |                     |                     |                     |                     |                     |
| <b><u>Operating Budgets-School</u></b> |                       |                     |                     |                     |                     |                     |                     |
| Salary & wages: Base                   | 39,029,652            | 41,164,460          | 43,181,519          | 45,297,413          | 47,516,986          | 49,845,318          | 52,287,739          |
| Non-Base/Temp Salaries                 | 1,701,100             | 1,783,100           | 1,975,372           | 2,072,165           | 2,173,701           | 2,280,212           | 2,391,942           |
| COLA & Steps/Degrees Incr.             | 219,623               | 31,274              | 243,977             | 255,932             | 268,473             | 281,628             | 295,428             |
| Enrollment Increases                   | 298,673               | -                   | 400,000             | 400,000             | 400,000             | 400,000             | 400,000             |
| Sub-tot: Sal. & Wages                  | 41,249,048            | 42,978,834          | 45,800,868          | 48,025,510          | 50,359,160          | 52,807,158          | 55,375,109          |
| Health Insurance: Existing Staff       | 7,909,528             | 8,097,808           | 8,624,166           | 9,184,737           | 9,781,745           | 10,417,558          | 11,094,699          |
| Health Insurance: New FTEs             | 39,800                | -                   | 90,000              | 95,850              | 102,080             | 108,715             | 115,781             |
| Other Employee Benefits: Medicaid Tax  | 647,000               | 665,000             | 697,585             | 731,767             | 767,624             | 805,238             | 844,695             |
| Other Employee Benefits: Unemploymer   | 90,000                | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              |
| Other Employee Benefits: Workers Comp  | 235,000               | 258,500             | 284,350             | 312,785             | 344,064             | 378,470             | 416,317             |
| Energy                                 | -                     | -                   | -                   | -                   | -                   | -                   | -                   |
| Special Educ. Tuitions                 | 5,266,488             | 3,935,141           | 5,029,602           | 5,381,674           | 5,758,391           | 6,161,478           | 6,592,781           |
| Special Educ - Transp.                 | 1,382,433             | 1,479,203           | 1,582,747           | 1,693,539           | 1,812,087           | 1,938,933           | 2,074,658           |
| Special Educ - Contr. Svcs.            | 1,150,000             | 1,230,500           | 1,316,635           | 1,408,799           | 1,507,415           | 1,612,934           | 1,725,839           |
| Dept. Operating Expenses               | 2,437,074             | 2,485,385           | 2,560,451           | 2,624,462           | 2,690,074           | 2,757,326           | 2,826,259           |
| Equipment                              | 243,080               | 265,270             | 255,386             | 261,771             | 268,315             | 275,023             | 281,899             |
| Total: School Operating Budget         | 60,649,451            | 61,485,641          | 66,331,790          | 69,810,894          | 73,480,955          | 77,352,833          | 81,438,037          |
| Regional School Assessment             | 984,887               | 1,721,238           | 1,764,269           | 1,808,376           | 1,853,585           | 1,899,925           | 1,947,423           |
| TOTAL EDUCATION                        | 61,634,338            | 63,206,879          | 68,096,059          | 71,619,270          | 75,334,540          | 79,252,758          | 83,385,460          |

Budget By Functions

| Expenditure Projections<br>BELMONT     | FY2020<br>Adj. Budget | FY2021<br><u>Estimated</u> | FY2022<br><u>Projected</u> | FY2023<br><u>Projected</u> | FY2024<br><u>Projected</u> | FY2025<br><u>Projected</u> | FY2026<br><u>Projected</u> |
|----------------------------------------|-----------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>DEBT SERVICE- GF Non-Exempt</b>     |                       |                            |                            |                            |                            |                            |                            |
| Existing General Fund Debt- Non Exempt | 1,514,596             | 1,675,238                  | 1,646,839                  | 1,623,639                  | 1,437,489                  | 1,186,639                  | 991,139                    |
| Existing General Fund Debt- Exempt     | 8,762,711             | 13,812,473                 | 13,217,502                 | 13,164,839                 | 12,589,414                 | 12,117,264                 | 12,094,464                 |
| BAN Interest - Non-Exempt              | 2,500                 | 2,500                      | 2,500                      | 2,500                      | 2,500                      | 2,500                      | 2,500                      |
| ATB Interest                           | 70,000                | 70,000                     | 70,000                     | 70,000                     | 70,000                     | 70,000                     | 70,000                     |
| Authorized/Unissued- Non Exempt        | -                     | -                          | -                          | -                          | -                          | -                          | -                          |
| Authorized/Unissued- Exempt            | -                     | -                          | -                          | -                          | -                          | -                          | -                          |
| Issuance Cost                          | -                     | -                          | -                          | -                          | -                          | -                          | -                          |
| TOTAL                                  | 10,349,807            | 15,560,211                 | 14,936,841                 | 14,860,978                 | 14,099,403                 | 13,376,403                 | 13,158,103                 |
| <b>CAPITAL OUTLAY</b>                  |                       |                            |                            |                            |                            |                            |                            |
| Capital Roads Non Discretionary        | 1,725,126             | 0                          | 1,812,460                  | 1,857,772                  | 1,904,216                  | 1,951,822                  | 2,000,617                  |
| Sidewalks                              | 220,631               | 226,147                    | 231,801                    | 237,596                    | 243,536                    | 249,624                    | 255,865                    |
| Capital Discretionary                  | 1,788,232             | 950,268                    | 2,012,150                  | 2,062,453                  | 2,114,015                  | 2,166,865                  | 2,221,037                  |
| TOTAL                                  | 3,733,990             | 1,176,415                  | 4,056,411                  | 4,157,821                  | 4,261,767                  | 4,368,311                  | 4,477,518                  |
| <b>EMPLOYEE BENEFITS</b>               |                       |                            |                            |                            |                            |                            |                            |
| Retirement                             | 8,227,468             | 8,728,097                  | 10,098,353                 | 10,679,008                 | 11,293,052                 | 11,088,175                 | 11,581,599                 |
| Unemployment                           | 40,000                | 40,000                     | 40,000                     | 40,000                     | 40,000                     | 40,000                     | 40,000                     |
| Health Insurance                       | 4,920,665             | 5,068,286                  | 5,397,724                  | 5,748,576                  | 6,122,234                  | 6,520,179                  | 6,943,991                  |
| Salary/Wage Reserve                    | 250,209               | 0                          | 0                          | 0                          | 0                          | 0                          | 0                          |
| Life insurance                         | 19,425                | 19,425                     | 19,425                     | 19,425                     | 19,425                     | 19,425                     | 19,425                     |
| Medicare (1.45%)                       | 308,197               | 315,902                    | 323,800                    | 331,895                    | 340,192                    | 348,697                    | 357,414                    |
| TOTAL                                  | 13,765,964            | 14,171,710                 | 15,879,301                 | 16,818,904                 | 17,814,902                 | 18,016,476                 | 18,942,428                 |
| <b>PROPERTY/LIABILITY INSURANCES</b>   |                       |                            |                            |                            |                            |                            |                            |
| Property/Liability                     | 496,273               | 511,161                    | 526,496                    | 542,291                    | 558,560                    | 575,316                    | 592,576                    |
| Workers Compensation                   | 159,445               | 162,634                    | 165,887                    | 169,204                    | 172,589                    | 176,040                    | 179,561                    |
| Deductable                             | 23,540                | 24,246                     | 24,974                     | 25,723                     | 26,494                     | 27,289                     | 28,108                     |
| TOTAL                                  | 679,258               | 698,041                    | 717,356                    | 737,218                    | 757,643                    | 778,646                    | 800,245                    |
| <b>ENTERPRISE FUNDS</b>                |                       |                            |                            |                            |                            |                            |                            |
| Water Direct / Indirect                | 7,101,535             | 7,699,206                  | 7,891,687                  | 8,088,979                  | 8,291,203                  | 8,498,483                  | 8,710,945                  |
| Sewer Direct / Indirect                | 9,653,513             | 9,913,303                  | 10,161,136                 | 10,415,164                 | 10,675,543                 | 10,942,432                 | 11,215,993                 |
| TOTAL                                  | 16,755,048            | 17,612,510                 | 18,052,822                 | 18,504,143                 | 18,966,746                 | 19,440,915                 | 19,926,938                 |
| <b>OTHER AMOUNTS TO BE RAISED</b>      |                       |                            |                            |                            |                            |                            |                            |
| Overlay / Prior Year Overlay Deficits  | 863,241               | 840,000                    | 840,000                    | 840,000                    | 840,000                    | 840,000                    | 840,000                    |
| TOTAL                                  | 863,241               | 840,000                    | 840,000                    | 840,000                    | 840,000                    | 840,000                    | 840,000                    |

Budget By Functions

| Expenditure Projections<br>BELMONT     |  | FY2020<br>Adj. Budget | FY2021<br><u>Estimated</u> | FY2022<br><u>Projected</u> | FY2023<br><u>Projected</u> | FY2024<br><u>Projected</u> | FY2025<br><u>Projected</u> | FY2026<br><u>Projected</u> |
|----------------------------------------|--|-----------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| STATE and COUNTY ASSESSMENTS           |  |                       |                            |                            |                            |                            |                            |                            |
| School Choice Sending Tuitions         |  | 26,581                | 47,725                     | 48,918                     | 50,141                     | 51,395                     | 52,679                     | 53,996                     |
| Charter School Sending Tuition         |  | 33,398                | 41,664                     | 42,706                     | 43,773                     | 44,868                     | 45,989                     | 47,139                     |
| Air Pollution                          |  | 11,834                | 12,189                     | 12,494                     | 12,806                     | 13,126                     | 13,454                     | 13,791                     |
| Special Education                      |  | 2,480                 | 691                        | 708                        | 726                        | 744                        | 763                        | 782                        |
| Metro Area Planning Council            |  | 13,700                | 14,134                     | 14,487                     | 14,850                     | 15,221                     | 15,601                     | 15,991                     |
| Boston Metro District Planning         |  | 538                   | 538                        | 551                        | 565                        | 579                        | 594                        | 609                        |
| RMV Non-Renewal Surcharge              |  | 35,920                | 37,340                     | 38,274                     | 39,230                     | 40,211                     | 41,216                     | 42,247                     |
| MBTA                                   |  | 1,738,461             | 1,769,220                  | 1,813,451                  | 1,858,787                  | 1,905,256                  | 1,952,888                  | 2,001,710                  |
| TOTAL                                  |  | 1,862,912             | 1,923,501                  | 1,971,589                  | 2,020,878                  | 2,071,400                  | 2,123,185                  | 2,176,265                  |
| OTHER                                  |  |                       |                            |                            |                            |                            |                            |                            |
| Chapter 90 Highway Funds               |  | 541,127               | 541,127                    | 541,127                    | 541,127                    | 541,127                    | 541,127                    | 541,127                    |
| FREE CASH / OTHER                      |  |                       |                            |                            |                            |                            |                            |                            |
| Other Spec Funds - Operating Budget    |  | -                     | -                          | -                          | -                          | -                          | -                          | -                          |
| Free Cash - Operating Budget           |  | -                     | -                          | -                          | -                          | -                          | -                          | -                          |
| Free Cash - Capital                    |  | -                     | -                          | -                          | -                          | -                          | -                          | -                          |
| Free Cash - General Stabilization Fund |  | -                     | -                          | -                          | 790,289                    | 1,104,203                  | 1,270,725                  | 1,245,725                  |
| Free Cash - OPEB                       |  | 552,695               | 50,000                     | 554,275                    | 579,275                    | 604,275                    | 629,275                    | 654,275                    |
| Snow And Ice Deficit                   |  | -                     | -                          | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    |
| TOTAL                                  |  | 552,695               | 50,000                     | 654,275                    | 1,469,564                  | 1,808,478                  | 2,000,000                  | 2,000,000                  |
| TOTAL EXPENDITURES                     |  | 146,164,959           | 150,511,527                | 162,692,669                | 169,458,921                | 175,349,289                | 180,478,027                | 186,895,912                |

Growth and Assumptions by Functions

| Expenditure Projections<br>BELMONT     |         | FY2020<br>Adj. Budget | FY2021<br>Estimated | FY2022<br>Projected | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected |
|----------------------------------------|---------|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>GENERAL GOVERNMENT</b>              |         |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       |         | 5.6%                  | -0.2%               | 3.7%                | 2.5%                | 2.5%                | 2.5%                | 2.5%                |
| Capital                                |         | 0.7%                  | 0.0%                | 2.0%                | 2.0%                | 2.0%                | 2.0%                | 2.0%                |
| Other Expenses                         |         | 69.7%                 | 4.5%                | 1.7%                | 1.6%                | 1.6%                | 1.6%                | 1.6%                |
| TOTAL                                  |         | 23.9%                 | 1.7%                | 2.8%                | 2.1%                | 2.1%                | 2.1%                | 2.1%                |
| <b>PUBLIC SAFETY</b>                   |         |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       |         | 6.1%                  | 0.0%                | 2.9%                | 2.5%                | 2.5%                | 2.5%                | 2.5%                |
| Other Expenses                         |         | 8.4%                  | 0.3%                | 2.0%                | 2.0%                | 2.0%                | 2.0%                | 2.0%                |
| Capital                                |         | -6.1%                 | -100.0%             | #DIV/0!             | 2.0%                | 2.0%                | 2.0%                | 2.0%                |
| TOTAL                                  |         | 6.0%                  | -2.2%               | 5.7%                | 2.4%                | 2.4%                | 2.4%                | 2.4%                |
| <b>PUBLIC SERVICES</b>                 |         |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       |         | 5.8%                  | -6.5%               | 15.8%               | 4.6%                | 4.5%                | 2.5%                | 2.5%                |
| Other Expenses                         |         | 3.3%                  | -0.7%               | 3.5%                | 2.0%                | 2.0%                | 2.0%                | 2.0%                |
| Capital                                |         | -10.8%                | -100.0%             | #DIV/0!             | 2.0%                | 2.0%                | 2.0%                | 2.0%                |
| TOTAL                                  |         | 4.0%                  | -3.2%               | 7.9%                | 2.8%                | 2.8%                | 2.2%                | 2.2%                |
| <b>HUMAN SERVICES</b>                  |         |                       |                     |                     |                     |                     |                     |                     |
| Salaries & Wages                       |         | 8.2%                  | 1.1%                | 7.6%                | 2.5%                | 2.5%                | 2.5%                | 2.5%                |
| Other Expenses                         |         | 17.3%                 | -4.0%               | 7.9%                | 2.0%                | 2.0%                | 2.0%                | 2.0%                |
| Capital                                |         | -16.6%                | -100.0%             | #DIV/0!             | 2.0%                | 2.0%                | 2.0%                | 2.0%                |
| TOTAL                                  |         | 11.1%                 | -0.7%               | 8.0%                | 2.4%                | 2.4%                | 2.4%                | 2.4%                |
| <b>EDUCATION</b>                       |         |                       |                     |                     |                     |                     |                     |                     |
| <b><u>Operating Budgets-School</u></b> |         |                       |                     |                     |                     |                     |                     |                     |
| Salary & wages: Base                   |         | 7.2%                  | 5.5%                | 4.9%                | 4.9%                | 4.9%                | 4.9%                | 4.9%                |
| Non-Base/Temp Salaries                 |         | 11.3%                 | 4.8%                | 10.8%               | 4.9%                | 4.9%                | 4.9%                | 4.9%                |
| COLA & Steps/Degrees Incr.             |         | 3.1%                  | -85.8%              | 680.1%              | 4.9%                | 4.9%                | 4.9%                | 4.9%                |
| Enrollment Increases                   |         | -51.3%                | -100.0%             | #DIV/0!             | 0.0%                | 0.0%                | 0.0%                | 0.0%                |
| Sub-tot: Sal. & Wages                  |         | 6.4%                  | 4.2%                | 6.6%                | 4.9%                | 4.9%                | 4.9%                | 4.9%                |
| Health Insurance: Existing Staff       |         | 9.3%                  | 2.4%                | 6.5%                | 6.5%                | 6.5%                | 6.5%                | 6.5%                |
| Health Insurance: New FTEs             |         | -55.8%                | -100.0%             | #DIV/0!             | 6.5%                | 6.5%                | 6.5%                | 6.5%                |
| Other Employee Benefits: Medicaid Tax  |         | 7.5%                  | 2.8%                | 4.9%                | 4.9%                | 4.9%                | 4.9%                | 4.9%                |
| Other Employee Benefits: Unemploymer   |         | 0.0%                  | 0.0%                | 0.0%                | 0.0%                | 0.0%                | 0.0%                | 0.0%                |
| Other Employee Benefits: Workers Comp  |         | 11.9%                 | 10.0%               | 10.0%               | 10.0%               | 10.0%               | 10.0%               | 10.0%               |
| Energy                                 | #DIV/0! | #DIV/0!               | #DIV/0!             | #DIV/0!             | #DIV/0!             | #DIV/0!             | #DIV/0!             | #DIV/0!             |
| Special Educ. Tuitions                 |         | 3.0%                  | -25.3%              | 27.8%               | 7.0%                | 7.0%                | 7.0%                | 7.0%                |
| Special Educ - Transp.                 |         | 7.0%                  | 7.0%                | 7.0%                | 7.0%                | 7.0%                | 7.0%                | 7.0%                |
| Special Educ - Contr. Svcs.            |         | -3.7%                 | 7.0%                | 7.0%                | 7.0%                | 7.0%                | 7.0%                | 7.0%                |
| Dept. Operating Expenses               |         | 11.8%                 | 2.0%                | 3.0%                | 2.5%                | 2.5%                | 2.5%                | 2.5%                |
| Equipment                              |         | 5.9%                  | 9.1%                | -3.7%               | 2.5%                | 2.5%                | 2.5%                | 2.5%                |
| Total: School Operating Budget         |         | 6.4%                  | 1.4%                | 7.9%                | 5.2%                | 5.3%                | 5.3%                | 5.3%                |
| Regional School Assessment             |         | 16.3%                 | 74.8%               | 2.5%                | 2.5%                | 2.5%                | 2.5%                | 2.5%                |
| TOTAL EDUCATION                        |         | 0                     | 2.6%                | 7.7%                | 5.2%                | 5.2%                | 5.2%                | 5.2%                |

Growth and Assumptions by Functions

| Expenditure Projections<br>BELMONT     | FY2020<br>Adj. Budget | FY2021<br><u>Estimated</u> | FY2022<br><u>Projected</u> | FY2023<br><u>Projected</u> | FY2024<br><u>Projected</u> | FY2025<br><u>Projected</u> | FY2026<br><u>Projected</u> |
|----------------------------------------|-----------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>DEBT SERVICE- GF Non-Exempt</b>     |                       |                            |                            |                            |                            |                            |                            |
| Existing General Fund Debt- Non Exempt | 19.4%                 | 10.6%                      | -1.7%                      | -1.4%                      | -11.5%                     | -17.5%                     | -16.5%                     |
| Existing General Fund Debt- Exempt     | 158.7%                | 57.6%                      | -4.3%                      | -0.4%                      | -4.4%                      | -3.8%                      | -0.2%                      |
| BAN Interest - Non-Exempt              | 0.0%                  | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |
| ATB Interest                           | 0.0%                  | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |
| Authorized/Unissued- Non Exempt        | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    |
| Authorized/Unissued- Exempt            | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    |
| Issuance Cost                          | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    |
| TOTAL                                  | 118.9%                | 50.3%                      | -4.0%                      | -0.5%                      | -5.1%                      | -5.1%                      | -1.6%                      |
| <b>CAPITAL OUTLAY</b>                  |                       |                            |                            |                            |                            |                            |                            |
| Capital Roads Non Discretionary        | 2.5%                  | -100.0%                    | #DIV/0!                    | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Sidewalks                              | 2.5%                  | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Capital Discretionary                  | -10.8%                | -46.9%                     | 111.7%                     | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| TOTAL                                  | 95.7%                 | -68.5%                     | 244.8%                     | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| <b>EMPLOYEE BENEFITS</b>               |                       |                            |                            |                            |                            |                            |                            |
| Retirement                             | 4.4%                  | 6.1%                       | 15.7%                      | 5.7%                       | 5.8%                       | -1.8%                      | 4.4%                       |
| Unemployment                           | 117.6%                | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |
| Health Insurance                       | #DIV/0!               | 3.0%                       | 6.5%                       | 6.5%                       | 6.5%                       | 6.5%                       | 6.5%                       |
| Salary/Wage Reserve                    | -39.3%                | -100.0%                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    |
| Life insurance                         | 0.0%                  | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |
| Medicare (1.45%)                       | -689.8%               | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| TOTAL                                  | 66.3%                 | 2.9%                       | 12.6%                      | 6.4%                       | 6.4%                       | 1.7%                       | 5.7%                       |
| <b>PROPERTY/LIABILITY INSURANCES</b>   |                       |                            |                            |                            |                            |                            |                            |
| Property/Liability                     | 7.0%                  | 3.0%                       | 3.0%                       | 3.0%                       | 3.0%                       | 3.0%                       | 3.0%                       |
| Workers Compensation                   | -693.4%               | 2.0%                       | 2.0%                       | 2.0%                       | 2.0%                       | 2.0%                       | 2.0%                       |
| Deductable                             | #DIV/0!               | 3.0%                       | 3.0%                       | 3.0%                       | 3.0%                       | 3.0%                       | 3.0%                       |
| TOTAL                                  | 55.5%                 | 2.8%                       | 2.8%                       | 2.8%                       | 2.8%                       | 2.8%                       | 2.8%                       |
| <b>ENTERPRISE FUNDS</b>                |                       |                            |                            |                            |                            |                            |                            |
| Water Direct / Indirect                | 3.0%                  | 8.4%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Sewer Direct / Indirect                | 4.9%                  | 2.7%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| TOTAL                                  | 4.1%                  | 5.1%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| <b>OTHER AMOUNTS TO BE RAISED</b>      |                       |                            |                            |                            |                            |                            |                            |
| Overlay / Prior Year Overlay Deficits  | 7.8%                  | -2.7%                      | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |
| TOTAL                                  | 7.8%                  | -2.7%                      | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |

Growth and Assumptions by Functions

| Expenditure Projections<br>BELMONT     |  | FY2020<br>Adj. Budget | FY2021<br><u>Estimated</u> | FY2022<br><u>Projected</u> | FY2023<br><u>Projected</u> | FY2024<br><u>Projected</u> | FY2025<br><u>Projected</u> | FY2026<br><u>Projected</u> |
|----------------------------------------|--|-----------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| STATE and COUNTY ASSESSMENTS           |  |                       |                            |                            |                            |                            |                            |                            |
| School Choice Sending Tuitions         |  | -45.9%                | 79.5%                      | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Charter School Sending Tuition         |  | 7.7%                  | 24.7%                      | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Air Pollution                          |  | 2.7%                  | 3.0%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Special Education                      |  | -0.8%                 | -72.1%                     | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Metro Area Planning Council            |  | 2.8%                  | 3.2%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| Boston Metro District Planning         |  | -7.2%                 | 0.0%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| RMV Non-Renewal Surcharge              |  | -2.3%                 | 4.0%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| MBTA                                   |  | 2.8%                  | 1.8%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| TOTAL                                  |  | 1.5%                  | 3.3%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       | 2.5%                       |
| OTHER                                  |  |                       |                            |                            |                            |                            |                            |                            |
| Chapter 90 Highway Funds               |  | #DIV/0!               | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |
| FREE CASH / OTHER                      |  |                       |                            |                            |                            |                            |                            |                            |
| Other Spec Funds - Operating Budget    |  | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    |
| Free Cash - Operating Budget           |  | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    |
| Free Cash - Capital                    |  | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    |
| Free Cash - General Stabilization Fund |  | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | #DIV/0!                    | 39.7%                      | 15.1%                      | -2.0%                      |
| Free Cash - OPEB                       |  | 17.1%                 | -91.0%                     | 1008.6%                    | 4.5%                       | 4.3%                       | 4.1%                       | 4.0%                       |
| Snow And Ice Deficit                   |  | #DIV/0!               | #DIV/0!                    | #DIV/0!                    | 0.0%                       | 0.0%                       | 0.0%                       | 0.0%                       |
| TOTAL                                  |  | 17.1%                 | -91.0%                     | 1208.6%                    | 124.6%                     | 23.1%                      | 10.6%                      | 0.0%                       |
| TOTAL EXPENDITURES                     |  | 14.8%                 | 3.0%                       | 8.1%                       | 4.2%                       | 3.5%                       | 2.9%                       | 3.6%                       |

## Expenses

|                           |                                | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|---------------------------|--------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 11101 Legislative Salary  |                                |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11101 511000              | Full Time Salaries             | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11101 511900              | Legislative Elect Official Sal | \$ 450                                            | \$ 450                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11101 513000              | Overtime                       | \$ 4,950                                          | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11101 517800              | Medicare                       | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>              | <b>Legislative Salary</b>      | <b>\$ 5,400</b>                                   | <b>\$ 450</b>                                   |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11102 Legislative Expense |                                |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11102 530000              | Legislative Prof & Tech Exp    | \$ 21,650                                         | \$ 21,650                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11102 534700              | Legislative Printing Expense   | \$ 1,500                                          | \$ 1,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>              | <b>Legislative Expense</b>     | <b>\$ 23,150</b>                                  | <b>\$ 23,150</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11611 Town Clerk Salary   |                                |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11611 511000              | Town Clerk Full Time Salary    | \$ 108,119                                        | \$ 110,347                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11611 511100              | Town Clerk Part Time Salary    | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|              |                               | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|-------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                               | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11611 511900 | Town Clerk Elect Official Sal | \$ 102,025                | \$ 102,025              |                         |                         |                         |                         |                         |
| 11611 513000 | Overtime                      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11611 514800 | Town Clerk Longevity          | \$ 1,600                  | \$ 1,600                |                         |                         |                         |                         |                         |
| 11611 517000 | Town Clerk Health Insurance   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11611 517800 | Town Clerk Medicare           | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Town Clerk Salary</b>      | <b>\$ 211,744</b>         | <b>\$ 213,972</b>       |                         |                         |                         |                         |                         |

### 11612 Town Clerk Expense

|              |                                  |          |          |  |  |  |  |  |
|--------------|----------------------------------|----------|----------|--|--|--|--|--|
| 11612 524500 | Town Clerk R&M Office Equip      | \$ 500   | \$ 500   |  |  |  |  |  |
| 11612 527200 | Town Clerk Rental Office Eq      | \$ 2,800 | \$ 2,550 |  |  |  |  |  |
| 11612 530000 | Town Clerk Prof & Technical Cons | \$ 3,740 | \$ 3,740 |  |  |  |  |  |
| 11612 530300 | Town Clerk Software Licenses     | \$ 8,960 | \$ 8,960 |  |  |  |  |  |
| 11612 534500 | Town Clerk Postage Expense       | \$ 100   | \$ 100   |  |  |  |  |  |
| 11612 534700 | Town Clerk Printing Expense      | \$ 1,900 | \$ 1,900 |  |  |  |  |  |
| 11612 542100 | Town Clerk Office Supplies Exp   | \$ 1,700 | \$ 1,700 |  |  |  |  |  |
| 11612 542200 | Town Clerk Computer Supp Exp     | \$ 1,000 | \$ 1,000 |  |  |  |  |  |

Expenses

|              |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11612 571000 | Town Clerk In State Travel Exp | \$ 700                    | \$ 700                  |                         |                         |                         |                         |                         |
| 11612 573000 | Town Clerk Dues and Memb Exp   | \$ 400                    | \$ 400                  |                         |                         |                         |                         |                         |
| 11612 574100 | TC Insurance and Bonding       | \$ 300                    | \$ 300                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Town Clerk Expense</b>      | <b>\$ 22,100</b>          | <b>\$ 21,850</b>        |                         |                         |                         |                         |                         |

## Expenses

|                         |                                    | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|-------------------------|------------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 11621 Elections Salary  |                                    |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11621 511000            | Elections Full Time Salary         | \$ 86,654                                         | \$ 86,654                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11621 511100            | Elections Part Time Salary         | \$ 4,500                                          | \$ 4,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11621 512000            | Election Poll Workers/Tabulats     | \$ 43,250                                         | \$ 67,875                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11621 513000            | Elections Overtime Salary          | \$ 9,625                                          | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11621 517000            | Elections Health Insurance         | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11621 517800            | Medicare                           | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>            | <b>Elections Salary</b>            | <b>\$ 144,029</b>                                 | <b>\$ 159,029</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11622 Elections Expense |                                    |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11622 524500            | Elections R&M Office Equipment     | \$ 500                                            | \$ 500                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11622 524700            | Elections R&M Voter Equipment      | \$ 21,650                                         | \$ 23,450                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11622 531600            | Elections Prof Services-Police Det | \$ 22,250                                         | \$ 29,550                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11622 534500            | Elections Postage Expense          | \$ 8,700                                          | \$ 8,700                                        |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                    |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                    |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11622 534600       | Election Print and Mailing Exp | \$ 8,700                  | \$ 8,700                |                         |                         |                         |                         |                         |
| 11622 542100       | Elections Office Supplies Exp  | \$ 1,400                  | \$ 1,400                |                         |                         |                         |                         |                         |
| 11622 549000       | Elections Food Supplies Exp    | \$ 1,600                  | \$ 1,600                |                         |                         |                         |                         |                         |
| 11622 558300       | Elections Election Supp Exp    | \$ 1,600                  | \$ 1,600                |                         |                         |                         |                         |                         |
| 11622 571000       | Elections In State Travel Exp  | \$ 700                    | \$ 700                  |                         |                         |                         |                         |                         |
| 11622 573000       | Elections Dues and Memb Exp    | \$ 50                     | \$ 50                   |                         |                         |                         |                         |                         |
| <b>TOTAL</b>       | <b>Elections Expense</b>       | <b>\$ 67,150</b>          | <b>\$ 76,250</b>        |                         |                         |                         |                         |                         |
|                    |                                |                           |                         |                         |                         |                         |                         |                         |
| TOTAL SALARIES     |                                | \$ 361,173                | \$ 373,451              | \$ 414,409              | \$ 424,769              | \$ 435,388              | \$ 446,273              | \$ 457,430              |
| TOTAL EXPENSES     |                                | \$ 112,400                | \$ 121,250              | \$ 123,675              | \$ 126,149              | \$ 128,671              | \$ 131,245              | \$ 133,870              |
|                    |                                | \$ 473,573                | \$ 494,701              | \$ 538,084              | \$ 550,918              | \$ 564,060              | \$ 577,518              | \$ 591,300              |
|                    |                                |                           |                         |                         |                         |                         |                         |                         |
| <b>GRAND TOTAL</b> |                                | <b>\$ 473,573</b>         | <b>\$ 494,701</b>       | <b>\$ 538,084</b>       | <b>\$ 550,918</b>       | <b>\$ 564,060</b>       | <b>\$ 577,518</b>       | <b>\$ 591,300</b>       |

### 11221 Select Board Salaries

|              |                                   |                  |                  |
|--------------|-----------------------------------|------------------|------------------|
| 11221 511900 | Select Board Elected Official Sal | \$ 14,000        | \$ 14,000        |
| 11221 517000 | Select Board Health Insurance     | \$ -             | \$ -             |
| 11221 517800 | Medicare                          | \$ -             | \$ -             |
| <b>TOTAL</b> | <b>Select Board Salaries</b>      | <b>\$ 14,000</b> | <b>\$ 14,000</b> |

## Expenses

|                                 |                                  |           | <b><u>FY2020</u></b>      |           | <b><u>FY2021</u></b>    |  | <b><u>FY2022</u></b>    |  | <b><u>FY2023</u></b>    |  | <b><u>FY2024</u></b>    |  | <b><u>FY2025</u></b>    |  | <b><u>FY2026</u></b>    |
|---------------------------------|----------------------------------|-----------|---------------------------|-----------|-------------------------|--|-------------------------|--|-------------------------|--|-------------------------|--|-------------------------|--|-------------------------|
|                                 |                                  |           | <b><u>ADJ. BUDGET</u></b> |           | <b><u>ESTIMATED</u></b> |  | <b><u>Projected</u></b> |  | <b><u>Projected</u></b> |  | <b><u>Projected</u></b> |  | <b><u>Projected</u></b> |  | <b><u>Projected</u></b> |
| 11222 Select Board Expenses     |                                  |           |                           |           |                         |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11222 530000                    | Select Board Prof & Tech Exp     | \$        | 63,840                    | \$        | 63,840                  |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11222 571000                    | Select Board In State Travel Exp | \$        | 450                       | \$        | 450                     |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11222 573000                    | Select Board Dues and Memb Exp   | \$        | 7,200                     | \$        | 7,200                   |  |                         |  |                         |  |                         |  |                         |  |                         |
| <b>TOTAL</b>                    | <b>Select Board Expenses</b>     | <b>\$</b> | <b>71,490</b>             | <b>\$</b> | <b>71,490</b>           |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11231 Town Administrator Salary |                                  |           |                           |           |                         |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11231 511000                    | Town Administrator FT Salary     | \$        | 552,266                   | \$        | 552,266                 |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11231 511100                    | Town Adm - PT Salaries           | \$        | -                         | \$        | -                       |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11231 517000                    | Town Administrator Health Ins    | \$        | -                         | \$        | -                       |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11231 517800                    | Town Administrator Medicare      | \$        | -                         | \$        | -                       |  |                         |  |                         |  |                         |  |                         |  |                         |
| 11231 519400                    | TA Stipends Car                  | \$        | 7,500                     | \$        | 7,500                   |  |                         |  |                         |  |                         |  |                         |  |                         |
| <b>TOTAL</b>                    | <b>Town Administrator Salar</b>  | <b>\$</b> | <b>559,766</b>            | <b>\$</b> | <b>559,766</b>          |  |                         |  |                         |  |                         |  |                         |  |                         |

## Expenses

|                                  |                                 | <b><u>FY2020</u></b>      | <b><u>FY2021</u></b>    | <b><u>FY2022</u></b>    | <b><u>FY2023</u></b>    | <b><u>FY2024</u></b>    | <b><u>FY2025</u></b>    | <b><u>FY2026</u></b>    |
|----------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                  |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11232 Town Administrator Expense |                                 |                           |                         |                         |                         |                         |                         |                         |
| 11232 524500                     | Town Administrator R&M Off Eq   | \$ 200                    | \$ 200                  |                         |                         |                         |                         |                         |
| 11232 527200                     | TA Rental Office Equipment      | \$ 3,600                  | \$ 3,600                |                         |                         |                         |                         |                         |
| 11232 530000                     | TA Professional & Tech Expense  | \$ 7,000                  | \$ 7,000                |                         |                         |                         |                         |                         |
| 11232 531700                     | TA Prof Serv Employee Training  | \$ 2,500                  | \$ 2,500                |                         |                         |                         |                         |                         |
| 11232 531900                     | TA Prof Services Advertising    | \$ 500                    | \$ 500                  |                         |                         |                         |                         |                         |
| 11232 534100                     | TA Telephone Expense            | \$ 2,250                  | \$ 2,250                |                         |                         |                         |                         |                         |
| 11232 534600                     | TA Printing and Mailing Exp     | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11232 534700                     | Report Printion                 | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11232 542100                     | TA Office Supplies Expense      | \$ 5,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 11232 571000                     | TA In State Travel Expense      | \$ 3,000                  | \$ 1,500                |                         |                         |                         |                         |                         |
| 11232 573000                     | TA Dues and Memb Expense        | \$ 3,000                  | \$ 3,000                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Town Administrator Expen</b> | <b>\$ 27,050</b>          | <b>\$ 25,550</b>        |                         |                         |                         |                         |                         |
| 11512 Legal Expense              |                                 |                           |                         |                         |                         |                         |                         |                         |
| 11512 530100                     | Legal Expense                   | \$ 290,000                | \$ 290,000              |                         |                         |                         |                         |                         |

Expenses

|                                    |                                     | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|------------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 11512 576100                       | Legal Claims and Settlements        | \$ 7,500                            | \$ 7,500                          |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>                       | <b>Legal Expense</b>                | <b>\$ 297,500</b>                   | <b>\$ 297,500</b>                 |                                   |                                   |                                   |                                   |                                   |
| 15442 Town Adm - VFW & Amer Legion |                                     |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| 15442 527100                       | VFW & Amer Leg Rental of Bldg       | \$ 7,500                            | \$ 7,500                          |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>                       | <b>Town Adm - VFW &amp; Amer Le</b> | <b>\$ 7,500</b>                     | <b>\$ 7,500</b>                   |                                   |                                   |                                   |                                   |                                   |
| TOTAL SALARIES                     |                                     | \$ 573,766                          | \$ 573,766                        | \$ 588,110                        | \$ 602,813                        | \$ 617,883                        | \$ 633,330                        | \$ 649,163                        |
| TOTAL EXPENSES                     |                                     | \$ 403,540                          | \$ 402,040                        | \$ 411,611                        | \$ 419,843                        | \$ 428,240                        | \$ 436,805                        | \$ 445,541                        |
|                                    |                                     | \$ 977,306                          | \$ 975,806                        | \$ 999,721                        | \$ 1,022,656                      | \$ 1,046,123                      | \$ 1,070,135                      | \$ 1,094,704                      |
|                                    |                                     |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| <b>GRAND TOTAL</b>                 |                                     | <b>\$ 977,306</b>                   | <b>\$ 975,806</b>                 | <b>\$ 999,721</b>                 | <b>\$ 1,022,656</b>               | <b>\$ 1,046,123</b>               | <b>\$ 1,070,135</b>               | <b>\$ 1,094,704</b>               |
|                                    |                                     |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| 11322 578500                       | Accounting Warr Com Reserve         | \$ 400,000                          | \$ 400,000                        | \$ 400,000                        | \$ 400,000                        | \$ 400,000                        | \$ 400,000                        | \$ 400,000                        |
| <b>TOTAL</b>                       | <b>Town Accountant Expense</b>      | <b>\$ 400,000</b>                   | <b>\$ 400,000</b>                 | <b>\$ 400,000</b>                 | <b>\$ 400,000</b>                 | <b>\$ 400,000</b>                 | <b>\$ 400,000</b>                 | <b>\$ 400,000</b>                 |
| 11351 Town Accountant Salary       |                                     |                                     |                                   |                                   |                                   |                                   |                                   |                                   |

## Expenses

|              |                               | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|-------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                               | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11351 511000 | Acctg Full Time Salary        | \$ 270,557                | \$ 270,557              |                         |                         |                         |                         |                         |
| 11351 511100 | Acctg Part Time Salary        | \$ 22,734                 | \$ 22,961               |                         |                         |                         |                         |                         |
| 11351 513000 | Acctg Overtime Salary         | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11351 514100 | Specialty Pay/Stipend         | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11351 517000 | Acctg Health Insurance        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11351 517800 | Acctg Medicare                | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Town Accountant Salary</b> | <b>\$ 293,291</b>         | <b>\$ 293,518</b>       |                         |                         |                         |                         |                         |

### 11352 Town Accountant Expense

|              |                            |           |           |  |  |  |  |  |
|--------------|----------------------------|-----------|-----------|--|--|--|--|--|
| 11352 527200 | Acctg Rent/Main Off Equip  | \$ 1,900  | \$ 2,000  |  |  |  |  |  |
| 11352 530000 | Acctg Prof & Tech Expense  | \$ 25,000 | \$ 25,000 |  |  |  |  |  |
| 11352 530120 | Auditing Town Books        | \$ 63,000 | \$ 63,000 |  |  |  |  |  |
| 11352 542100 | Acctg Office Supplies Exp  | \$ 2,500  | \$ 2,500  |  |  |  |  |  |
| 11352 552900 | Accounting Books Expense   | \$ 600    | \$ 600    |  |  |  |  |  |
| 11352 558900 | Warrant Committee Misc Exp | \$ 300    | \$ 300    |  |  |  |  |  |
| 11352 571000 | Acctg In State Travel Exp  | \$ 5,200  | \$ 6,000  |  |  |  |  |  |

## Expenses

|                |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11352 571100   | Acctg -Travel Reimb All Depts  | \$ 7,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 11352 573000   | Acctg Dues and Memb Exp        | \$ 1,800                  | \$ 1,800                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>   | <b>Town Accountant Expense</b> | <b>\$ 107,300</b>         | <b>\$ 106,200</b>       |                         |                         |                         |                         |                         |
| TOTAL SALARIES |                                | \$ 293,291                | \$ 293,518              | \$ 300,856              | \$ 308,377              | \$ 316,087              | \$ 323,989              | \$ 332,089              |
| TOTAL EXPENSES |                                | \$ 107,300                | \$ 106,200              | \$ 108,324              | \$ 110,490              | \$ 112,700              | \$ 114,954              | \$ 117,253              |
|                |                                | \$ 400,591                | \$ 399,718              | \$ 409,180              | \$ 418,868              | \$ 428,787              | \$ 438,943              | \$ 449,342              |

|                    |                   |                   |                   |                   |                   |                   |                   |
|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>GRAND TOTAL</b> | <b>\$ 400,591</b> | <b>\$ 399,718</b> | <b>\$ 409,180</b> | <b>\$ 418,868</b> | <b>\$ 428,787</b> | <b>\$ 438,943</b> | <b>\$ 449,342</b> |
|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|

### 11411 Assessors Salary

|              |                                |                   |                   |
|--------------|--------------------------------|-------------------|-------------------|
| 11411 511000 | Assessors Full Time Salary     | \$ 256,942        | \$ 259,310        |
| 11411 511100 | Assessors Part Time Salary     | \$ 16,569         | \$ 12,954         |
| 11411 511900 | Assessors Elected Official Sal | \$ 7,422          | \$ 7,422          |
| 11411 514800 | Assessors Longevity            | \$ 1,900          | \$ 1,900          |
| 11411 517000 | Assessors Health Insurance     | \$ -              | \$ -              |
| 11411 517800 | Assessors Medicare             | \$ -              | \$ -              |
| <b>TOTAL</b> | <b>Assessors Salary</b>        | <b>\$ 282,833</b> | <b>\$ 281,586</b> |

# Expenses

|                                |                                | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|--------------------------------|--------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| <b>11412 Assessors Expense</b> |                                |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| 11412 524500                   | Assessors R&M Office Equipment | \$ 1,000                            | \$ 1,000                          |                                   |                                   |                                   |                                   |                                   |
| 11412 530000                   | AS Registry of Deeds           | \$ 1,000                            | \$ 1,000                          |                                   |                                   |                                   |                                   |                                   |
| 11412 530016                   | Conferences & Professional Dev | \$ 3,000                            | \$ 3,000                          |                                   |                                   |                                   |                                   |                                   |
| 11412 530200                   | Assessors Revaluation Services | \$ 120,000                          | \$ 120,000                        |                                   |                                   |                                   |                                   |                                   |
| 11412 530600                   | AS Prof Svcs Data Process      | \$ 2,500                            | \$ 2,500                          |                                   |                                   |                                   |                                   |                                   |
| 11412 542100                   | Assessors Office Supplies Exp  | \$ 3,000                            | \$ 3,000                          |                                   |                                   |                                   |                                   |                                   |
| 11412 558100                   | Assessors Subscriptions Exp    | \$ 2,500                            | \$ 2,500                          |                                   |                                   |                                   |                                   |                                   |
| 11412 571000                   | Assessors In State Travel Exp  | \$ 2,000                            | \$ 2,000                          |                                   |                                   |                                   |                                   |                                   |
| 11412 573000                   | Assessors Dues and Memb Exp    | \$ 1,000                            | \$ 1,000                          |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>                   | <b>Assessors Expense</b>       | <b>\$ 136,000</b>                   | <b>\$ 136,000</b>                 |                                   |                                   |                                   |                                   |                                   |
|                                |                                |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| TOTAL SALARIES                 |                                | \$ 282,833                          | \$ 281,586                        | \$ 288,626                        | \$ 295,842                        | \$ 303,238                        | \$ 310,819                        | \$ 318,589                        |
| TOTAL EXPENSES                 |                                | \$ 136,000                          | \$ 136,000                        | \$ 138,720                        | \$ 141,494                        | \$ 144,324                        | \$ 147,211                        | \$ 150,155                        |
|                                |                                | \$ 418,833                          | \$ 417,586                        | \$ 427,346                        | \$ 437,336                        | \$ 447,562                        | \$ 458,029                        | \$ 468,744                        |
|                                |                                |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| <b>GRAND TOTAL</b>             |                                | <b>\$ 418,833</b>                   | <b>\$ 417,586</b>                 | <b>\$ 427,346</b>                 | <b>\$ 437,336</b>                 | <b>\$ 447,562</b>                 | <b>\$ 458,029</b>                 | <b>\$ 468,744</b>                 |

## Expenses

|                                   |                                 | <b><u>FY2020</u></b>      | <b><u>FY2021</u></b>    | <b><u>FY2022</u></b>    | <b><u>FY2023</u></b>    | <b><u>FY2024</u></b>    | <b><u>FY2025</u></b>    | <b><u>FY2026</u></b>    |
|-----------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                   |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11451                             | Treasurer/Collector Sala        |                           |                         |                         |                         |                         |                         |                         |
| 11451 511000                      | Treasurer Full Time Salary      | \$ 369,038                | \$ 353,835              |                         |                         |                         |                         |                         |
| 11451 511100                      | Treasurer Part Time Salary      | \$ 20,207                 | \$ 20,611               |                         |                         |                         |                         |                         |
| 11451 511900                      | Treasurer Elected Official Sal  | \$ 106,566                | \$ 106,566              |                         |                         |                         |                         |                         |
| 11451 513000                      | Overtime                        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11451 514800                      | Treasurer Longevity             | \$ 4,675                  | \$ 3,650                |                         |                         |                         |                         |                         |
| 11451 517000                      | Treasurer Health Insurance      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11451 517800                      | Treasurer Medicare              | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                      | <b>Treasurer/Collector Sala</b> | <b>\$ 500,486</b>         | <b>\$ 484,662</b>       |                         |                         |                         |                         |                         |
| 11452 Treasurer/Collector Expense |                                 |                           |                         |                         |                         |                         |                         |                         |
| 11452 524500                      | Treasurer R&M Office Equipment  | \$ 2,900                  | \$ 3,000                |                         |                         |                         |                         |                         |
| 11452 530000                      | Treas-Legal & Banking Chgs      | \$ 27,000                 | \$ 27,400               |                         |                         |                         |                         |                         |
| 11452 530600                      | Treas Prof Services-Data Proc   | \$ 7,000                  | \$ 7,000                |                         |                         |                         |                         |                         |
| 11452 531700                      | Treas Emp Training              | \$ 3,000                  | \$ 3,000                |                         |                         |                         |                         |                         |
| 11452 534500                      | Treasurer Postage Expense       | \$ 32,500                 | \$ 33,500               |                         |                         |                         |                         |                         |

## Expenses

|                            |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                            |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11452 534700               | Treasurer Printing Expense      | \$ 21,000                 | \$ 22,000               |                         |                         |                         |                         |                         |
| 11452 542100               | Treasurer Office Supplies Exp   | \$ 7,000                  | \$ 7,000                |                         |                         |                         |                         |                         |
| 11452 542200               | Treasurer Computer Supp Exp     | \$ 4,000                  | \$ 4,000                |                         |                         |                         |                         |                         |
| 11452 552900               | Treasurer Books Expense         | \$ 700                    | \$ 700                  |                         |                         |                         |                         |                         |
| 11452 571000               | Treasurer In State Travel Exp   | \$ 3,000                  | \$ 3,000                |                         |                         |                         |                         |                         |
| 11452 573000               | Treasurer Dues and Memb Exp     | \$ 1,000                  | \$ 1,000                |                         |                         |                         |                         |                         |
| 11452 574100               | TR Insurance and Bonding        | \$ 2,400                  | \$ 2,400                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>               | <b>Treasurer/Collector Expe</b> | <b>\$ 111,500</b>         | <b>\$ 114,000</b>       |                         |                         |                         |                         |                         |
| 11471 Parking Clerk Salary |                                 |                           |                         |                         |                         |                         |                         |                         |
| 11471 511100               | Parking Clerk Part Time Salary  | \$ 3,000                  | \$ 3,000                |                         |                         |                         |                         |                         |
| 11471 517800               | Medicare                        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>               | <b>Parking Clerk Salary</b>     | <b>\$ 3,000</b>           | <b>\$ 3,000</b>         |                         |                         |                         |                         |                         |
| 11472 Treasurer Expense    |                                 |                           |                         |                         |                         |                         |                         |                         |
| 11472 530000               | Pkg Clerk Prof and Tech Serv    | \$ 41,000                 | \$ 44,000               |                         |                         |                         |                         |                         |

## Expenses

|                    |                                | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------------|--------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 11472 530021       | Parking Clerk-Meters & Devices | \$ 45,000                                         | \$ 45,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11472 530900       | Parking Clerk-Pkg Lot Maint    | \$ 1,000                                          | \$ 1,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11472 534700       | Parking Clerk Printing Expense | \$ 3,000                                          | \$ 3,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>       | <b>Treasurer Expense</b>       | <b>\$ 90,000</b>                                  | <b>\$ 93,000</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| TOTAL SALARIES     |                                | \$ 503,486                                        | \$ 487,662                                      | \$ 499,854                                      | \$ 512,350                                      | \$ 525,159                                      | \$ 538,288                                      | \$ 551,745                                      |
| TOTAL EXPENSES     |                                | \$ 201,500                                        | \$ 207,000                                      | \$ 211,140                                      | \$ 215,363                                      | \$ 219,670                                      | \$ 224,063                                      | \$ 228,545                                      |
|                    |                                | \$ 704,986                                        | \$ 694,662                                      | \$ 710,994                                      | \$ 727,713                                      | \$ 744,829                                      | \$ 762,352                                      | \$ 780,290                                      |
| <b>GRAND TOTAL</b> |                                | <b>\$ 704,986</b>                                 | <b>\$ 694,662</b>                               | <b>\$ 710,994</b>                               | <b>\$ 727,713</b>                               | <b>\$ 744,829</b>                               | <b>\$ 762,352</b>                               | <b>\$ 780,290</b>                               |

### 11521 Human Resources Salary

|              |                               |                   |                   |  |  |  |  |  |
|--------------|-------------------------------|-------------------|-------------------|--|--|--|--|--|
| 11521 511000 | Human Resources FT Salary     | \$ 199,409        | \$ 199,409        |  |  |  |  |  |
| 11521 511100 | Human Resources PT Salary     | \$ 49,010         | \$ 49,010         |  |  |  |  |  |
| 11521 517000 | Human Resources Health Ins    | \$ -              | \$ -              |  |  |  |  |  |
| 11521 517800 | Human Resources Medicare      | \$ -              | \$ -              |  |  |  |  |  |
| <b>TOTAL</b> | <b>Human Resources Salary</b> | <b>\$ 248,419</b> | <b>\$ 248,419</b> |  |  |  |  |  |

### 11522 Human Resources Expense

## Expenses

|                |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11522 524500   | Human Resources R&M Office Eq  | \$ 1,400                  | \$ 1,400                |                         |                         |                         |                         |                         |
| 11522 530000   | HR Professional & Tech Expense | \$ 4,500                  | \$ 4,500                |                         |                         |                         |                         |                         |
| 11522 530016   | Conferences & Professional Dev | \$ 2,900                  | \$ 2,900                |                         |                         |                         |                         |                         |
| 11522 531400   | HR Employee Assistance Program | \$ 2,500                  | \$ 2,500                |                         |                         |                         |                         |                         |
| 11522 531401   | Medical Services               | \$ 800                    | \$ 800                  |                         |                         |                         |                         |                         |
| 11522 531500   | HR Drug Testing Expense        | \$ 2,200                  | \$ 2,200                |                         |                         |                         |                         |                         |
| 11522 531501   | Prof Services-BackgroundChecks | \$ 9,000                  | \$ 9,000                |                         |                         |                         |                         |                         |
| 11522 531700   | HR Prof Serv Employee Training | \$ 2,500                  | \$ 2,500                |                         |                         |                         |                         |                         |
| 11522 531900   | HR Prof Services Advertising   | \$ 6,250                  | \$ 6,250                |                         |                         |                         |                         |                         |
| 11522 534600   | HR Printing and Mailing Exp    | \$ 500                    | \$ 500                  |                         |                         |                         |                         |                         |
| 11522 542100   | HR Office Supplies Expense     | \$ 1,500                  | \$ 1,500                |                         |                         |                         |                         |                         |
| 11522 552900   | Human Resources Books Expense  | \$ 100                    | \$ 100                  |                         |                         |                         |                         |                         |
| 11522 571000   | HR In State Travel Expense     | \$ 550                    | \$ 550                  |                         |                         |                         |                         |                         |
| 11522 573000   | HR Dues and Memb Expense       | \$ 1,500                  | \$ 1,500                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>   | <b>Human Resources Expense</b> | <b>\$ 36,200</b>          | <b>\$ 36,200</b>        |                         |                         |                         |                         |                         |
|                |                                |                           |                         |                         |                         |                         |                         |                         |
| TOTAL SALARIES |                                | \$ 248,419                | \$ 248,419              | \$ 254,629              | \$ 260,995              | \$ 267,520              | \$ 274,208              | \$ 281,063              |
| TOTAL EXPENSES |                                | \$ 36,200                 | \$ 36,200               | \$ 36,924               | \$ 37,662               | \$ 38,416               | \$ 39,184               | \$ 39,968               |

## Expenses

|                    |  | <b>FY2020</b>      |           | <b>FY2021</b>    |           | <b>FY2022</b>    |           | <b>FY2023</b>    |           | <b>FY2024</b>    |           | <b>FY2025</b>    |           | <b>FY2026</b>    |
|--------------------|--|--------------------|-----------|------------------|-----------|------------------|-----------|------------------|-----------|------------------|-----------|------------------|-----------|------------------|
|                    |  | <u>ADJ. BUDGET</u> |           | <u>ESTIMATED</u> |           | <u>Projected</u> |           | <u>Projected</u> |           | <u>Projected</u> |           | <u>Projected</u> |           | <u>Projected</u> |
|                    |  | \$ 284,619         | \$        | 284,619          | \$        | 291,553          | \$        | 298,657          | \$        | 305,935          | \$        | 313,392          | \$        | 321,030          |
| <b>GRAND TOTAL</b> |  | <b>\$ 284,619</b>  | <b>\$</b> | <b>284,619</b>   | <b>\$</b> | <b>291,553</b>   | <b>\$</b> | <b>298,657</b>   | <b>\$</b> | <b>305,935</b>   | <b>\$</b> | <b>313,392</b>   | <b>\$</b> | <b>321,030</b>   |

### 11551 Information Technology Salary

|              |                                      |                   |           |                |
|--------------|--------------------------------------|-------------------|-----------|----------------|
| 11551 511000 | Information Tech FT Salary           | \$ 389,748        | \$        | 389,748        |
| 11551 517000 | Information Tech Health Ins          | \$ -              | \$        | -              |
| 11551 517800 | Information Tech Medicare            | \$ -              | \$        | -              |
| <b>TOTAL</b> | <b>Information Technology Salary</b> | <b>\$ 389,748</b> | <b>\$</b> | <b>389,748</b> |

### 11552 Information Technology Expense

|              |                               |            |    |         |
|--------------|-------------------------------|------------|----|---------|
| 11552 524600 | IT R&M Computer Equipment Exp | \$ 2,000   | \$ | 2,000   |
| 11552 530000 | IT - Prof Services - Identity | \$ 30,000  | \$ | 30,000  |
| 11552 530300 | IT Software Licenses Expense  | \$ 170,500 | \$ | 182,600 |
| 11552 530400 | IT Network Support Expense    | \$ 105,400 | \$ | 154,300 |
| 11552 531700 | IT Staff Development Expense  | \$ 5,400   | \$ | 7,300   |
| 11552 542100 | IT Tech Office Supply Expense | \$ 4,500   | \$ | 3,700   |
| 11552 542400 | IT Hardware Supplies Expense  | \$ 32,000  | \$ | 32,000  |

## Expenses

|                                      |                                       | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------------------------------|---------------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 11552 542500                         | IT Software Supplies Expense          | \$ 3,500                                          | \$ 1,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11552 558100                         | IT Subscriptions Expense              | \$ 1,200                                          | \$ 1,200                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11552 534100                         | Telephone                             | \$ 32,500                                         | \$ 44,300                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11552 534100                         | Telephone                             | \$ 45,459                                         | \$ 44,300                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                         | <b>Information Technology E</b>       | <b>\$ 432,459</b>                                 | <b>\$ 502,700</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11553 Informational Technology Equip |                                       |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11553 582900                         | IT - Fiber Network Consultant         | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11553 585200                         | IT Upgrd Town/Sch Netwrk              | \$ 95,000                                         | \$ 95,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 11553 587100                         | IT Equipment Replacement Exp          | \$ 50,000                                         | \$ 50,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                         | <b>Informational Technology Equip</b> | <b>\$ 145,000</b>                                 | <b>\$ 145,000</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
|                                      |                                       |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| TOTAL SALARIES                       |                                       | \$ 389,748                                        | \$ 389,748                                      | \$ 399,492                                      | \$ 409,479                                      | \$ 419,716                                      | \$ 430,209                                      | \$ 440,964                                      |
| TOTAL EXPENSES                       |                                       | \$ 432,459                                        | \$ 502,700                                      | \$ 512,754                                      | \$ 523,009                                      | \$ 533,469                                      | \$ 544,139                                      | \$ 555,021                                      |
| TOTAL OUTLAY                         |                                       | \$ 145,000                                        | \$ 145,000                                      | \$ 147,900                                      | \$ 150,858                                      | \$ 153,875                                      | \$ 156,953                                      | \$ 160,092                                      |
|                                      |                                       | \$ 967,207                                        | \$ 1,037,448                                    | \$ 1,060,146                                    | \$ 1,083,346                                    | \$ 1,107,061                                    | \$ 1,131,300                                    | \$ 1,156,078                                    |

## Expenses

|                                   |                                    | <u>FY2020</u>       | <u>FY2021</u>       | <u>FY2022</u>        | <u>FY2023</u>        | <u>FY2024</u>        | <u>FY2025</u>        | <u>FY2026</u>        |
|-----------------------------------|------------------------------------|---------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                                   |                                    | <u>ADJ. BUDGET</u>  | <u>ESTIMATED</u>    | <u>Projected</u>     | <u>Projected</u>     | <u>Projected</u>     | <u>Projected</u>     | <u>Projected</u>     |
| <b>GRAND TOTAL</b>                |                                    | <b>\$ 967,207</b>   | <b>\$ 1,037,448</b> | <b>\$ 1,060,146</b>  | <b>\$ 1,083,346</b>  | <b>\$ 1,107,061</b>  | <b>\$ 1,131,300</b>  | <b>\$ 1,156,078</b>  |
| 19111 Retirement and Pension      |                                    |                     |                     |                      |                      |                      |                      |                      |
| <b>19111 518000</b>               | <b>Retirement and Pension Fund</b> | <b>\$ 8,227,468</b> | <b>\$ 8,728,097</b> | <b>\$ 10,098,353</b> | <b>\$ 10,679,008</b> | <b>\$ 11,293,052</b> | <b>\$ 11,088,175</b> | <b>\$ 11,581,599</b> |
| 19121 Workers Compensation        |                                    |                     |                     |                      |                      |                      |                      |                      |
| <b>19121 517200</b>               | <b>Workers Compensation</b>        | <b>\$ 159,445</b>   | <b>\$ 162,634</b>   | <b>\$ 165,887</b>    | <b>\$ 169,204</b>    | <b>\$ 172,589</b>    | <b>\$ 176,040</b>    | <b>\$ 179,561</b>    |
| 19452 Liability Insurance Expense |                                    |                     |                     |                      |                      |                      |                      |                      |
| 19452 574000                      | Auto/Fire/Liability Ins Exp        | \$ 496,273          | \$ 511,161          | \$ 526,496           | \$ 542,291           | \$ 558,560           | \$ 575,316           | \$ 592,576           |
| 19452 574001                      | Deductible Reserves                | \$ 23,540           | \$ 24,246           | \$ 24,974            | \$ 25,723            | \$ 26,494            | \$ 27,289            | \$ 28,108            |
| <b>TOTAL</b>                      | <b>Liability Insurance Expense</b> | <b>\$ 519,813</b>   | <b>\$ 535,407</b>   | <b>\$ 551,470</b>    | <b>\$ 568,014</b>    | <b>\$ 585,054</b>    | <b>\$ 602,606</b>    | <b>\$ 620,684</b>    |
| <b>19131 517300</b>               | <b>Unemployment Comp Payments</b>  | <b>\$ 40,000</b>    | <b>\$ 40,000</b>    | <b>\$ 40,000</b>     | <b>\$ 40,000</b>     | <b>\$ 40,000</b>     | <b>\$ 40,000</b>     | <b>\$ 40,000</b>     |
| 19141 Health Insurance            |                                    |                     |                     |                      |                      |                      |                      |                      |
| 19141 512001                      | Temporary Sal & Wages              | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 |

## Expenses

|                     |                                     | <b><u>FY2020</u></b>      | <b><u>FY2021</u></b>    | <b><u>FY2022</u></b>    | <b><u>FY2023</u></b>    | <b><u>FY2024</u></b>    | <b><u>FY2025</u></b>    | <b><u>FY2026</u></b>    |
|---------------------|-------------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                     |                                     | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 19141 517000        | Health Insurance Personnel Exp      | \$ 3,274,556              | \$ 3,372,793            | \$ 3,592,025            | \$ 3,825,506            | \$ 4,074,164            | \$ 4,338,985            | \$ 4,621,019            |
| 19141 518200        | Ch 32B Group Insurance Expense      | \$ 1,646,109              | \$ 1,695,492            | \$ 1,805,699            | \$ 1,923,070            | \$ 2,048,069            | \$ 2,181,194            | \$ 2,322,971            |
| 19141 518300        | Salary and Benefits Res. Exp        | \$ 250,209                | \$ -                    | \$ -                    | \$ -                    | \$ -                    | \$ -                    | \$ -                    |
| <b>TOTAL</b>        | <b>Health Insurance</b>             | <b>\$ 5,170,874</b>       | <b>\$ 5,068,286</b>     | <b>\$ 5,397,724</b>     | <b>\$ 5,748,576</b>     | <b>\$ 6,122,234</b>     | <b>\$ 6,520,179</b>     | <b>\$ 6,943,991</b>     |
| <br>                |                                     |                           |                         |                         |                         |                         |                         |                         |
| <b>19151 517900</b> | <b>Life Insurance Personnel Exp</b> | <b>\$ 19,425</b>          | <b>\$ 19,425</b>        | <b>\$ 19,425</b>        | <b>\$ 19,425</b>        | <b>\$ 19,425</b>        | <b>\$ 19,425</b>        | <b>\$ 19,425</b>        |
| <br>                |                                     |                           |                         |                         |                         |                         |                         |                         |
| <b>19161 517800</b> | <b>Medicare Insurance</b>           | <b>\$ 308,197</b>         | <b>\$ 315,902</b>       | <b>\$ 323,800</b>       | <b>\$ 331,895</b>       | <b>\$ 340,192</b>       | <b>\$ 348,697</b>       | <b>\$ 357,414</b>       |
| <br>                |                                     |                           |                         |                         |                         |                         |                         |                         |
| 12111               | Police Administration Sa            |                           |                         |                         |                         |                         |                         |                         |
| 12111 511000        | Police Admin Full Time Salary       | \$ 430,641                | \$ 430,641              |                         |                         |                         |                         |                         |
| 12111 514101        | Pol Admin First Responder Pay       | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12111 514800        | Police Admin Longevity              | \$ 975                    | \$ 975                  |                         |                         |                         |                         |                         |
| 12111 514900        | Police Admin Holiday Pay            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12111 517000        | Police Admin Health Insurance       | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12111 517800        | Police Administration Medicare      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>        | <b>Police Administration Sa</b>     | <b>\$ 431,616</b>         | <b>\$ 431,616</b>       |                         |                         |                         |                         |                         |

## Expenses

|              |                                |    | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------|--------------------------------|----|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 12112        | Police Administration Expense  |    |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12112 524400 | Police Admin R&M Vehicles      | \$ | 2,719                                             | \$                                              | 2,719                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 524500 | Police Admin R&M Office Equip  | \$ | 4,852                                             | \$                                              | 4,852                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 524600 | Police Admin R&M Comp Equip    | \$ | 3,500                                             | \$                                              | 3,500                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 524900 | PD Admin R&M Police Equipment  | \$ | 750                                               | \$                                              | 750                                             |                                                 |                                                 |                                                 |                                                 |
| 12112 530001 | Police Admin - Physical&Psych  | \$ | 2,000                                             | \$                                              | 2,000                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 530009 | Pol-Occupational Hlth Service  | \$ | 7,500                                             | \$                                              | 7,500                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 531900 | Police Admin Prof Serv Advert  | \$ | 1,000                                             | \$                                              | 1,000                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 534500 | Police Admin Postage Expense   | \$ | 300                                               | \$                                              | 300                                             |                                                 |                                                 |                                                 |                                                 |
| 12112 534600 | Police Adm Print and Mail Exp  | \$ | 600                                               | \$                                              | 600                                             |                                                 |                                                 |                                                 |                                                 |
| 12112 542100 | Police Admin Office Supp Exp   | \$ | 5,900                                             | \$                                              | 5,900                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 548000 | Police Admin Vehicle Supp Exp  | \$ | 2,500                                             | \$                                              | 2,500                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 558012 | Oth Sup ID Renewals            | \$ | 600                                               | \$                                              | 600                                             |                                                 |                                                 |                                                 |                                                 |
| 12112 558100 | Police Admin Subscriptions Exp | \$ | 3,600                                             | \$                                              | 3,600                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 558200 | Police Admin Uniforms Clothing | \$ | 3,943                                             | \$                                              | 3,943                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 558403 | Fitness Equipment              | \$ | 3,500                                             | \$                                              | 3,500                                           |                                                 |                                                 |                                                 |                                                 |
| 12112 558404 | Furniture Expense              | \$ | 6,450                                             | \$                                              | 6,450                                           |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                                  |                                 |           | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------------------------|---------------------------------|-----------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                  |                                 |           | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12112 571000                     | PD Admin In State Travel Exp    | \$        | 4,000                     | \$ 4,000                |                         |                         |                         |                         |                         |
| 12112 573000                     | Police Admin Dues and Memb Exp  | \$        | 10,702                    | \$ 10,702               |                         |                         |                         |                         |                         |
| 12112 573200                     | Disability Insurance            | \$        | 3,740                     | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Police Administration Ex</b> | <b>\$</b> | <b>68,156</b>             | <b>\$ 64,416</b>        |                         |                         |                         |                         |                         |
| 12113 Police Admin - Capital Exp |                                 |           |                           |                         |                         |                         |                         |                         |                         |
| 12113 587100                     | Capital Outlay Repl Office Eq   | \$        | 25,000                    | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Police Admin - Capital E</b> | <b>\$</b> | <b>25,000</b>             | <b>\$ -</b>             |                         |                         |                         |                         |                         |
| 12121 Police Records Salary      |                                 |           |                           |                         |                         |                         |                         |                         |                         |
| 12121 511000                     | Police Records FT Salary        | \$        | 82,644                    | \$ 82,345               |                         |                         |                         |                         |                         |
| 12121 514800                     | Police Records Longevity        | \$        | -                         | \$ -                    |                         |                         |                         |                         |                         |
| 12121 517800                     | Police Records Medicare         | \$        | -                         | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Police Records Salary</b>    | <b>\$</b> | <b>82,644</b>             | <b>\$ 82,345</b>        |                         |                         |                         |                         |                         |
| 12122 Police Records Expense     |                                 |           |                           |                         |                         |                         |                         |                         |                         |
| 12122 524500                     | Police Records R&M Office Eq    | \$        | 250                       | \$ 250                  |                         |                         |                         |                         |                         |
| 12122 527200                     | Police Records Rental Off Eq    | \$        | 4,600                     | \$ 4,600                |                         |                         |                         |                         |                         |

## Expenses

|                            |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                            |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12122 542100               | Police Records Office Supp Exp | \$ 3,756                  | \$ 3,756                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>               | <b>Police Records Expense</b>  | <b>\$ 8,606</b>           | <b>\$ 8,606</b>         |                         |                         |                         |                         |                         |
| 12131 Police Patrol Salary |                                |                           |                         |                         |                         |                         |                         |                         |
| 12131 511000               | Police Patrol Full Time Salary | \$ 2,831,227              | \$ 2,844,918            |                         |                         |                         |                         |                         |
| 12131 513000               | Police Patrol Overtime Salary  | \$ 372,473                | \$ 347,473              |                         |                         |                         |                         |                         |
| 12131 514002               | Police Patrol NEMLEC           | \$ 27,504                 | \$ 27,504               |                         |                         |                         |                         |                         |
| 12131 514003               | Policy Patrol Accreditation    | \$ 1,100                  | \$ 1,100                |                         |                         |                         |                         |                         |
| 12131 514100               | Police Patrol Specialty Pay    | \$ 9,823                  | \$ 7,050                |                         |                         |                         |                         |                         |
| 12131 514101               | Pol Patrol First Responder Pay | \$ 95,593                 | \$ 95,593               |                         |                         |                         |                         |                         |
| 12131 514104               | Drug Testing Stipend           | \$ 26,250                 | \$ 26,250               |                         |                         |                         |                         |                         |
| 12131 514200               | Police Patrol Cap Grade        | \$ 19,512                 | \$ 19,512               |                         |                         |                         |                         |                         |
| 12131 514700               | Police Patrol Night Dif Sal    | \$ 135,353                | \$ 121,291              |                         |                         |                         |                         |                         |
| 12131 514800               | Police Patrol Longevity        | \$ 15,400                 | \$ 16,600               |                         |                         |                         |                         |                         |
| 12131 514900               | Police Patrol Holiday Pay      | \$ 129,495                | \$ 130,121              |                         |                         |                         |                         |                         |
| 12131 517000               | Police Patrol Health Insurance | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12131 517800               | Police Patrol Medicare         | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |

## Expenses

|                             |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-----------------------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                             |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12131 517900                | Police Patrol Life Insurance   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12131 518900                | Police - Wellness Stipend      | \$ 47,591                 | \$ 47,591               |                         |                         |                         |                         |                         |
| 12131 519500                | PD Patrol In Service Training  | \$ 46,205                 | \$ 46,205               |                         |                         |                         |                         |                         |
| 12131 519800                | Education Incentive            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                | <b>Police Patrol Salary</b>    | <b>\$ 3,757,526</b>       | <b>\$ 3,731,208</b>     |                         |                         |                         |                         |                         |
| 12132 Police Patrol Expense |                                |                           |                         |                         |                         |                         |                         |                         |
| 12132 524400                | Police Patrol R&M Vehicles     | \$ 33,500                 | \$ 33,500               |                         |                         |                         |                         |                         |
| 12132 524900                | Police Patrol R&M Police Equip | \$ 12,010                 | \$ 12,010               |                         |                         |                         |                         |                         |
| 12132 530001                | Police Patrol-Medical Bills    | \$ 30,000                 | \$ 30,000               |                         |                         |                         |                         |                         |
| 12132 530600                | PD Pat Prof Serv Data Process  | \$ 67,300                 | \$ 67,300               |                         |                         |                         |                         |                         |
| 12132 531700                | PD Prof Services-Emp Train Sem | \$ 37,600                 | \$ 37,600               |                         |                         |                         |                         |                         |
| 12132 531701                | PD InService Training seats    | \$ 15,000                 | \$ 15,000               |                         |                         |                         |                         |                         |
| 12132 542100                | Police Patrol Office Supp Exp  | \$ 7,900                  | \$ 7,900                |                         |                         |                         |                         |                         |
| 12132 548000                | Police Patrol Vehicle Supp Exp | \$ 20,000                 | \$ 20,000               |                         |                         |                         |                         |                         |
| 12132 548900                | Police Patrol Gasoline Expense | \$ 85,050                 | \$ 85,050               |                         |                         |                         |                         |                         |
| 12132 550000                | Police Patrol Medical Supp Exp | \$ 8,000                  | \$ 8,000                |                         |                         |                         |                         |                         |

## Expenses

|                                     |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-------------------------------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                     |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12132 558010                        | Oth Sup NEMLEC Equip           | \$ 5,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 12132 558011                        | Oth Sup K-9 Equip              | \$ 5,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 12132 558200                        | Police Patrol Uniform Supp Exp | \$ 1,500                  | \$ 1,500                |                         |                         |                         |                         |                         |
| 12132 558400                        | PD Patrol Police Supplies      | \$ 12,000                 | \$ 12,000               |                         |                         |                         |                         |                         |
| 12132 558401                        | PD Patrol Crime Prevention Sup | \$ 500                    | \$ 500                  |                         |                         |                         |                         |                         |
| 12132 558402                        | Firearms Training & Ammunition | \$ 25,000                 | \$ 25,000               |                         |                         |                         |                         |                         |
| 12132 558901                        | PD Patrol Prisoner Meals Exp   | \$ 2,000                  | \$ 2,000                |                         |                         |                         |                         |                         |
| 12132 571000                        | PD Patrol In State Travel Exp  | \$ 1,263                  | \$ 1,263                |                         |                         |                         |                         |                         |
| 12132 573000                        | Dues and Membership            | \$ 250                    | \$ 250                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                        | <b>Police Patrol Expense</b>   | <b>\$ 368,873</b>         | <b>\$ 368,873</b>       |                         |                         |                         |                         |                         |
| 12133 Police Patrol Capital         |                                |                           |                         |                         |                         |                         |                         |                         |
| 12133 587000                        | Police Patrol-Replace Cruisers | \$ 180,000                | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                        | <b>Police Patrol Capital</b>   | <b>\$ 180,000</b>         | <b>\$ -</b>             |                         |                         |                         |                         |                         |
| 12141 Police Traffic Control Salary |                                |                           |                         |                         |                         |                         |                         |                         |
| 12141 511000                        | Police Traffic Ctrl FT Salary  | \$ 171,238                | \$ 171,238              |                         |                         |                         |                         |                         |

## Expenses

|              |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12141 511100 | Police Traffic Ctrl PT Salary   | \$ 301,598                | \$ 301,598              |                         |                         |                         |                         |                         |
| 12141 513000 | Police Traffic Ctrl Overtime S  | \$ 10,812                 | \$ 10,812               |                         |                         |                         |                         |                         |
| 12141 514003 | Police Traffic Accreditation    | \$ 100                    | \$ 100                  |                         |                         |                         |                         |                         |
| 12141 514100 | Police Traffic Specialty Pay    | \$ 2,350                  | \$ 2,350                |                         |                         |                         |                         |                         |
| 12141 514101 | Pol Traf First Responder Pay    | \$ 6,258                  | \$ 6,258                |                         |                         |                         |                         |                         |
| 12141 514104 | Drug Testing Stipend            | \$ 1,500                  | \$ 1,500                |                         |                         |                         |                         |                         |
| 12141 514200 | Police Traffic Cont Cap Grade   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12141 514700 | Night Differential              | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12141 514800 | Police Traffic Ctrl Longevity   | \$ 800                    | \$ 800                  |                         |                         |                         |                         |                         |
| 12141 514900 | PD Traffic Ctrl Holiday Salary  | \$ 7,832                  | \$ 7,832                |                         |                         |                         |                         |                         |
| 12141 517000 | Police Traffic Ctrl Health Ins  | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12141 517800 | Police Traffic Ctrl Medicare    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12141 519500 | PD Traffic In Service Training  | \$ 962                    | \$ 962                  |                         |                         |                         |                         |                         |
| 12141 519900 | Police Traffic Uniform Allow    | \$ 3,250                  | \$ 3,250                |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Police Traffic Control S</b> | <b>\$ 506,700</b>         | <b>\$ 506,700</b>       |                         |                         |                         |                         |                         |

12142 Police Traffic Control Expense

## Expenses

|                                |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12142 524400                   | Police Traffic R&M Vehicles     | \$ 7,000                  | \$ 7,000                |                         |                         |                         |                         |                         |
| 12142 524900                   | Police Traffic R&M Police Eq    | \$ 3,700                  | \$ 3,700                |                         |                         |                         |                         |                         |
| 12142 542100                   | Police Traffic Office Supp Exp  | \$ 1,546                  | \$ 1,546                |                         |                         |                         |                         |                         |
| 12142 548000                   | Police Traffic Veh Supp Exp     | \$ 3,335                  | \$ 3,335                |                         |                         |                         |                         |                         |
| 12142 556000                   | Motorcycle Leasing              | \$ 10,300                 | \$ 10,300               |                         |                         |                         |                         |                         |
| 12142 558200                   | PD Traffic Uniform Supp Exp     | \$ 3,500                  | \$ 3,500                |                         |                         |                         |                         |                         |
| 12142 558400                   | Traffic Contrl Police Supplies  | \$ 680                    | \$ 680                  |                         |                         |                         |                         |                         |
| 12142 558401                   | Traf Contr Crime Prev Supplies  | \$ 360                    | \$ 360                  |                         |                         |                         |                         |                         |
| 12142 571000                   | PD Traffic In State Travel Exp  | \$ 110                    | \$ 110                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                   | <b>Police Traffic Control E</b> | <b>\$ 30,531</b>          | <b>\$ 30,531</b>        |                         |                         |                         |                         |                         |
| 12151 Police Detectives Salary |                                 |                           |                         |                         |                         |                         |                         |                         |
| 12151 511000                   | Police Detectives FT Salary     | \$ 531,535                | \$ 531,535              |                         |                         |                         |                         |                         |
| 12151 513000                   | Police Detectives OT Salary     | \$ 33,003                 | \$ 33,003               |                         |                         |                         |                         |                         |
| 12151 514003                   | Police Detective Accreditation  | \$ 300                    | \$ 300                  |                         |                         |                         |                         |                         |
| 12151 514100                   | PoliceDetective Specialty Pay   | \$ 8,350                  | \$ 8,350                |                         |                         |                         |                         |                         |
| 12151 514101                   | Pol Det First Responder Pay     | \$ 18,779                 | \$ 18,779               |                         |                         |                         |                         |                         |

## Expenses

|                                 |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|---------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                 |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12151 514104                    | Drug Testing Stipend            | \$ 4,500                  | \$ 4,500                |                         |                         |                         |                         |                         |
| 12151 514200                    | Cap Grade                       | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12151 514700                    | Night Differential              | \$ 5,443                  | \$ 5,443                |                         |                         |                         |                         |                         |
| 12151 514800                    | Police Detectives Longevity     | \$ -                      | \$ 2,600                |                         |                         |                         |                         |                         |
| 12151 514900                    | Police Detectives Holiday Pay   | \$ 24,311                 | \$ 24,311               |                         |                         |                         |                         |                         |
| 12151 517000                    | Health Insurance                |                           |                         |                         |                         |                         |                         |                         |
| 12151 517800                    | Police Detectives Medicare      |                           |                         |                         |                         |                         |                         |                         |
| 12151 519800                    | Education Incentive             | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                    | <b>Police Detectives Salary</b> | <b>\$ 626,222</b>         | <b>\$ 628,822</b>       |                         |                         |                         |                         |                         |
| 12152 Police Detectives Expense |                                 |                           |                         |                         |                         |                         |                         |                         |
| 12152 524400                    | Police Detectives R&M Vehicles  | \$ 7,000                  | \$ 7,000                |                         |                         |                         |                         |                         |
| 12152 524900                    | Police Detective R&M Police Eq  | \$ 430                    | \$ 430                  |                         |                         |                         |                         |                         |
| 12152 542100                    | PD Detective Office Supp Exp    | \$ 1,000                  | \$ 1,000                |                         |                         |                         |                         |                         |
| 12152 548000                    | Police Detectives Veh Supp Exp  | \$ 2,634                  | \$ 2,634                |                         |                         |                         |                         |                         |
| 12152 558200                    | PD Detective Uniform Supp Exp   | \$ 400                    | \$ 400                  |                         |                         |                         |                         |                         |
| 12152 558401                    | Detective-Crim Prev Supp        | \$ 3,000                  | \$ 3,000                |                         |                         |                         |                         |                         |

## Expenses

|                                    |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|------------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 12152 571000                       | PD Detective In State Travel    | \$ 385                                            | \$ 385                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12152 573000                       | Dues and Membership             | \$ 250                                            | \$ 250                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                       | <b>Police Detectives Expens</b> | <b>\$ 15,099</b>                                  | <b>\$ 15,099</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 Police Community Service Sal |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 511000                       | Police Community Svc FT Salary  | \$ 421,615                                        | \$ 421,615                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 513000                       | Police Community Svc OT Salary  | \$ 9,021                                          | \$ 9,021                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 514003                       | Police Community Accreditation  | \$ 100                                            | \$ 100                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 514100                       | Police Comm Serv Specialty Pay  | \$ 4,150                                          | \$ 4,150                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 514101                       | Pol Com ScvFirst Responder Pay  | \$ 11,522                                         | \$ 11,522                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 514104                       | Drug Testing Stipend            | \$ 3,000                                          | \$ 3,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 514800                       | Police Community Longevity      | \$ 2,600                                          | \$ 3,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 514900                       | Police Comm Svc Holiday Pay     | \$ 16,165                                         | \$ 16,390                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 517000                       | Police Comm Svc Health Ins      | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 517800                       | Police Community Svc Medicare   | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 519500                       | PD CommSvc In Service Training  | \$ 2,298                                          | \$ 2,298                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12161 519900                       | Police Comm Svc Uniform Allow   | \$ 425                                            | \$ 425                                          |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                                     |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|-------------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| <b>TOTAL</b>                        | <b>Police Community Service</b> | <b>\$ 470,896</b>                                 | <b>\$ 471,521</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 Police Community Service Exp  |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 524400                        | Police Comm Svc R&M Vehicles    | \$ 2,379                                          | \$ 2,379                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 525000                        | PD Comm Serv Pkg Meter Repairs  | \$ 2,500                                          | \$ 2,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 542100                        | PD CommSvc Office Supp Exp      | \$ 600                                            | \$ 600                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 545010                        | Pol Comm Serv-Aux Pol Ex        | \$ 6,000                                          | \$ 6,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 548000                        | Police Comm Svc Veh Supp Exp    | \$ 2,000                                          | \$ 2,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 558900                        | PD-Comm Serv PkgMtr Supp        | \$ 2,600                                          | \$ 2,600                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 571000                        | PD CommSvc In State Travel Exp  | \$ 189                                            | \$ 189                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12162 573000                        | PD CommSvc Dues & Memb Exp      | \$ 750                                            | \$ 750                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                        | <b>Police Community Service</b> | <b>\$ 17,018</b>                                  | <b>\$ 17,018</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12961 Public Safety Comm 911 Salary |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12961 511000                        | Public Safety Comm FT Salary    | \$ 588,427                                        | \$ 623,795                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12961 511100                        | Public Safety Comm PT Salary    | \$ 50,179                                         | \$ 50,179                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12961 513000                        | Public Safety Comm OT Salary    | \$ 62,551                                         | \$ 62,551                                       |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|              |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12961 514104 | Drug Testing Stipend            | \$ 6,000                  | \$ 5,250                |                         |                         |                         |                         |                         |
| 12961 514700 | Public Sfty Comm Night Dif Sal  | \$ 23,555                 | \$ 21,895               |                         |                         |                         |                         |                         |
| 12961 514800 | Pub Safety Longevity            | \$ 3,275                  | \$ 3,153                |                         |                         |                         |                         |                         |
| 12961 514900 | Public Safety Comm Holiday Pay  | \$ 21,052                 | \$ 16,688               |                         |                         |                         |                         |                         |
| 12961 515000 | PS Defib Stipend                | \$ 4,050                  | \$ 3,150                |                         |                         |                         |                         |                         |
| 12961 517000 | Public Safety Comm Health Ins   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12961 517800 | Public Safety Comm Medicare     | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12961 517900 | PS Comm - Life Insurance        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12961 519002 | PS Comm - Uniform Maint         | \$ 2,700                  | \$ 2,100                |                         |                         |                         |                         |                         |
| 12961 519500 | PS Comm In Service Training     | \$ 2,120                  | \$ 2,120                |                         |                         |                         |                         |                         |
| 12961 519600 | Public Safety Comm EMT Stipend  | \$ 12,555                 | \$ 9,765                |                         |                         |                         |                         |                         |
| 12961 519800 | PS Comm Education Incentive     | \$ 1,665                  | \$ 435                  |                         |                         |                         |                         |                         |
| 12961 519900 | Public Sfty Comm Uniform Allow  | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Public Safety Comm 911 S</b> | <b>\$ 778,129</b>         | <b>\$ 801,081</b>       |                         |                         |                         |                         |                         |

### 12962 Public Safety Comm 911 Expense

|              |                               |          |          |  |  |  |  |  |
|--------------|-------------------------------|----------|----------|--|--|--|--|--|
| 12962 524600 | Public Safety Comm R&M Comp E | \$ 3,000 | \$ 3,000 |  |  |  |  |  |
|--------------|-------------------------------|----------|----------|--|--|--|--|--|

## Expenses

|                    |                                       | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|--------------------|---------------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 12962 524900       | PD PS Comm R&M Police Equip           | \$ 42,000                           | \$ 40,925                         |                                   |                                   |                                   |                                   |                                   |
| 12962 531700       | PD Prof Scvs-Emp Train Semnar         | \$ 2,000                            | \$ 2,000                          |                                   |                                   |                                   |                                   |                                   |
| 12962 534100       | PS Comm Telephone Expense             | \$ 75,239                           | \$ 75,239                         |                                   |                                   |                                   |                                   |                                   |
| 12962 542100       | PS Comm Office Supplies Exp           | \$ 1,500                            | \$ 1,500                          |                                   |                                   |                                   |                                   |                                   |
| 12962 542200       | Public Sfty Comm Comp Supp Exp        | \$ 1,000                            | \$ 1,000                          |                                   |                                   |                                   |                                   |                                   |
| 12962 558200       | PS Comm Unifrom Supp Expense          | \$ 2,000                            | \$ 2,000                          |                                   |                                   |                                   |                                   |                                   |
| 12962 572000       | Pub Sfty Education & Training         | \$ -                                | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| 12962 573000       | PS Comm Dues & Membership Ex          | \$ 1,000                            | \$ 1,000                          |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>       | <b>Public Safety Comm 911 Expense</b> | <b>\$ 127,739</b>                   | <b>\$ 126,664</b>                 |                                   |                                   |                                   |                                   |                                   |
|                    |                                       |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| TOTAL SALARIES     |                                       | \$ 6,653,734                        | \$ 6,653,293                      | \$ 6,845,251                      | \$ 7,016,382                      | \$ 7,191,792                      | \$ 7,371,587                      | \$ 7,555,876                      |
| TOTAL EXPENSES     |                                       | \$ 636,022                          | \$ 631,207                        | \$ 643,831                        | \$ 656,708                        | \$ 669,842                        | \$ 683,239                        | \$ 696,904                        |
| TOTAL OUTLAY       |                                       | \$ 205,000                          | \$ -                              | \$ 239,700                        | \$ 244,494                        | \$ 249,384                        | \$ 254,372                        | \$ 259,459                        |
|                    |                                       | \$ 7,494,756                        | \$ 7,284,500                      | \$ 7,728,782                      | \$ 7,917,584                      | \$ 8,111,018                      | \$ 8,309,197                      | \$ 8,512,239                      |
|                    |                                       |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| <b>GRAND TOTAL</b> |                                       | <b>\$ 7,494,756</b>                 | <b>\$ 7,284,500</b>               | <b>\$ 7,728,782</b>               | <b>\$ 7,917,584</b>               | <b>\$ 8,111,018</b>               | <b>\$ 8,309,197</b>               | <b>\$ 8,512,239</b>               |

12211 Fire Administration Sala

|              |                               |            |            |
|--------------|-------------------------------|------------|------------|
| 12211 511000 | Fire Administration FT Salary | \$ 588,146 | \$ 601,676 |
|--------------|-------------------------------|------------|------------|

## Expenses

|              |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12211 511100 | Fire Administration PT Salary   | \$ 21,712                 | \$ 21,712               |                         |                         |                         |                         |                         |
| 12211 513000 | Fire Administration Overtime    | \$ 6,998                  | \$ 6,998                |                         |                         |                         |                         |                         |
| 12211 514100 | Specialty Stipends              | \$ 13,500                 | \$ 15,500               |                         |                         |                         |                         |                         |
| 12211 514102 | ALS Specialty Stipend           | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12211 514104 | Drug Testing Stipend            | \$ 1,500                  | \$ 1,500                |                         |                         |                         |                         |                         |
| 12211 514700 | Fire Prev Night Differential    | \$ 2,041                  | \$ 2,041                |                         |                         |                         |                         |                         |
| 12211 514800 | Fire Adminstration Longevity    | \$ 1,825                  | \$ 2,075                |                         |                         |                         |                         |                         |
| 12211 514900 | Fire Admin Holiday Pay          | \$ 17,046                 | \$ 9,252                |                         |                         |                         |                         |                         |
| 12211 515000 | Fire Admin Defib Stipend        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12211 517000 | Fire Administration Health Ins  | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12211 517800 | Fire Admin Medicare             | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12211 519200 | Fire Admin HazMat Stipend       | \$ 3,390                  | \$ 3,390                |                         |                         |                         |                         |                         |
| 12211 519600 | Fire Admin EMT Stipend          | \$ 7,446                  | \$ 9,618                |                         |                         |                         |                         |                         |
| 12211 519800 | Fire Admin Education Incentive  | \$ 1,675                  | \$ 5,676                |                         |                         |                         |                         |                         |
| 12211 519900 | Fire Admin Uniform Allowance    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Fire Administration Sala</b> | <b>\$ 665,278</b>         | <b>\$ 679,437</b>       |                         |                         |                         |                         |                         |

## Expenses

|                                   |                                | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|-----------------------------------|--------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 12212 Fire Administration Expense |                                |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 523100                      | Fire Admin - Water             | \$ 1,000                                          | \$ 1,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 524300                      | Fire Admin Maint Bldg          | \$ 11,000                                         | \$ 11,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 524600                      | Fire Admin R&M Computer Equip  | \$ 10,000                                         | \$ 10,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 527200                      | Fire Admin Rental Office Equip | \$ 5,000                                          | \$ 5,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 530000                      | Professional and Tech Services | \$ 4,000                                          | \$ 4,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 530300                      | Software Licenses              | \$ 53,900                                         | \$ 53,900                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 534200                      | Fire Admin-Comm Services       | \$ 24,500                                         | \$ 24,500                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 534700                      | Fire Admin Printing            | \$ 1,500                                          | \$ 1,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 542100                      | Fire Admin Office Supplies Exp | \$ 7,250                                          | \$ 7,250                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 542400                      | Fire - Hardware Supplies       | \$ 2,500                                          | \$ 2,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 545000                      | Fire Admin Custodial Supplies  | \$ 12,000                                         | \$ 12,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 552900                      | Fire Administration Books Exp  | \$ 2,500                                          | \$ 2,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 571000                      | Fire Admin In State Travel Exp | \$ 12,000                                         | \$ 12,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12212 573000                      | Fire Admin Dues and Memb Exp   | \$ 3,500                                          | \$ 3,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|              |                                 | <b>FY2020</b><br><b><u>ADJ. BUDGET</u></b> | <b>FY2021</b><br><b><u>ESTIMATED</u></b> | <b>FY2022</b><br><b><u>Projected</u></b> | <b>FY2023</b><br><b><u>Projected</u></b> | <b>FY2024</b><br><b><u>Projected</u></b> | <b>FY2025</b><br><b><u>Projected</u></b> | <b>FY2026</b><br><b><u>Projected</u></b> |
|--------------|---------------------------------|--------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>TOTAL</b> | <b>Fire Administration Expe</b> | <b>\$ 150,650</b>                          | <b>\$ 150,650</b>                        |                                          |                                          |                                          |                                          |                                          |
|              | 12213 Fire Admin                |                                            |                                          |                                          |                                          |                                          |                                          |                                          |
| 12213 587000 | Replace Equipment               | \$ -                                       | \$ -                                     |                                          |                                          |                                          |                                          |                                          |
| <b>TOTAL</b> | <b>Fire Admin</b>               | <b>\$ -</b>                                | <b>\$ -</b>                              |                                          |                                          |                                          |                                          |                                          |
|              | 12221 Fire Suppression Salary   |                                            |                                          |                                          |                                          |                                          |                                          |                                          |
| 12221 511000 | Fire Suppression FT Salary      | \$ 3,386,787                               | \$ 3,397,171                             |                                          |                                          |                                          |                                          |                                          |
| 12221 513000 | Fire Suppression OT Salary      | \$ 605,154                                 | \$ 580,154                               |                                          |                                          |                                          |                                          |                                          |
| 12221 514100 | Specialty Stipends              | \$ 2,000                                   | \$ 2,000                                 |                                          |                                          |                                          |                                          |                                          |
| 12221 514102 | ALS Specialty Stipend           | \$ 131,681                                 | \$ 131,681                               |                                          |                                          |                                          |                                          |                                          |
| 12221 514104 | Drug Testing Stipend            | \$ 31,500                                  | \$ 30,000                                |                                          |                                          |                                          |                                          |                                          |
| 12221 514300 | Fire Supp Capacity Difference   | \$ 18,911                                  | \$ 18,911                                |                                          |                                          |                                          |                                          |                                          |
| 12221 514700 | Fire Suppression Night Dif Sal  | \$ 39,216                                  | \$ 39,634                                |                                          |                                          |                                          |                                          |                                          |
| 12221 514800 | Fire Suppression Longevity      | \$ 17,150                                  | \$ 18,950                                |                                          |                                          |                                          |                                          |                                          |
| 12221 514900 | Fire Suppression Holiday Pay    | \$ 180,602                                 | \$ 180,186                               |                                          |                                          |                                          |                                          |                                          |

## Expenses

|              |                                | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------|--------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 12221 515000 | Fire Suppression Defib Pay     | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12221 517000 | Fire Suppression Heath Ins     | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12221 517800 | Fire Suppression Medicare      | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12221 519200 | Fire Suppress HazMat Stipend   | \$ 85,395                                         | \$ 85,395                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12221 519500 | FD Supp In Service Training    | \$ 24,047                                         | \$ 24,047                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12221 519600 | EMT Stipend                    | \$ 113,687                                        | \$ 113,687                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12221 519800 | Fire Admin Education Incentive | \$ 65,800                                         | \$ 65,470                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b> | <b>Fire Suppression Salary</b> | <b>\$ 4,701,930</b>                               | <b>\$ 4,687,287</b>                             |                                                 |                                                 |                                                 |                                                 |                                                 |

### 12222 Fire Suppression Expense

|              |                                |           |           |  |  |  |  |  |
|--------------|--------------------------------|-----------|-----------|--|--|--|--|--|
| 12222 524400 | Fire Suppression R&M Vehicles  | \$ 62,200 | \$ 62,200 |  |  |  |  |  |
| 12222 524501 | Fire Suppression R&M Radio     | \$ 20,000 | \$ 20,000 |  |  |  |  |  |
| 12222 530000 | Professional and Tech Services | \$ 12,480 | \$ 20,500 |  |  |  |  |  |
| 12222 530001 | Fire Supp Prof Serv Med Bills  | \$ 35,000 | \$ 35,000 |  |  |  |  |  |
| 12222 530009 | Fire-Occupational Hlth Service | \$ 8,000  | \$ 8,000  |  |  |  |  |  |
| 12222 531700 | FD Supp Emp Training Seminar   | \$ 26,000 | \$ 26,000 |  |  |  |  |  |

## Expenses

|                                |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 12222 542400                   | Fire Supp - Extinguisher Ref    | \$ 1,000                                          | \$ 1,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12222 548900                   | Fire Suppression Gasoline Exp   | \$ 24,150                                         | \$ 24,150                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12222 558600                   | Fire Supp Firefighter Supplies  | \$ 25,000                                         | \$ 25,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12222 573000                   | Fire Supp Dues and Memb Exp     | \$ 5,000                                          | \$ 5,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                   | <b>Fire Suppression Expense</b> | <b>\$ 218,830</b>                                 | <b>\$ 226,850</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12223 Fire Suppression Capital |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12223 587003                   | Turnout Gear Replacement        | \$ 26,250                                         | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12223 587100                   | FD Supp Capital Outly Off Eq    | \$ 9,600                                          | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12223 587200                   | Fire Supp Capital Outlay Other  | \$ 40,000                                         | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                   | <b>Fire Suppression Capital</b> | <b>\$ 75,850</b>                                  | <b>\$ -</b>                                     |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12301 EMS Salary               |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12301 513005                   | Overtime-EMS Training           | \$ 28,530                                         | \$ 28,530                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 12301 519600                   | EMT Stipend                     | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                    |                             | <b>FY2020</b><br><b><u>ADJ. BUDGET</u></b> | <b>FY2021</b><br><b><u>ESTIMATED</u></b> | <b>FY2022</b><br><b><u>Projected</u></b> | <b>FY2023</b><br><b><u>Projected</u></b> | <b>FY2024</b><br><b><u>Projected</u></b> | <b>FY2025</b><br><b><u>Projected</u></b> | <b>FY2026</b><br><b><u>Projected</u></b> |
|--------------------|-----------------------------|--------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>TOTAL</b>       | <b>EMS Salary</b>           | <b>\$ 28,530</b>                           | <b>\$ 28,530</b>                         |                                          |                                          |                                          |                                          |                                          |
| 12302 EMS Expenses |                             |                                            |                                          |                                          |                                          |                                          |                                          |                                          |
| 12302 524010       | EMS Services Defibrillator  | \$ 5,000                                   | \$ 5,000                                 |                                          |                                          |                                          |                                          |                                          |
| 12302 524400       | EMS Repair & Maint Vehicles | \$ 15,000                                  | \$ 15,000                                |                                          |                                          |                                          |                                          |                                          |
| 12302 530000       | EMS Training                | \$ 13,000                                  | \$ 13,000                                |                                          |                                          |                                          |                                          |                                          |
| 12302 530010       | ALS Contracted Training     | \$ -                                       | \$ -                                     |                                          |                                          |                                          |                                          |                                          |
| 12302 530011       | ALS Quality Assurance       | \$ 10,000                                  | \$ 10,000                                |                                          |                                          |                                          |                                          |                                          |
| 12302 530012       | ALS Medical Control         | \$ 10,000                                  | \$ 10,000                                |                                          |                                          |                                          |                                          |                                          |
| 12302 530013       | Amb Billing Services Exp    | \$ 34,000                                  | \$ 34,000                                |                                          |                                          |                                          |                                          |                                          |
| 12302 548900       | EMS Veh Supp-Gasoline       | \$ 7,350                                   | \$ 7,350                                 |                                          |                                          |                                          |                                          |                                          |
| 12302 550000       | EMS Medical Supplies        | \$ 10,000                                  | \$ 10,000                                |                                          |                                          |                                          |                                          |                                          |
| 12302 550002       | ALS Consumable Supplies     | \$ 40,000                                  | \$ 40,000                                |                                          |                                          |                                          |                                          |                                          |
| 12302 573100       | EMT Exp - Licenses          | \$ 4,800                                   | \$ 4,800                                 |                                          |                                          |                                          |                                          |                                          |
| <b>TOTAL</b>       | <b>EMS Expenses</b>         | <b>\$ 149,150</b>                          | <b>\$ 149,150</b>                        |                                          |                                          |                                          |                                          |                                          |

Expenses

|                       |                           | FY2020             | FY2021           | FY2022           | FY2023           | FY2024           | FY2025           | FY2026           |
|-----------------------|---------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                       |                           | <u>ADJ. BUDGET</u> | <u>ESTIMATED</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> |
| 12303 EMT Capital Exp |                           |                    |                  |                  |                  |                  |                  |                  |
| 12303 585300          | EMS Reporting & Equipment | \$ -               | \$ -             |                  |                  |                  |                  |                  |
| 12303 587000          | EMT Repl Equip            | \$ 20,000          | \$ -             |                  |                  |                  |                  |                  |
| TOTAL                 | EMT Capital Exp           | \$ 20,000          | \$ -             |                  |                  |                  |                  |                  |
| TOTAL SALARIES        |                           | \$ 5,395,739       | \$ 5,395,254     | \$ 5,555,761     | \$ 5,694,655     | \$ 5,837,021     | \$ 5,982,947     | \$ 6,132,521     |
| TOTAL EXPENSES        |                           | \$ 518,630         | \$ 526,650       | \$ 537,183       | \$ 547,927       | \$ 558,885       | \$ 570,063       | \$ 581,464       |
| TOTAL OUTLAY          |                           | \$ 95,850          | \$ -             | \$ 132,607       | \$ 135,259       | \$ 137,964       | \$ 140,724       | \$ 143,538       |
|                       |                           | \$ 6,010,219       | \$ 5,921,904     | \$ 6,225,551     | \$ 6,377,841     | \$ 6,533,871     | \$ 6,693,733     | \$ 6,857,523     |
| GRAND TOTAL           |                           | \$ 6,010,219       | \$ 5,921,904     | \$ 6,225,551     | \$ 6,377,841     | \$ 6,533,871     | \$ 6,693,733     | \$ 6,857,523     |

12911 BEMA Salary

|              |                       |           |           |
|--------------|-----------------------|-----------|-----------|
| 12911 511100 | BEMA Part Time Salary | \$ 16,200 | \$ 16,200 |
| 12911 517800 | BEMA - Medicare       | \$ -      | \$ -      |
| TOTAL        | BEMA Salary           | \$ 16,200 | \$ 16,200 |

12912 BEMA Expense

## Expenses

|                     |                                   | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|---------------------|-----------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 12912 524500        | BEMA Exp Maintenance              | \$ 3,000                            | \$ 3,000                          |                                   |                                   |                                   |                                   |                                   |
| 12912 530000        | BEMA Exp Prof Service Trng        | \$ 2,200                            | \$ 2,200                          |                                   |                                   |                                   |                                   |                                   |
| 12912 534100        | BEMA Telephone Expense            | \$ 2,394                            | \$ 2,394                          |                                   |                                   |                                   |                                   |                                   |
| 12912 542100        | EMS Office Supplies               | \$ 300                              | \$ 300                            |                                   |                                   |                                   |                                   |                                   |
| 12912 573000        | BEMA Association Dues             | \$ 50                               | \$ 50                             |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>        | <b>BEMA Expense</b>               | <b>\$ 7,944</b>                     | <b>\$ 7,944</b>                   |                                   |                                   |                                   |                                   |                                   |
| TOTAL SALARIES      |                                   | \$ 16,200                           | \$ 16,200                         | \$ 16,200                         | \$ 16,200                         | \$ 16,200                         | \$ 16,200                         | \$ 16,200                         |
| TOTAL EXPENSES      |                                   | \$ 7,944                            | \$ 7,944                          | \$ 7,944                          | \$ 7,944                          | \$ 7,944                          | \$ 7,944                          | \$ 7,944                          |
|                     |                                   | \$ 24,144                           | \$ 24,144                         | \$ 24,144                         | \$ 24,144                         | \$ 24,144                         | \$ 24,144                         | \$ 24,144                         |
| <b>GRAND TOTAL</b>  |                                   | <b>\$ 24,144</b>                    | <b>\$ 24,144</b>                  | <b>\$ 24,144</b>                  | <b>\$ 24,144</b>                  | <b>\$ 24,144</b>                  | <b>\$ 24,144</b>                  | <b>\$ 24,144</b>                  |
| 13001 510000        | School Total Salaries             | \$ 50,170,376                       | \$ 52,090,142                     | \$ 55,586,969                     | \$ 58,440,649                     | \$ 61,444,673                     | \$ 64,607,139                     | \$ 67,936,601                     |
| 13002 521000        | School Total Non-Salaries         | \$ 10,479,075                       | \$ 9,395,499                      | \$ 10,744,821                     | \$ 11,370,245                     | \$ 12,036,282                     | \$ 12,745,694                     | \$ 13,501,436                     |
| <b>GRAND TOTAL</b>  |                                   | <b>\$ 60,649,451</b>                | <b>\$ 61,485,641</b>              | <b>\$ 66,331,790</b>              | <b>\$ 69,810,894</b>              | <b>\$ 73,480,955</b>              | <b>\$ 77,352,833</b>              | <b>\$ 81,438,037</b>              |
| <b>13004 569000</b> | <b>Regional School Assessment</b> | <b>\$ 984,887</b>                   | <b>\$ 1,721,238</b>               | <b>\$ 1,764,269</b>               | <b>\$ 1,808,376</b>               | <b>\$ 1,853,585</b>               | <b>\$ 1,899,925</b>               | <b>\$ 1,947,423</b>               |

## Expenses

|                        |                            | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|------------------------|----------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                        |                            | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11751 Planning Salary  |                            |                           |                         |                         |                         |                         |                         |                         |
| 11751 511000           | Planning FT Salary         | \$ 234,797                | \$ 236,959              |                         |                         |                         |                         |                         |
| 11751 517000           | Planning Health Ins        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11751 517800           | Planning Medicare          | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>           | <b>Planning Salary</b>     | <b>\$ 234,797</b>         | <b>\$ 236,959</b>       |                         |                         |                         |                         |                         |
| 11752 Planning Expense |                            |                           |                         |                         |                         |                         |                         |                         |
| 11752 530000           | Planning Prof & Tech Exp   | \$ 22,500                 | \$ 22,500               |                         |                         |                         |                         |                         |
| 11752 531900           | Planning Prof Serv Adv     | \$ 3,000                  | \$ 3,000                |                         |                         |                         |                         |                         |
| 11752 532000           | Plann Tuition              | \$ 600                    | \$ 600                  |                         |                         |                         |                         |                         |
| 11752 534700           | Planning Printing Exp      | \$ 700                    | \$ 700                  |                         |                         |                         |                         |                         |
| 11752 542100           | Planning Office Supp Exp   | \$ 700                    | \$ 700                  |                         |                         |                         |                         |                         |
| 11752 552900           | Planning Books Expense     | \$ 350                    | \$ 350                  |                         |                         |                         |                         |                         |
| 11752 571000           | Planning In State Travel   | \$ 1,500                  | \$ 1,500                |                         |                         |                         |                         |                         |
| 11752 573000           | Planning Dues & Membership | \$ 700                    | \$ 800                  |                         |                         |                         |                         |                         |

## Expenses

|                                     |                                 |    | <b>FY2020</b>             |    | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-------------------------------------|---------------------------------|----|---------------------------|----|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                     |                                 |    | <b><u>ADJ. BUDGET</u></b> |    | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| <b>TOTAL</b>                        | <b>Planning Expense</b>         | \$ | <b>30,050</b>             | \$ | <b>30,150</b>           |                         |                         |                         |                         |                         |
| 11801 Community Development Salary  |                                 |    |                           |    |                         |                         |                         |                         |                         |                         |
| 11801 511000                        | Comm Develop Full Time Salary   | \$ | 340,614                   | \$ | 340,614                 |                         |                         |                         |                         |                         |
| 11801 514800                        | Comm Develop Longevity          | \$ | 825                       | \$ | 825                     |                         |                         |                         |                         |                         |
| 11801 517000                        | Comm Develop Health Insurance   | \$ | -                         | \$ | -                       |                         |                         |                         |                         |                         |
| 11801 517800                        | Comm Develop Medicare           | \$ | -                         | \$ | -                       |                         |                         |                         |                         |                         |
| 11801 519900                        | Comm Develop Uniform Allow      | \$ | -                         | \$ | 750                     |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                        | <b>Community Development Sa</b> | \$ | <b>341,439</b>            | \$ | <b>342,189</b>          |                         |                         |                         |                         |                         |
| 11802 Community Development Expense |                                 |    |                           |    |                         |                         |                         |                         |                         |                         |
| 11802 524500                        | Comm Develop R&M Office Equip   | \$ | 7,200                     | \$ | 7,200                   |                         |                         |                         |                         |                         |
| 11802 530000                        | Comm Develop Prof & Tech Exp    | \$ | 15,000                    | \$ | 15,000                  |                         |                         |                         |                         |                         |
| 11802 530016                        | Conferences & Professional Dev  | \$ | 3,000                     | \$ | 3,000                   |                         |                         |                         |                         |                         |
| 11802 531900                        | Comm Develop Prof Serv Advert   | \$ | 750                       | \$ | 750                     |                         |                         |                         |                         |                         |
| 11802 532000                        | Comm DvlpTuition                | \$ | 1,000                     | \$ | 1,000                   |                         |                         |                         |                         |                         |

## Expenses

|                                  |                                 |           | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------------------------|---------------------------------|-----------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                  |                                 |           | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11802 534100                     | Comm Develop Telephone Expens   | \$        | 1,680                     | \$ 1,680                |                         |                         |                         |                         |                         |
| 11802 534600                     | Comm Develop Printand Mail Exp  | \$        | 500                       | \$ 500                  |                         |                         |                         |                         |                         |
| 11802 542100                     | Comm Develop Office Supp Exp    | \$        | 2,450                     | \$ 2,450                |                         |                         |                         |                         |                         |
| 11802 552900                     | Comm Develop Books Expense      | \$        | 350                       | \$ 350                  |                         |                         |                         |                         |                         |
| 11802 571000                     | Comm Develop In state Travel    | \$        | -                         | \$ -                    |                         |                         |                         |                         |                         |
| 11802 573000                     | Comm Develop Duesand Memb E     | \$        | 2,200                     | \$ 2,200                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Community Development Ex</b> | <b>\$</b> | <b>34,130</b>             | <b>\$ 34,130</b>        |                         |                         |                         |                         |                         |
| 12411 Building Inspection Salary |                                 |           |                           |                         |                         |                         |                         |                         |                         |
| 12411 511000                     | Building Inspection FT Salary   | \$        | 160,769                   | \$ 161,841              |                         |                         |                         |                         |                         |
| 12411 511100                     | Building Inspection PT Salary   | \$        | 40,758                    | \$ 40,758               |                         |                         |                         |                         |                         |
| 12411 513000                     | Building Inspections Overtime   | \$        | 2,500                     | \$ -                    |                         |                         |                         |                         |                         |
| 12411 514105                     | Eyeglass Reimbursement          | \$        | -                         | \$ -                    |                         |                         |                         |                         |                         |
| 12411 514800                     | Building Inspection Longevity   | \$        | 656                       | \$ 1,481                |                         |                         |                         |                         |                         |
| 12411 517000                     | Building Inspection Health Ins  | \$        | -                         | \$ -                    |                         |                         |                         |                         |                         |
| 12411 517800                     | Building Inspection Medicare    | \$        | -                         | \$ -                    |                         |                         |                         |                         |                         |

## Expenses

|                                   |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-----------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                   |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12411 519900                      | Bldg Inspect - Uniform Allow    | \$ 1,350                  | \$ 1,350                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                      | <b>Building Inspection Sala</b> | <b>\$ 206,033</b>         | <b>\$ 205,430</b>       |                         |                         |                         |                         |                         |
| 12412 Building Inspection Expense |                                 |                           |                         |                         |                         |                         |                         |                         |
| 12412 524500                      | Building Inspection R&M Off Eq  | \$ 200                    | \$ 200                  |                         |                         |                         |                         |                         |
| 12412 530000                      | Bldg Inspect Prof & Tech Svcs   | \$ 20,000                 | \$ 20,000               |                         |                         |                         |                         |                         |
| 12412 531300                      | Bldg Joint Inspection Program   | \$ 91,000                 | \$ 95,000               |                         |                         |                         |                         |                         |
| 12412 532000                      | Bldg Insp Tuition               | \$ 2,200                  | \$ 2,200                |                         |                         |                         |                         |                         |
| 12412 534100                      | Telephone Bldg Insp             | \$ 1,920                  | \$ 1,920                |                         |                         |                         |                         |                         |
| 12412 534600                      | Bldg Insp Printing & Mailing    | \$ 700                    | \$ 700                  |                         |                         |                         |                         |                         |
| 12412 542100                      | Building Inspection Office Sup  | \$ 800                    | \$ 800                  |                         |                         |                         |                         |                         |
| 12412 552900                      | Books and Periodicals           | \$ 350                    | \$ 350                  |                         |                         |                         |                         |                         |
| 12412 571000                      | Bldg Insp In State Travel Exp   | \$ 1,070                  | \$ 3,500                |                         |                         |                         |                         |                         |
| 12412 573000                      | Bldg Insp Dues and Membership   | \$ 800                    | \$ 800                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                      | <b>Building Inspection Expe</b> | <b>\$ 119,040</b>         | <b>\$ 125,470</b>       |                         |                         |                         |                         |                         |

## Expenses

|                                    |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|------------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                    |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 14111 Engineering Services Salary  |                                 |                           |                         |                         |                         |                         |                         |                         |
| 14111 511000                       | Engineering Services FT Salary  | \$ 83,210                 | \$ 86,281               |                         |                         |                         |                         |                         |
| 14111 511100                       | Engineering Services PT Salary  | \$ 25,500                 | \$ 25,500               |                         |                         |                         |                         |                         |
| 14111 513000                       | Engineering Services OT Salary  | \$ 5,000                  | \$ -                    |                         |                         |                         |                         |                         |
| 14111 517000                       | Engineering Svcs Health Ins     | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14111 517800                       | Engineering Services Medicare   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14111 519900                       | Engineering Svcs Uniform Allow  | \$ 675                    | \$ 675                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                       | <b>Engineering Services Sal</b> | <b>\$ 114,385</b>         | <b>\$ 112,456</b>       |                         |                         |                         |                         |                         |
| 14112 Engineering Services Expense |                                 |                           |                         |                         |                         |                         |                         |                         |
| 14112 524303                       | Rock Meadow Maintenance         | \$ 7,000                  | \$ 7,000                |                         |                         |                         |                         |                         |
| 14112 524500                       | Engineering Svcs R&M Office Eq  | \$ 200                    | \$ 200                  |                         |                         |                         |                         |                         |
| 14112 532000                       | Eng Svcs Tuition                | \$ 600                    | \$ 600                  |                         |                         |                         |                         |                         |
| 14112 534100                       | Telephone                       | \$ 480                    | \$ 480                  |                         |                         |                         |                         |                         |
| 14112 534600                       | Printing and Mailing            | \$ 400                    | \$ 400                  |                         |                         |                         |                         |                         |
| 14112 542900                       | Engineering & Drafting Sup      | \$ 300                    | \$ 300                  |                         |                         |                         |                         |                         |

Expenses

|                    |                                     | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|--------------------|-------------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 14112 571000       | Eng Svcs In State Travel Exp        | \$ 2,000                            | \$ 2,000                          |                                   |                                   |                                   |                                   |                                   |
| 14112 573000       | Engineering Svcs Dues and Memb      | \$ 60                               | \$ 60                             |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>       | <b>Engineering Services Expense</b> | <b>\$ 11,040</b>                    | <b>\$ 11,040</b>                  |                                   |                                   |                                   |                                   |                                   |
| TOTAL SALARIES     |                                     | \$ 896,654                          | \$ 897,034                        | \$ 927,148                        | \$ 950,327                        | \$ 974,085                        | \$ 998,437                        | \$ 1,023,398                      |
| TOTAL EXPENSES     |                                     | \$ 194,260                          | \$ 200,790                        | \$ 204,806                        | \$ 208,902                        | \$ 213,080                        | \$ 217,342                        | \$ 221,688                        |
|                    |                                     | \$ 1,090,914                        | \$ 1,097,824                      | \$ 1,131,954                      | \$ 1,159,229                      | \$ 1,187,165                      | \$ 1,215,779                      | \$ 1,245,086                      |
| <b>GRAND TOTAL</b> |                                     | <b>\$ 1,090,914</b>                 | <b>\$ 1,097,824</b>               | <b>\$ 1,131,954</b>               | <b>\$ 1,159,229</b>               | <b>\$ 1,187,165</b>               | <b>\$ 1,215,779</b>               | <b>\$ 1,245,086</b>               |

14211 Public Works Admin Salar

|              |                               |            |            |
|--------------|-------------------------------|------------|------------|
| 14211 511000 | Public Works Admin Salary     | \$ 288,728 | \$ 288,728 |
| 14211 514001 | PW Personal Day Paid          | \$ 2,213   | \$ 2,213   |
| 14211 514400 | PW Admin Meal Allowance       | \$ 400     | \$ 400     |
| 14211 514800 | Public Works Admin Longevity  | \$ 875     | \$ -       |
| 14211 517000 | Public Works Admin Health Ins | \$ -       | \$ -       |
| 14211 517800 | Public Works Admin Medicare   | \$ -       | \$ -       |

## Expenses

|                                 |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|---------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                 |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 14211 519001                    | Working Out of Grade            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14211 519700                    | PW Admin Tuition Reimbursemen   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                    | <b>Public Works Admin Salar</b> | <b>\$ 292,216</b>         | <b>\$ 291,341</b>       |                         |                         |                         |                         |                         |
| 14212 519700                    | PW Admin Tuition Reimbursemen   | \$ 1,620                  | \$ 1,620                |                         |                         |                         |                         |                         |
| 14212 530001                    | Public Wks Adm - Medical Rep    | \$ 520                    | \$ 520                  |                         |                         |                         |                         |                         |
| 14212 531700                    | PW Prof Serv Employee Training  | \$ 1,595                  | \$ 1,595                |                         |                         |                         |                         |                         |
| 14212 531900                    | PW Admin Prof Serv Advertising  | \$ 1,185                  | \$ 1,185                |                         |                         |                         |                         |                         |
| 14212 542100                    | PW Admin Office Supplies Exp    | \$ 3,000                  | \$ 3,000                |                         |                         |                         |                         |                         |
| 14212 553100                    | PW Admin Public Works Supplies  | \$ 2,565                  | \$ 2,565                |                         |                         |                         |                         |                         |
| 14212 571000                    | PW Admin In State Travel Exp    | \$ 2,900                  | \$ 2,900                |                         |                         |                         |                         |                         |
| 14212 573000                    | PW Admin Dues and Memb Exp      | \$ 785                    | \$ 785                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                    | <b>Public Works Admin Expen</b> | <b>\$ 14,170</b>          | <b>\$ 14,170</b>        |                         |                         |                         |                         |                         |
| 14221 Street Maintenance Salary |                                 |                           |                         |                         |                         |                         |                         |                         |
| 14221 511000                    | Street Maintenance FT Salary    | \$ 470,292                | \$ 476,105              |                         |                         |                         |                         |                         |

## Expenses

|                                  |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|----------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 14221 513000                     | Street Maintenance OT Salary    | \$ 83,028                                         | \$ 30,086                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 514000                     | Street On Call Pay              | \$ 12,250                                         | \$ 12,250                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 514800                     | Street Maintenance Longevity    | \$ 2,475                                          | \$ 2,825                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 515200                     | Street Availability Stipend     | \$ 3,380                                          | \$ 3,380                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 515500                     | Streets - CDL Stipend           | \$ 3,900                                          | \$ 3,900                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 517000                     | Street Maintenance Health Ins   | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 517800                     | Street Maintenance Medicare     | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 519001                     | Street Out of Grade             | \$ 7,283                                          | \$ 7,140                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14221 519900                     | Streets - Uniform Allowance     | \$ 3,135                                          | \$ 3,135                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                     | <b>Street Maintenance Salar</b> | <b>\$ 585,743</b>                                 | <b>\$ 538,821</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 Street Maintenance Expense |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 524500                     | Streets-Rep & Maint Radios      | \$ 3,600                                          | \$ 3,600                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 525100                     | Streets - Road Maintenance      | \$ 72,510                                         | \$ 72,510                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 529700                     | Street Soil Removal & Disp      | \$ 10,000                                         | \$ 10,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 531600                     | Street Maint - Pol Details      | \$ 5,345                                          | \$ 5,345                                        |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                          |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 14222 534100             | Telephone                       | \$ 1,000                                          | \$ 1,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 550000             | Streets Medical Supplies        | \$ 765                                            | \$ 765                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 553100             | Street Maintenance PW Supp Exp  | \$ 16,710                                         | \$ 16,710                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 553300             | StreetMaint PW Signs and Lines  | \$ 56,795                                         | \$ 56,795                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14222 553400             | StreetMaint PW Sidewalk Repair  | \$ 18,150                                         | \$ 18,150                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>             | <b>Street Maintenance Expen</b> | <b>\$ 184,875</b>                                 | <b>\$ 184,875</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14231 Snow & Ice Salary  |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14231 513000             | Snow Removal - Overtime         | \$ 117,494                                        | \$ 117,494                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14231 514000             | Snow On Call OT                 | \$ 11,955                                         | \$ 11,955                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>             | <b>Snow &amp; Ice Salary</b>    | <b>\$ 129,449</b>                                 | <b>\$ 129,449</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14232 Snow & Ice Expense |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14232 524400             | Snow R&M Vehicle                | \$ 46,310                                         | \$ 46,310                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14232 529100             | Snow Snow Removal Contractors   | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                                  |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------------------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                  |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 14232 529101                     | Snow Removal Contractor        | \$ 180,100                | \$ 180,100              |                         |                         |                         |                         |                         |
| 14232 531600                     | Snow & Ice - Police Details    | \$ 16,470                 | \$ 16,470               |                         |                         |                         |                         |                         |
| 14232 553100                     | Snow PW Supp Exp - sand & salt | \$ 392,000                | \$ 392,000              |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Snow &amp; Ice Expense</b>  | <b>\$ 634,880</b>         | <b>\$ 634,880</b>       |                         |                         |                         |                         |                         |
| 14242 Street Lighting Expense    |                                |                           |                         |                         |                         |                         |                         |                         |
| 14242 522500                     | Street Lighting Expense        | \$ 331,070                | \$ 331,070              |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Street Lighting Expense</b> | <b>\$ 331,070</b>         | <b>\$ 331,070</b>       |                         |                         |                         |                         |                         |
| 14251 Central Fleet Maint Salary |                                |                           |                         |                         |                         |                         |                         |                         |
| 14251 511000                     | CF Maintenance FT Salary       | \$ 275,565                | \$ 276,242              |                         |                         |                         |                         |                         |
| 14251 514800                     | CF Maintenance Longevity       | \$ 1,575                  | \$ 1,575                |                         |                         |                         |                         |                         |
| 14251 515200                     | CF Maint Availability Stipend  | \$ 3,380                  | \$ 3,380                |                         |                         |                         |                         |                         |
| 14251 515500                     | Fleet Maint CDL Stipend        | \$ 3,900                  | \$ 3,900                |                         |                         |                         |                         |                         |
| 14251 517000                     | CF Maintenance Health Ins      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14251 517800                     | CF Maintenance Medicare        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |

## Expenses

|                                   |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|-----------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 14251 519001                      | CFM Working Out of Grade Sal    | \$ 1,430                                          | \$ 1,430                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14251 519900                      | Fleet Maint Uniform Allowance   | \$ 3,135                                          | \$ 3,135                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14251 519901                      | Tool Allowance for Mechanics    | \$ 600                                            | \$ 600                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                      | <b>Central Fleet Maint Sala</b> | <b>\$ 289,585</b>                                 | <b>\$ 290,262</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 Central Fleet Maint Expense |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 524400                      | CF Repair & Maintenance         | \$ 12,100                                         | \$ 12,100                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 548000                      | CF Maintenance Veh Supp Exp     | \$ 59,020                                         | \$ 59,020                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 548700                      | CF Maint Supp Oil & Lube        | \$ 9,565                                          | \$ 9,565                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 548800                      | CF Maint Supp Tires and Tubes   | \$ 11,255                                         | \$ 11,255                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 548900                      | CF Maint Unleaded Fuel          | \$ 66,010                                         | \$ 66,010                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 553100                      | CFM Public Works Supplies Exp   | \$ 48,635                                         | \$ 48,635                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14252 558200                      | CFM - Other Supplies-Uniforms   | \$ 4,825                                          | \$ 4,825                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                      | <b>Central Fleet Maint Expe</b> | <b>\$ 211,410</b>                                 | <b>\$ 211,410</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14253 Central Fleet Maint Capital |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                        |                                 | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|------------------------|---------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 14253 587200           | CFM Capital Outlay Other        | \$ 47,385                           | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>           | <b>Central Fleet Maint Capi</b> | <b>\$ 47,385</b>                    | <b>\$ -</b>                       |                                   |                                   |                                   |                                   |                                   |
| 14261 Forestry Salary  |                                 |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| 14261 511000           | Forestry Full Time Salary       | \$ 44,449                           | \$ 46,067                         |                                   |                                   |                                   |                                   |                                   |
| 14261 515500           | Forestry CDL Stipend            | \$ 1,300                            | \$ 1,300                          |                                   |                                   |                                   |                                   |                                   |
| 14261 517000           | Forestry Health Insurance       | \$ -                                | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| 14261 517800           | Forestry Medicare               | \$ -                                | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| 14261 519900           | Forestry Uniform Allowance      | \$ 820                              | \$ 820                            |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>           | <b>Forestry Salary</b>          | <b>\$ 46,569</b>                    | <b>\$ 48,187</b>                  |                                   |                                   |                                   |                                   |                                   |
| 14262 Forestry Expense |                                 |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| 14262 530000           | Forestry Prof and Tech Svcs     | \$ 14,070                           | \$ 14,070                         |                                   |                                   |                                   |                                   |                                   |
| 14262 530002           | Forestry Contractors Labor      | \$ 233,315                          | \$ 233,315                        |                                   |                                   |                                   |                                   |                                   |
| 14262 530003           | Forestry Tree Warden            | \$ 28,395                           | \$ 29,245                         |                                   |                                   |                                   |                                   |                                   |

## Expenses

|                                    |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|------------------------------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                    |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 14262 531600                       | Forestry Prof Serv Police Det  | \$ 6,460                  | \$ 6,460                |                         |                         |                         |                         |                         |
| 14262 571000                       | Forestry In State Travel Exp   | \$ 195                    | \$ 195                  |                         |                         |                         |                         |                         |
| 14262 573000                       | Forestry Dues and Memb Exp     | \$ 130                    | \$ 130                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                       | <b>Forestry Expense</b>        | <b>\$ 282,565</b>         | <b>\$ 283,415</b>       |                         |                         |                         |                         |                         |
| 14331 Collection & Disposal Salary |                                |                           |                         |                         |                         |                         |                         |                         |
| 14331 511000                       | Collect & Disposal FT Salary   | \$ 44,388                 | \$ 43,589               |                         |                         |                         |                         |                         |
| 14331 511100                       | SW Coord Part Time Salaries    | \$ 43,660                 | \$ 43,660               |                         |                         |                         |                         |                         |
| 14331 513000                       | Collect & Disposal OT Salary   | \$ 7,518                  | \$ -                    |                         |                         |                         |                         |                         |
| 14331 513001                       | Collect & Disposal Leaf Coll O | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14331 514800                       | Collect & Disposal Longevity   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14331 515500                       | Coll & Disp - CDL stipend      | \$ 1,300                  | \$ 1,300                |                         |                         |                         |                         |                         |
| 14331 517000                       | Collect & Disposal Health Ins  | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14331 517800                       | Collection & Disposal Medicare | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14331 519900                       | Coll & Disp -Uniform Allowance | \$ 820                    | \$ 820                  |                         |                         |                         |                         |                         |

## Expenses

|                                     |                                     | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-------------------------------------|-------------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                     |                                     | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| <b>TOTAL</b>                        | <b>Collection &amp; Disposal Sa</b> | <b>\$ 97,686</b>          | <b>\$ 89,369</b>        |                         |                         |                         |                         |                         |
| 14332 Collection & Disposal Expense |                                     |                           |                         |                         |                         |                         |                         |                         |
| 14332 529000                        | Transfer Station Site Maint         | \$ 22,235                 | \$ 22,235               |                         |                         |                         |                         |                         |
| 14332 529100                        | Trash Collection & Disposal         | \$ 1,151,532              | \$ 1,191,812            |                         |                         |                         |                         |                         |
| 14332 529400                        | Collection & Disp Recycling         | \$ 741,940                | \$ 767,908              |                         |                         |                         |                         |                         |
| 14332 529402                        | Outside Processing -Recycle         | \$ 118,560                | \$ 118,560              |                         |                         |                         |                         |                         |
| 14332 529403                        | Trash Overflow Bags                 | \$ 2,500                  | \$ 2,500                |                         |                         |                         |                         |                         |
| 14332 529500                        | Solid Waste Collect & Disposal      | \$ 591,090                | \$ 524,090              |                         |                         |                         |                         |                         |
| 14332 529600                        | C&D Leaf and Yard Waste Exp         | \$ 343,522                | \$ 355,545              |                         |                         |                         |                         |                         |
| 14332 534100                        | Telephone                           | \$ 1,050                  | \$ 1,050                |                         |                         |                         |                         |                         |
| 14332 545900                        | Recycling Bins                      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 14332 545901                        | Hazardous Waste                     | \$ 12,730                 | \$ 15,730               |                         |                         |                         |                         |                         |
| 14332 553100                        | C&D Public Works Supplies           | \$ 22,890                 | \$ 22,890               |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                        | <b>Collection &amp; Disposal Ex</b> | <b>\$ 3,008,049</b>       | <b>\$ 3,022,320</b>     |                         |                         |                         |                         |                         |

14911 Cemetery Salary

## Expenses

|                        |                                | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|------------------------|--------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 14911 511000           | Cemetery Full Time Salary      | \$ 302,408                                        | \$ 325,612                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 511100           | Cemetery Part Time Salary      | \$ 48,260                                         | \$ 36,106                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 513000           | Cemetery Overtime Salary       | \$ 19,472                                         | \$ 19,472                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 514001           | Cemetery Personal Day Paid     | \$ 1,275                                          | \$ 1,275                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 514800           | Cemetery Longevity             | \$ 1,700                                          | \$ 1,700                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 515500           | Cemetery CDL Stipend           | \$ 5,200                                          | \$ 5,200                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 517000           | Cemetery Health Insurance      | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 517800           | Cemetery Medicare              | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 519001           | Cemetery Working Out of Grade  | \$ -                                              | \$ 3,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 519700           | Cemetery Tuition Reimbursement | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14911 519900           | Cemetery - Uniform Allowance   | \$ 3,280                                          | \$ 3,280                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>           | <b>Cemetery Salary</b>         | <b>\$ 381,595</b>                                 | <b>\$ 395,645</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14912 Cemetery Expense |                                |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14912 519700           | Cemetery Tuition Reimbursement | \$ 750                                            | \$ 750                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 14912 522900           | Cemetery Electricity           | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|              |                               | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|-------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                               | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 14912 523100 | Cemetery Water                | \$ 2,125                  | \$ -                    |                         |                         |                         |                         |                         |
| 14912 524500 | Cemetery R&M Office Equipment | \$ 4,560                  | \$ 4,560                |                         |                         |                         |                         |                         |
| 14912 529700 | Cemetery Soil Removal & Disp  | \$ 10,000                 | \$ 10,000               |                         |                         |                         |                         |                         |
| 14912 534200 | Cemetery Communicat Serv      | \$ 4,985                  | \$ 6,385                |                         |                         |                         |                         |                         |
| 14912 542100 | Cemetery Office Supplies Exp  | \$ 1,155                  | \$ 1,155                |                         |                         |                         |                         |                         |
| 14912 543000 | Cemetery Bldg Maint Supplies  | \$ 1,030                  | \$ 1,030                |                         |                         |                         |                         |                         |
| 14912 546000 | Cem Groundskeeping Supp-GM    | \$ 21,035                 | \$ 21,035               |                         |                         |                         |                         |                         |
| 14912 546001 | Cem Groundskeeping Supp-HM    | \$ 14,620                 | \$ 14,620               |                         |                         |                         |                         |                         |
| 14912 548000 | Cemetery Vehicle Supplies Exp | \$ 8,530                  | \$ 8,530                |                         |                         |                         |                         |                         |
| 14912 548900 | Cemetery Unleaded Fuel        | \$ 3,470                  | \$ 3,470                |                         |                         |                         |                         |                         |
| 14912 548901 | Cemetary Diesel Fuel          | \$ 2,500                  | \$ 2,500                |                         |                         |                         |                         |                         |
| 14912 558200 | Cemetery Uniform Supp Exp     | \$ 200                    | \$ 200                  |                         |                         |                         |                         |                         |
| 14912 573000 | Cemetery Dues and Memb Exp    | \$ 90                     | \$ 90                   |                         |                         |                         |                         |                         |
| 14912 573100 | Cemetery Licenses & Certif    | \$ 375                    | \$ 375                  |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Cemetery Expense</b>       | <b>\$ 75,425</b>          | <b>\$ 74,700</b>        |                         |                         |                         |                         |                         |

## Expenses

|                        |                              | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|------------------------|------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                        |                              | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 14913 Cemetery-Capital |                              |                           |                         |                         |                         |                         |                         |                         |
| 14913 587000           | Cemetery Replace Equipment   | \$ 18,205                 | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>           | <b>Cemetery-Capital</b>      | <b>\$ 18,205</b>          | <b>\$ -</b>             |                         |                         |                         |                         |                         |
| 16501 Parks Salary     |                              |                           |                         |                         |                         |                         |                         |                         |
| 16501 511000           | Parks Full Time Salary       | \$ 273,988                | \$ 278,540              |                         |                         |                         |                         |                         |
| 16501 511100           | Parks Part Time Salary       | \$ 28,320                 | \$ 30,680               |                         |                         |                         |                         |                         |
| 16501 513000           | Parks Overtime Salary        | \$ 9,649                  | \$ -                    |                         |                         |                         |                         |                         |
| 16501 513002           | Parks Scheduled OT           | \$ 52,739                 | \$ -                    |                         |                         |                         |                         |                         |
| 16501 514001           | Parks -Personal Day Paid     | \$ 2,005                  | \$ 2,005                |                         |                         |                         |                         |                         |
| 16501 514800           | Parks & Fac Longevity        | \$ 1,300                  | \$ 1,300                |                         |                         |                         |                         |                         |
| 16501 515500           | Parks CDL Stipend            | \$ 5,200                  | \$ 5,200                |                         |                         |                         |                         |                         |
| 16501 517000           | Parks Health Insurance       | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16501 517800           | Parks Medicare               | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16501 519001           | Park & Fac Working out Grade | \$ -                      | \$ 3,000                |                         |                         |                         |                         |                         |
| 16501 519700           | Tuition Reimbursement        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |

## Expenses

|                     |                                | <b>FY2020</b><br><b><u>ADJ. BUDGET</u></b> | <b>FY2021</b><br><b><u>ESTIMATED</u></b> | <b>FY2022</b><br><b><u>Projected</u></b> | <b>FY2023</b><br><b><u>Projected</u></b> | <b>FY2024</b><br><b><u>Projected</u></b> | <b>FY2025</b><br><b><u>Projected</u></b> | <b>FY2026</b><br><b><u>Projected</u></b> |
|---------------------|--------------------------------|--------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| 16501 519900        | Parks Uniform Allowance        | \$ 3,280                                   | \$ 3,280                                 |                                          |                                          |                                          |                                          |                                          |
| <b>TOTAL</b>        | <b>Parks Salary</b>            | <b>\$ 376,481</b>                          | <b>\$ 324,005</b>                        |                                          |                                          |                                          |                                          |                                          |
| 16502 Parks Expense |                                |                                            |                                          |                                          |                                          |                                          |                                          |                                          |
| 16502 519700        | Tuition Reimbursement          | \$ 750                                     | \$ 750                                   |                                          |                                          |                                          |                                          |                                          |
| 16502 522900        | Parks Electricity Expense      | \$ 15,545                                  | \$ 15,545                                |                                          |                                          |                                          |                                          |                                          |
| 16502 523100        | Parks Water Expense            | \$ 6,740                                   | \$ -                                     |                                          |                                          |                                          |                                          |                                          |
| 16502 524300        | Parks R&M Bldgs and Grounds    | \$ 1,360                                   | \$ 1,360                                 |                                          |                                          |                                          |                                          |                                          |
| 16502 524301        | Repair& Maint Contractual Sers | \$ 37,925                                  | \$ 37,925                                |                                          |                                          |                                          |                                          |                                          |
| 16502 524302        | Repair & Maint Synthetic       | \$ 8,180                                   | \$ 8,180                                 |                                          |                                          |                                          |                                          |                                          |
| 16502 524400        | Parks R&M Vehicles             | \$ 25,315                                  | \$ 25,315                                |                                          |                                          |                                          |                                          |                                          |
| 16502 530000        | Harris Park - Service Contract | \$ 6,500                                   | \$ 6,500                                 |                                          |                                          |                                          |                                          |                                          |
| 16502 534100        | Parks Telephone Expense        | \$ 4,605                                   | \$ 4,605                                 |                                          |                                          |                                          |                                          |                                          |
| 16502 542100        | Parks Office Supplies Expense  | \$ 390                                     | \$ 390                                   |                                          |                                          |                                          |                                          |                                          |
| 16502 543100        | Chain Link Fencing             | \$ 10,335                                  | \$ 10,335                                |                                          |                                          |                                          |                                          |                                          |
| 16502 546000        | Parks & Fac-Groundskeeping Sup | \$ 26,960                                  | \$ 26,960                                |                                          |                                          |                                          |                                          |                                          |

## Expenses

|                               |                                    | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-------------------------------|------------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                               |                                    | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 16502 548900                  | Parks Unleaded Fuel                | \$ 9,035                  | \$ 9,035                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                  | <b>Parks Expense</b>               | <b>\$ 153,640</b>         | <b>\$ 146,900</b>       |                         |                         |                         |                         |                         |
| 16503 Parks & Fac Capital Exp |                                    |                           |                         |                         |                         |                         |                         |                         |
| 16503 585000                  | Parks & Fac-Add'l Equip            | \$ 14,290                 | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                  | <b>Parks &amp; Fac Capital Exp</b> | <b>\$ 14,290</b>          | <b>\$ -</b>             |                         |                         |                         |                         |                         |
| 16511 Deltas Salary           |                                    |                           |                         |                         |                         |                         |                         |                         |
| 16511 511000                  | Deltas Full Time Salary            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16511 514800                  | Deltas Longevity                   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16511 515500                  | Deltas CDL Stipend                 | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16511 517000                  | Deltas Health Insurance            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16511 517800                  | Deltas Medicare                    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16511 519900                  | Delta Uniform Allowance            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                  | <b>Deltas Salary</b>               | <b>\$ -</b>               | <b>\$ -</b>             |                         |                         |                         |                         |                         |

Expenses

|                      |                              | FY2020             | FY2021           | FY2022           | FY2023           | FY2024           | FY2025           | FY2026           |
|----------------------|------------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                      |                              | <u>ADJ. BUDGET</u> | <u>ESTIMATED</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> |
| 16512 Deltas Expense |                              |                    |                  |                  |                  |                  |                  |                  |
| 16512 553100         | Deltas Public Works Supplies | \$ -               | \$ -             |                  |                  |                  |                  |                  |
| TOTAL                | Deltas Expense               | \$ -               | \$ -             |                  |                  |                  |                  |                  |
|                      |                              |                    |                  |                  |                  |                  |                  |                  |
| TOTAL SALARIES       |                              | \$ 2,199,324       | \$ 2,107,078     | \$ 2,251,849     | \$ 2,358,145     | \$ 2,467,099     | \$ 2,528,776     | \$ 2,591,996     |
| TOTAL EXPENSES       |                              | \$ 4,896,084       | \$ 4,903,740     | \$ 5,010,857     | \$ 5,111,074     | \$ 5,213,296     | \$ 5,317,562     | \$ 5,423,913     |
| TOTAL OUTLAY         |                              | \$ 79,880          | \$ -             | \$ 81,478        | \$ 83,108        | \$ 84,770        | \$ 86,465        | \$ 88,194        |
|                      |                              | \$ 7,175,288       | \$ 7,010,818     | \$ 7,344,184     | \$ 7,552,327     | \$ 7,765,164     | \$ 7,932,803     | \$ 8,104,103     |
| GRAND TOTAL          |                              | \$ 7,175,288       | \$ 7,010,818     | \$ 7,344,184     | \$ 7,552,327     | \$ 7,765,164     | \$ 7,932,803     | \$ 8,104,103     |

|                               |                             |      |      |
|-------------------------------|-----------------------------|------|------|
| 16311 Recreation Admin Salary |                             |      |      |
| 16311 511000                  | Recreation Admin FT Salary  | \$ - | \$ - |
| 16311 514800                  | Recreation Admin Longevity  | \$ - | \$ - |
| 16311 517000                  | Recreation Admin Health Ins | \$ - | \$ - |
| 16311 517800                  | Parks Admin - Medicare      | \$ - | \$ - |
| TOTAL                         | Recreation Admin Salary     | \$ - | \$ - |

## Expenses

|                                  |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|----------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 16312 Recreation Admin Expense   |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16312 542100                     | Rec Admin Office Supp Exp       | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16312 558900                     | Recreation Admin Other Expense  | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                     | <b>Recreation Admin Expense</b> | <b>\$ -</b>                                       | <b>\$ -</b>                                     |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 Recreation Programs Salary |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511000                     | Recreation Programs FT Salary   | \$ 202,162                                        | \$ 212,854                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511100                     | Recreation Part Time Salary     | \$ 30,481                                         | \$ 19,008                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511101                     | Rec Prog Sport PT Salary        | \$ 17,500                                         | \$ 15,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511102                     | Rec Prog Spring PT Salary       | \$ 73,000                                         | \$ 30,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511103                     | Rec Prog Summer PT Salary       | \$ 192,000                                        | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511104                     | Rec Prog Fall/Winter PT Salary  | \$ -                                              | \$ 60,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511105                     | Rec Prog Skating Rink PT Sal    | \$ 40,460                                         | \$ 42,500                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 511106                     | Rec Prog Camp PT Salary         | \$ 110,200                                        | \$ 70,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16321 513000                     | Rec Overtime                    |                                                   | \$ 33,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                                   |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-----------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                   |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 16321 517000                      | Recreation Prog Health Ins      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16321 517800                      | Recreation Programs Medicare    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 16321 519001                      | Working Out of Grade            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                      | <b>Recreation Programs Sala</b> | <b>\$ 665,803</b>         | <b>\$ 482,362</b>       |                         |                         |                         |                         |                         |
| 16322 Recreation Programs Expense |                                 |                           |                         |                         |                         |                         |                         |                         |
| 16322 522700                      | Oil Used for Heat               | \$ 9,000                  | \$ 7,000                |                         |                         |                         |                         |                         |
| 16322 522900                      | Electricity                     | \$ 85,686                 | \$ 58,500               |                         |                         |                         |                         |                         |
| 16322 523100                      | Recreation Water                | \$ 27,000                 | \$ -                    |                         |                         |                         |                         |                         |
| 16322 529300                      | Recreation Prog Custodial Svc   | \$ 36,500                 | \$ 23,500               |                         |                         |                         |                         |                         |
| 16322 530000                      | Professional and Tech Services  | \$ 8,500                  | \$ 3,000                |                         |                         |                         |                         |                         |
| 16322 533000                      | Recreation Prog-Transportation  | \$ 30,000                 | \$ 26,900               |                         |                         |                         |                         |                         |
| 16322 534100                      | Recreation Prog Telephone Exp   | \$ 1,530                  | \$ 2,124                |                         |                         |                         |                         |                         |
| 16322 534700                      | Printing                        | \$ 6,500                  | \$ 8,250                |                         |                         |                         |                         |                         |
| 16322 542100                      | Office Supplies                 | \$ 2,250                  | \$ 2,000                |                         |                         |                         |                         |                         |
| 16322 545001                      | Recreation Program Expenses     | \$ 36,000                 | \$ 20,550               |                         |                         |                         |                         |                         |

## Expenses

|                               |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                               |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 16322 545002                  | Pool Expenses                   | \$ 60,000                 | \$ 30,000               |                         |                         |                         |                         |                         |
| 16322 545003                  | Skating Rink Supplies           | \$ 60,000                 | \$ 53,000               |                         |                         |                         |                         |                         |
| 16322-000000                  | Facility Rentals                | \$ 36,575                 | \$ 28,150               |                         |                         |                         |                         |                         |
| 16322 530300                  | Recreation Software             | \$ 9,797                  | \$ 8,500                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                  | <b>Recreation Programs Expe</b> | <b>\$ 409,338</b>         | <b>\$ 271,474</b>       |                         |                         |                         |                         |                         |
|                               |                                 |                           |                         |                         |                         |                         |                         |                         |
| TOTAL SALARIES                |                                 | \$ 665,803                | \$ 482,362              | \$ 720,938              | \$ 738,961              | \$ 757,435              | \$ 776,371              | \$ 795,781              |
| TOTAL EXPENSES                |                                 | \$ 409,338                | \$ 271,474              | \$ 407,514              | \$ 415,664              | \$ 423,978              | \$ 432,457              | \$ 441,106              |
|                               |                                 | \$ 1,075,141              | \$ 753,836              | \$ 1,128,452            | \$ 1,154,626            | \$ 1,181,413            | \$ 1,208,828            | \$ 1,236,887            |
|                               |                                 |                           |                         |                         |                         |                         |                         |                         |
| <b>GRAND TOTAL RECREATION</b> |                                 | <b>\$ 1,075,141</b>       | <b>\$ 753,836</b>       | <b>\$ 1,128,452</b>     | <b>\$ 1,154,626</b>     | <b>\$ 1,181,413</b>     | <b>\$ 1,208,828</b>     | <b>\$ 1,236,887</b>     |

### 11941 Facilities Dept System S

|              |                      |            |            |
|--------------|----------------------|------------|------------|
| 11941 511000 | Full Time Salaries   | \$ 551,143 | \$ 557,212 |
| 11941 511100 | Part Time Salaries   | \$ -       | \$ -       |
| 11941 513000 | Overtime             | \$ 12,000  | \$ -       |
| 11941 514800 | Longevity            | \$ 2,175   | \$ 2,225   |
| 11941 515200 | Availability Stipend | \$ 1,040   | \$ 780     |

## Expenses

|                                  |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|----------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                  |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11941 517000                     | Health Insurance                | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11941 517800                     | Medicare                        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11941 519001                     | Working Out of Grade            | \$ 1,325                  | \$ 1,325                |                         |                         |                         |                         |                         |
| 11941 519700                     | Tuition Reimbursement           |                           |                         |                         |                         |                         |                         |                         |
| 11941 519900                     | Uniform Allowance               | \$ 3,280                  | \$ 3,280                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Facilities Dept System S</b> | <b>\$ 570,963</b>         | <b>\$ 564,822</b>       |                         |                         |                         |                         |                         |
|                                  | Major Building Repair Systemwi  |                           |                         |                         |                         |                         |                         |                         |
| 11943 582600                     | Major Building Repairs          |                           |                         |                         |                         |                         |                         |                         |
| 11943 585000                     | Additional Equipment            | \$ 25,000                 | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                     | <b>Major Building Repair Sy</b> | <b>\$ 25,000</b>          | <b>\$ -</b>             |                         |                         |                         |                         |                         |
| 11946 Facilities - Town Expenses |                                 |                           |                         |                         |                         |                         |                         |                         |
| 11946 521100                     | Utilities ESCo Lease Payment    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11946 522700                     | Oil Used for Heat               | \$ 55,000                 | \$ 55,000               |                         |                         |                         |                         |                         |
| 11946 522800                     | Natural Gas                     | \$ 50,310                 | \$ 50,310               |                         |                         |                         |                         |                         |

## Expenses

|              |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11946 522900 | Electricity                     | \$ 327,285                | \$ 327,600              |                         |                         |                         |                         |                         |
| 11946 523100 | Water                           | \$ 28,402                 | \$ 28,402               |                         |                         |                         |                         |                         |
| 11946 523101 | Water Fire Protection Services  | \$ 6,500                  | \$ 6,500                |                         |                         |                         |                         |                         |
| 11946 523300 | Diesel Fuel - generators        | \$ 6,600                  | \$ 6,600                |                         |                         |                         |                         |                         |
| 11946 523400 | Energy Conservations measures   | \$ 30,000                 | \$ 30,000               |                         |                         |                         |                         |                         |
| 11946 524300 | Repair & Maint Bldg/Grounds     | \$ 55,000                 | \$ 55,000               |                         |                         |                         |                         |                         |
| 11946 524301 | Repair Contractual Services     | \$ 135,515                | \$ 138,900              |                         |                         |                         |                         |                         |
| 11946 524306 | R&M HVAC Contract Services      | \$ 107,189                | \$ 107,189              |                         |                         |                         |                         |                         |
| 11946 524307 | Pavement Maintenance            | \$ 5,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 11946 524400 | Fleet Repair & Maint            | \$ 5,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 11946 527200 | Rental of Office Equipment      | \$ 15,000                 | \$ 15,000               |                         |                         |                         |                         |                         |
| 11946 527400 | Equipment Rental                | \$ 3,300                  | \$ 3,300                |                         |                         |                         |                         |                         |
| 11946-529300 | Custodial Services (Contracted) | \$ 137,200                | \$ 141,040              |                         |                         |                         |                         |                         |
| 11946 530000 | Professional and Tech Services  | \$ 8,000                  | \$ 8,000                |                         |                         |                         |                         |                         |
| 11946 532000 | Tuition                         | \$ 2,000                  | \$ 2,000                |                         |                         |                         |                         |                         |
| 11946 534100 | Telephone                       | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |

## Expenses

|                                     |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|-------------------------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                     |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11946 534500                        | Postage                         | \$ 20,000                 | \$ 40,000               |                         |                         |                         |                         |                         |
| 11946 542100                        | Office Supplies                 | \$ 2,000                  | \$ 2,000                |                         |                         |                         |                         |                         |
| 11946 543000                        | Building Maintenance Supplies   | \$ 10,000                 | \$ 10,000               |                         |                         |                         |                         |                         |
| 11946 545000                        | Custodial Supplies              | \$ 25,000                 | \$ 25,000               |                         |                         |                         |                         |                         |
| 11946 558404                        | Furniture & Fixture Expense     | \$ 2,500                  | \$ 2,500                |                         |                         |                         |                         |                         |
| 11946 585000                        | Machinery & Equipment           | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| <b>TOTAL</b>                        | <b>Facilities - Town Expens</b> | <b>\$ 1,036,801</b>       | <b>\$ 1,064,341</b>     |                         |                         |                         |                         |                         |
| 11947 Facilities - School Operating |                                 |                           |                         |                         |                         |                         |                         |                         |
| 11947 521100                        | Utilities ESCo Lease Payment    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11947 522700                        | Oil Used for Heat               | \$ 7,500                  | \$ 7,500                |                         |                         |                         |                         |                         |
| 11947 522800                        | Natural Gas                     | \$ 425,000                | \$ 425,000              |                         |                         |                         |                         |                         |
| 11947 522900                        | Electricity                     | \$ 781,578                | \$ 781,578              |                         |                         |                         |                         |                         |
| 11947 523100                        | Water                           | \$ 62,034                 | \$ 62,034               |                         |                         |                         |                         |                         |
| 11947 523101                        | Water Fire Protection Services  | \$ 10,000                 | \$ 10,000               |                         |                         |                         |                         |                         |
| 11947 523400                        | Energy Conservations measures   | \$ 183,500                | \$ 183,500              |                         |                         |                         |                         |                         |

## Expenses

|              |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 11947 524300 | Repair & Maint Bldg/Grounds    | \$ 300,000                | \$ 300,000              |                         |                         |                         |                         |                         |
| 11947 524301 | Repair Contractual Services    | \$ 215,820                | \$ 221,216              |                         |                         |                         |                         |                         |
| 11947 524306 | R&M HVAC Contract Services     | \$ 272,442                | \$ 272,442              |                         |                         |                         |                         |                         |
| 11947 524307 | Pavement Maintenance           | \$ 5,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 11947 524400 | Fleet Repair & Maint           | \$ 6,500                  | \$ 6,500                |                         |                         |                         |                         |                         |
| 11947 527400 | Equipment Rental               | \$ 20,000                 | \$ 20,000               |                         |                         |                         |                         |                         |
| 11947 529300 | Custodial Service              | \$ 519,150                | \$ 545,650              |                         |                         |                         |                         |                         |
| 11947 530000 | Professional and Tech Services | \$ 27,000                 | \$ 27,000               |                         |                         |                         |                         |                         |
| 11947 532000 | Tuition                        | \$ 2,000                  | \$ 2,000                |                         |                         |                         |                         |                         |
| 11947 534100 | Telephone                      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11947 542100 | Office Supplies                | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 11947 543000 | Building Maintenance Supplies  | \$ 75,000                 | \$ 75,000               |                         |                         |                         |                         |                         |
| 11947 545000 | Custodial Supplies             | \$ 130,000                | \$ 130,000              |                         |                         |                         |                         |                         |
| 11947 558200 | Other Supplies-Uniforms        | \$ 11,000                 | \$ 11,000               |                         |                         |                         |                         |                         |
| 11947 558404 | Furniture Expense              | \$ 5,000                  | \$ 5,000                |                         |                         |                         |                         |                         |
| 11947 585000 | Machinery &I Equipment         | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |

## Expenses

|                    |                                      | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------------|--------------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                    |                                      | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| <b>TOTAL</b>       | <b>Facilities - School Operating</b> | <b>\$ 3,058,524</b>       | <b>\$ 3,090,420</b>     |                         |                         |                         |                         |                         |
| TOTAL SALARIES     |                                      | \$ 570,963                | \$ 564,822              | \$ 791,243              | \$ 861,024              | \$ 932,550              | \$ 955,863              | \$ 979,760              |
| TOTAL EXPENSES     |                                      | \$ 4,095,325              | \$ 4,154,761            | \$ 4,237,856            | \$ 4,322,613            | \$ 4,409,066            | \$ 4,497,247            | \$ 4,587,192            |
| TOTAL OUTLAY       |                                      | \$ 25,000                 | \$ -                    | \$ 25,000               | \$ 25,500               | \$ 26,010               | \$ 26,530               | \$ 27,061               |
|                    |                                      | \$ 4,691,288              | \$ 4,719,583            | \$ 5,054,099            | \$ 5,209,137            | \$ 5,367,625            | \$ 5,479,641            | \$ 5,594,013            |
| <b>GRAND TOTAL</b> |                                      | <b>\$ 4,691,288</b>       | <b>\$ 4,719,583</b>     | <b>\$ 5,054,099</b>     | <b>\$ 5,209,137</b>     | <b>\$ 5,367,625</b>     | <b>\$ 5,479,641</b>     | <b>\$ 5,594,013</b>     |

### 12921 Animal Care & Control Of

|              |                                     |                  |                  |
|--------------|-------------------------------------|------------------|------------------|
| 12921 511000 | Animal Control FT Salary            | \$ 61,701        | \$ 61,701        |
| 12921 514000 | Animal Control On Call Pay          | \$ 750           | \$ 750           |
| 12921 517800 | Animal Control Medicare             | \$ -             | \$ -             |
| 12921 519900 | Animal Control Uniform Allow        | \$ 650           | \$ 650           |
| <b>TOTAL</b> | <b>Animal Care &amp; Control Of</b> | <b>\$ 63,101</b> | <b>\$ 63,101</b> |

### 12922 Animal Care & Control Officer

|              |                                |          |          |
|--------------|--------------------------------|----------|----------|
| 12922 524400 | Animal Control R&M Vehicles    | \$ 1,500 | \$ 1,500 |
| 12922 530000 | Animal Ctrl Prof and Tech Svcs | \$ 2,930 | \$ 2,930 |

## Expenses

|              |                                     | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|-------------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                     | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 12922 530500 | Animal Control Prof Serv Vet        | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12922 533200 | AC Mosquito Control Program         | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 12922 548000 | Animal Cont-Vehicle Supplies        | \$ 750                    | \$ 750                  |                         |                         |                         |                         |                         |
| 12922 548900 | Animal Control Vehicle Sup Gas      | \$ 1,545                  | \$ 1,545                |                         |                         |                         |                         |                         |
| 12922 558900 | Animal Control Other Expense        | \$ 600                    | \$ 600                  |                         |                         |                         |                         |                         |
| 12922 571000 | Animal Ctrl In State Travel         | \$ 500                    | \$ 500                  |                         |                         |                         |                         |                         |
| 12922 573000 | Animal Ctrl Dues and Memb Exp       | \$ 50                     | \$ 50                   |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Animal Care &amp; Control Of</b> | <b>\$ 7,875</b>           | <b>\$ 7,875</b>         |                         |                         |                         |                         |                         |

### 15101 Health Department Salary

|              |                              |            |            |  |  |  |  |  |
|--------------|------------------------------|------------|------------|--|--|--|--|--|
| 15101 511000 | Health Department FT Salary  | \$ 250,630 | \$ 251,886 |  |  |  |  |  |
| 15101 511100 | Health Department PT Salary  | \$ 34,659  | \$ 34,961  |  |  |  |  |  |
| 15101 513000 | Health Department OT Salary  | \$ 1,750   | \$ -       |  |  |  |  |  |
| 15101 514800 | Health Department Longevity  | \$ 875     | \$ 875     |  |  |  |  |  |
| 15101 517000 | Health Department Health Ins | \$ -       | \$ -       |  |  |  |  |  |
| 15101 517800 | Health Department Medicare   | \$ -       | \$ -       |  |  |  |  |  |

## Expenses

|                                 |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|---------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| <b>TOTAL</b>                    | <b>Health Department Salary</b> | <b>\$ 287,914</b>                                 | <b>\$ 287,722</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 Health Department Expense |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 530000                    | HD Prof and Tech Services       | \$ 7,000                                          | \$ 7,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 530017                    | Public Health Nurse Salary      | \$ 38,856                                         | \$ 39,633                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 530018                    | Sealer of Weights & Measures    | \$ 6,262                                          | \$ 6,512                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 530019                    | Food Establishment Inspections  | \$ 7,500                                          | \$ 7,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 530020                    | Nursing Services                | \$ 1,200                                          | \$ 1,200                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 530600                    | Health Data Processing Expense  | \$ 2,200                                          | \$ 2,200                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 531700                    | HD Prof Serv Employee Training  | \$ 600                                            | \$ 600                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 533200                    | Mosquito Control Program        | \$ 19,139                                         | \$ 19,618                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 534700                    | Health Dept Printing Expense    | \$ 650                                            | \$ 650                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 542100                    | Health Dept Office Supp Exp     | \$ 750                                            | \$ 750                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 548000                    | Health Dept Vehicle Supp Exp    | \$ 1,500                                          | \$ 1,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 550000                    | Health Dept Medical Supp Exp    | \$ 2,200                                          | \$ 2,200                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 558926                    | Flu Vaccine Purchases           | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                                  |                                 |           | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|----------------------------------|---------------------------------|-----------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 15102 571000                     | HD In State Travel Expense      | \$        | 2,700                                             | \$ 2,700                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15102 573000                     | Health Dept Dues and Memb Exp   | \$        | 1,100                                             | \$ 1,100                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                     | <b>Health Department Expens</b> | <b>\$</b> | <b>91,657</b>                                     | <b>\$ 93,163</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15103 Health Department Capital  |                                 |           |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15103 587100                     | HD Cap Outlay Repl Off Eq Exp   | \$        | -                                                 | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                     | <b>Health Department Capita</b> | <b>\$</b> | <b>-</b>                                          | <b>\$ -</b>                                     |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15431 Veterans' Services Salary  |                                 |           |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15431 511100                     | Veterans Scv's Part Time Sal    | \$        | 41,444                                            | \$ 41,444                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15431 517800                     | Medicare                        | \$        | -                                                 | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                     | <b>Veterans' Services Salar</b> | <b>\$</b> | <b>41,444</b>                                     | <b>\$ 41,444</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15432 Veterans' Services Expense |                                 |           |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15432 542100                     | Veteran Svcs Office Supplies    | \$        | 150                                               | \$ 150                                          |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                    |                                   | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------------|-----------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 15432 558921       | Vet Serv Recipient & Oth Misc     | \$ 68,101                                         | \$ 68,101                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15432 558922       | Vet Scvs Town Celebrations        | \$ 3,250                                          | \$ 3,250                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15432 558923       | Vet Scvs U S Flags                | \$ 1,800                                          | \$ 1,800                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15432 558924       | Vet Scvs Grave Markers & Misc     | \$ 800                                            | \$ 800                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15432 571000       | Veterans In State Travel Exp      | \$ 1,300                                          | \$ 1,300                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15432 573000       | Veterans Dues and Memb Exp        | \$ 200                                            | \$ 200                                          |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>       | <b>Veterans' Services Expense</b> | <b>\$ 75,601</b>                                  | <b>\$ 75,601</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15421 511000       | Youth Scvs PT Salary              | \$ 25,243                                         | \$ 25,495                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15422 542100       | Youth Scvs Office Supplies        | \$ 2,000                                          | \$ 2,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| TOTAL SALARIES     |                                   | \$ 417,702                                        | \$ 417,762                                      | \$ 430,000                                      | \$ 440,750                                      | \$ 451,769                                      | \$ 463,063                                      | \$ 474,640                                      |
| TOTAL EXPENSES     |                                   | \$ 177,133                                        | \$ 178,639                                      | \$ 182,212                                      | \$ 185,856                                      | \$ 189,573                                      | \$ 193,365                                      | \$ 197,232                                      |
| TOTAL OUTLAY       |                                   | \$ -                                              | \$ -                                            | \$ -                                            | \$ -                                            | \$ -                                            | \$ -                                            | \$ -                                            |
|                    |                                   | \$ 594,835                                        | \$ 596,401                                      | \$ 612,212                                      | \$ 626,606                                      | \$ 641,342                                      | \$ 656,428                                      | \$ 671,871                                      |
| <b>GRAND TOTAL</b> |                                   | <b>\$ 594,835</b>                                 | <b>\$ 596,401</b>                               | <b>\$ 612,212</b>                               | <b>\$ 626,606</b>                               | <b>\$ 641,342</b>                               | <b>\$ 656,428</b>                               | <b>\$ 671,871</b>                               |

15411 Council on Aging Salary

## Expenses

|                                |                                | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------------------------|--------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 15411 511000                   | Council on Aging FT Salary     | \$ 264,019                                        | \$ 270,844                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15411 511100                   | Council on Aging PT Salary     | \$ 84,782                                         | \$ 84,782                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15411 513000                   | Council on Aging Overtime      | \$ 800                                            | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15411 514800                   | Council on Aging Longevity     | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15411 515500                   | CDL Stipend                    | \$ 2,340                                          | \$ 2,340                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15411 517000                   | Council on Aging Health Ins    | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15411 517800                   | Council on Aging Medicare      | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15411 519900                   | Clothing Allowance             | \$ 1,495                                          | \$ 1,495                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                   | <b>Council on Aging Salary</b> | <b>\$ 353,436</b>                                 | <b>\$ 359,461</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15412 Council on Aging Expense |                                |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15412 524400                   | Council on Aging R&M Vehicles  | \$ 7,000                                          | \$ 7,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15412 527200                   | COA Rental of Office Equipment | \$ 7,000                                          | \$ 7,000                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15412 530000                   | COA Professional Services      | \$ 6,400                                          | \$ 6,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 15412 534500                   | Council on Aging Postage Exp   | \$ 250                                            | \$ 250                                          |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                    |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                    |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 15412 534600       | COA Printing and Mailing Exp    | \$ 250                    | \$ 250                  |                         |                         |                         |                         |                         |
| 15412 542100       | COA Office Supplies Expense     | \$ 4,000                  | \$ 4,000                |                         |                         |                         |                         |                         |
| 15412 548000       | COA Vehicle Supplies Expense    | \$ 9,000                  | \$ 9,000                |                         |                         |                         |                         |                         |
| 15412 571000       | COA In State Travel Expense     | \$ 1,500                  | \$ 1,500                |                         |                         |                         |                         |                         |
| 15412 573000       | COA Dues and Memb Exp           | \$ 1,275                  | \$ 1,275                |                         |                         |                         |                         |                         |
| <b>TOTAL</b>       | <b>Council on Aging Expense</b> | <b>\$ 36,675</b>          | <b>\$ 36,775</b>        |                         |                         |                         |                         |                         |
|                    |                                 |                           |                         |                         |                         |                         |                         |                         |
| TOTAL SALARIES     |                                 | \$ 353,436                | \$ 359,461              | \$ 469,268              | \$ 481,000              | \$ 493,025              | \$ 505,350              | \$ 517,984              |
| TOTAL EXPENSES     |                                 | \$ 36,675                 | \$ 36,775               | \$ 37,511               | \$ 38,261               | \$ 39,026               | \$ 39,806               | \$ 40,603               |
|                    |                                 | \$ 390,111                | \$ 396,236              | \$ 506,779              | \$ 519,260              | \$ 532,051              | \$ 545,157              | \$ 558,587              |
|                    |                                 |                           |                         |                         |                         |                         |                         |                         |
| <b>GRAND TOTAL</b> |                                 | <b>\$ 390,111</b>         | <b>\$ 396,236</b>       | <b>\$ 506,779</b>       | <b>\$ 519,260</b>       | <b>\$ 532,051</b>       | <b>\$ 545,157</b>       | <b>\$ 558,587</b>       |

### 16111 Library Administration S

|              |                                |            |            |
|--------------|--------------------------------|------------|------------|
| 16111 511000 | Library Admin FT Salary        | \$ 179,520 | \$ 179,520 |
| 16111 511100 | Library Admin PT Salary        | \$ -       | \$ -       |
| 16111 514100 | Specialty Pay/Stipend          | \$ -       | \$ -       |
| 16111 514800 | Library Admin Longevity        | \$ 925     | \$ 925     |
| 16111 517000 | Library Admin Health Insurance | \$ -       | \$ -       |

## Expenses

|                                      |                                 | <b>FY2020</b><br><b><u>ADJ. BUDGET</u></b> | <b>FY2021</b><br><b><u>ESTIMATED</u></b> | <b>FY2022</b><br><b><u>Projected</u></b> | <b>FY2023</b><br><b><u>Projected</u></b> | <b>FY2024</b><br><b><u>Projected</u></b> | <b>FY2025</b><br><b><u>Projected</u></b> | <b>FY2026</b><br><b><u>Projected</u></b> |
|--------------------------------------|---------------------------------|--------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| 16111 517800                         | Library Admin Medicare          | \$ -                                       | \$ -                                     |                                          |                                          |                                          |                                          |                                          |
| <b>TOTAL</b>                         | <b>Library Administration S</b> | <b>\$ 180,445</b>                          | <b>\$ 180,445</b>                        |                                          |                                          |                                          |                                          |                                          |
| 16112 Library Administration Expense |                                 |                                            |                                          |                                          |                                          |                                          |                                          |                                          |
| 16112 524300                         | Library Admin R&M Bldg/Grounds  | \$ -                                       | \$ -                                     |                                          |                                          |                                          |                                          |                                          |
| 16112 524500                         | Library Admin R&M Library Eq    | \$ 8,879                                   | \$ 9,819                                 |                                          |                                          |                                          |                                          |                                          |
| 16112 530001                         | Lib Admin - Medical Bills       | \$ 585                                     | \$ 585                                   |                                          |                                          |                                          |                                          |                                          |
| 16112 531700                         | LB Admin Emp Training Seminar   | \$ 500                                     | \$ 500                                   |                                          |                                          |                                          |                                          |                                          |
| 16112 531900                         | Library Admin Prof Serv Advert  | \$ 500                                     | \$ 500                                   |                                          |                                          |                                          |                                          |                                          |
| 16112 534500                         | Library Admin Postage Expense   | \$ 2,800                                   | \$ 2,050                                 |                                          |                                          |                                          |                                          |                                          |
| 16112 534700                         | Library Admin Printing Expense  | \$ 1,575                                   | \$ 1,575                                 |                                          |                                          |                                          |                                          |                                          |
| 16112 542100                         | Library Admin Office Supp Exp   | \$ 975                                     | \$ 975                                   |                                          |                                          |                                          |                                          |                                          |
| 16112 571000                         | LB Admin In State Travel Exp    | \$ 500                                     | \$ 500                                   |                                          |                                          |                                          |                                          |                                          |
| 16112 573000                         | LB Admin Dues and Memb Exp      | \$ 610                                     | \$ 610                                   |                                          |                                          |                                          |                                          |                                          |
| <b>TOTAL</b>                         | <b>Library Administration E</b> | <b>\$ 16,924</b>                           | <b>\$ 17,114</b>                         |                                          |                                          |                                          |                                          |                                          |

## Expenses

|                                      |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|--------------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 16121 Library Public Service Salary  |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16121 511000                         | Library Public Svc FT Salary    | \$ 807,237                                        | \$ 841,596                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16121 511100                         | Library Public Svc PT Salary    | \$ 247,708                                        | \$ 233,931                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16121 513000                         | Library Public Svc OT Salary    | \$ 10,000                                         | \$ 10,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16121 514105                         | Eyeglass Reimbursement          | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16121 514800                         | Library Public Svc Longevity    | \$ 6,721                                          | \$ 7,472                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16121 517000                         | Library Public Svc Health Ins   | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16121 517800                         | Library Public Svc Medicare     | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                         | <b>Library Public Service S</b> | <b>\$ 1,071,666</b>                               | <b>\$ 1,092,999</b>                             |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16122 Library Public Service Expense |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16122 530000                         | Library PS Prof & Tech Expense  | \$ 1,976                                          | \$ 1,976                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16122 534100                         | Library PS Telephone Expense    | \$ 9,053                                          | \$ 5,553                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16122 552900                         | Library Public Svc Books Exp    | \$ 356,825                                        | \$ 358,779                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16122 573000                         | Library PS Dues and Memb Exp    | \$ 1,020                                          | \$ 1,020                                        |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                                     |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|-------------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| <b>TOTAL</b>                        | <b>Library Public Service E</b> | <b>\$ 368,874</b>                                 | <b>\$ 367,328</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16131 Library Tech Servces Salary   |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16131 511000                        | Library Tech Svcs FT Salary     | \$ 175,395                                        | \$ 175,170                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16131 511100                        | Library Tech Svcs PT Salary     | \$ 12,736                                         | \$ 12,736                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16131 514800                        | Library Tech Svcs Longevity     | \$ 2,825                                          | \$ 2,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16131 517000                        | Library Tech Svcs Health Ins    | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16131 517800                        | Library Tech Services Medicare  | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                        | <b>Library Tech Servces Sa</b>  | <b>\$ 190,956</b>                                 | <b>\$ 190,406</b>                               |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16132 Library Tech Services Expense |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16132 530600                        | LibTech Computer Scvs           | \$ 76,994                                         | \$ 78,224                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16132 542200                        | LibTech Precessing Supplies     | \$ 12,740                                         | \$ 12,740                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                        | <b>Library Tech Services Ex</b> | <b>\$ 89,734</b>                                  | <b>\$ 90,964</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |
| 16133 Library Tech Services Capital |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                                      |                                 | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|--------------------------------------|---------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 16133 587100                         | LB Tech Svcs Cap Outlay Off Eq  | \$ 12,500                           | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>                         | <b>Library Tech Services Ca</b> | <b>\$ 12,500</b>                    | <b>\$ -</b>                       |                                   |                                   |                                   |                                   |                                   |
| 16141 Library Plant Operations Salar |                                 |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| 16141 511000                         | Full Time Salaries              | \$ 58,982                           | \$ 58,982                         |                                   |                                   |                                   |                                   |                                   |
| 16141 511100                         | Part Time Salaries              | \$ 9,306                            | \$ 8,304                          |                                   |                                   |                                   |                                   |                                   |
| 16141 513000                         | Overtime                        | \$ 10,559                           | \$ 10,559                         |                                   |                                   |                                   |                                   |                                   |
| 16141 514100                         | Specialty Pay                   | \$ 260                              | \$ 260                            |                                   |                                   |                                   |                                   |                                   |
| 16141 514800                         | Longevity                       | \$ 1,050                            | \$ 1,050                          |                                   |                                   |                                   |                                   |                                   |
| 16141 517000                         | Health Insurance                | \$ -                                | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| 16141 517800                         | Medicare                        | \$ -                                | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| 16141 519900                         | Uniform Allowance               | \$ 820                              | \$ 820                            |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>                         | <b>Library Plant Operations</b> | <b>\$ 80,977</b>                    | <b>\$ 79,975</b>                  |                                   |                                   |                                   |                                   |                                   |
| 16142 Library                        |                                 |                                     |                                   |                                   |                                   |                                   |                                   |                                   |

## Expenses

|                    |                               | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|--------------------|-------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 16142 521100       | Utilities ESCo Lease Payment  | \$ -                                | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| 16142 522800       | Natural Gas                   | \$ 22,168                           | \$ 16,668                         |                                   |                                   |                                   |                                   |                                   |
| 16142 522900       | Electricity                   | \$ 46,753                           | \$ 36,753                         |                                   |                                   |                                   |                                   |                                   |
| 16142 523100       | Water                         | \$ 5,512                            | \$ -                              |                                   |                                   |                                   |                                   |                                   |
| 16142 523400       | Energy Conservations measures | \$ 8,690                            | \$ 1,611                          |                                   |                                   |                                   |                                   |                                   |
| 16142 524300       | Repair & Maint Bldg/Grounds   | \$ 125,608                          | \$ 117,192                        |                                   |                                   |                                   |                                   |                                   |
| 16142 524306       | R&M HVAC Contract Services    | \$ 17,974                           | \$ 18,603                         |                                   |                                   |                                   |                                   |                                   |
| 16142 545000       | Custodial Supplies            | \$ 13,590                           | \$ 11,090                         |                                   |                                   |                                   |                                   |                                   |
| 16142 548900       | Veh Supp-Gasoline             | \$ 398                              | \$ 198                            |                                   |                                   |                                   |                                   |                                   |
| <b>TOTAL</b>       | <b>Library</b>                | <b>\$ 240,693</b>                   | <b>\$ 202,115</b>                 |                                   |                                   |                                   |                                   |                                   |
|                    |                               |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| TOTAL SALARIES     |                               | \$ 1,524,044                        | \$ 1,543,825                      | \$ 1,597,569                      | \$ 1,637,508                      | \$ 1,678,446                      | \$ 1,720,407                      | \$ 1,763,417                      |
| TOTAL EXPENSES     |                               | \$ 716,225                          | \$ 677,521                        | \$ 743,389                        | \$ 758,257                        | \$ 773,422                        | \$ 788,890                        | \$ 804,668                        |
| TOTAL OUTLAY       |                               | \$ 12,500                           | \$ -                              | \$ 12,750                         | \$ 13,005                         | \$ 13,265                         | \$ 13,530                         | \$ 13,801                         |
|                    |                               | \$ 2,252,769                        | \$ 2,221,346                      | \$ 2,353,708                      | \$ 2,408,770                      | \$ 2,465,133                      | \$ 2,522,828                      | \$ 2,581,886                      |
|                    |                               |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| <b>GRAND TOTAL</b> |                               | <b>\$ 2,252,769</b>                 | <b>\$ 2,221,346</b>               | <b>\$ 2,353,708</b>               | <b>\$ 2,408,770</b>               | <b>\$ 2,465,133</b>               | <b>\$ 2,522,828</b>               | <b>\$ 2,581,886</b>               |

17102 Retirement of Debt

## Expenses

|              |                                | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|--------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 17102 591004 | MWPAT                          | \$ 3,134                  | \$ -                    |                         |                         |                         |                         |                         |
| 17102 591204 | Fire Stat Bldgs(2) FY26        | \$ 100,000                | \$ 100,000              |                         |                         |                         |                         |                         |
| 17102 591206 | Concord Ave Land               | \$ 40,000                 | \$ 40,000               |                         |                         |                         |                         |                         |
| 17102 591213 | Senior Center                  | \$ 195,000                | \$ 180,000              |                         |                         |                         |                         |                         |
| 17102 591220 | Wellington School to FY35      | \$ 885,000                | \$ 825,000              |                         |                         |                         |                         |                         |
| 17102 591223 | Refi on T Hall & FirSt to FY23 | \$ 1,000,000              | \$ 990,000              |                         |                         |                         |                         |                         |
| 17102 591224 | Fire                           | \$ 145,000                | \$ 140,000              |                         |                         |                         |                         |                         |
| 17102 591225 | Harris Feild Complex Prin FY24 | \$ 95,000                 | \$ 95,000               |                         |                         |                         |                         |                         |
| 17102 591228 | Fire Ladder Truck Princ FY24   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17102 591229 | Fire Engine Princ FY24         | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17102 591230 | School Vehicle Princ FY20      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17102 591233 | Underwood Pool Princ FY30      | \$ 185,000                | \$ 185,000              |                         |                         |                         |                         |                         |
| 17102 591234 | Belmont Center Proj Princ FY25 | \$ 145,000                | \$ 145,000              |                         |                         |                         |                         |                         |
| 17102 591235 | Fire Stations RepairPrinc FY19 | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17102 591236 | FY15 REFi /2026 FIRE STATION   | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17102 591237 | FY15 REFI-TO2025 LAND ACQN     | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17102 591239 | FirSt to FY23                  | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |

## Expenses

|                                    |                                | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|------------------------------------|--------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 17102 591240                       | BHS FIRE ALARM (EST)           | \$ 160,000                                        | \$ 160,000                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17102 591241                       | PUBLIC SAFETY RADIO SYSTEM (E  | \$ 110,000                                        | \$ 110,000                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17102 591244                       | FY18 STM Art 3 Burbank Modular | \$ 205,000                                        | \$ 215,000                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17102 591300                       | PD/DPW \$7.4M FY19             | \$ 128,000                                        | \$ 125,000                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17102-591301                       | PD/DPW \$3.5M FY20             |                                                   | \$ 62,500                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17102-591400                       | BHS \$100M Finance FY19 Prin   | \$ 1,723,000                                      | \$ 1,695,000                                    |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17102-591400                       | BHS \$100M FY20 Principal      |                                                   | \$ 1,723,000                                    |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                       | <b>Retirement of Debt</b>      | <b>\$ 5,119,134</b>                               | <b>\$ 6,790,500</b>                             |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17512 Interest on Long-term Debt * |                                |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17512 591204                       | Fire Stat Bldgs(2) FY26        | \$ 19,298                                         | \$ 16,298                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17512 591206                       | Concord Ave Land               | \$ 6,900                                          | \$ 5,700                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17512 591213                       | Senior Center                  | \$ 51,573                                         | \$ 43,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17512 591220                       | Wellington School to FY35      | \$ 768,075                                        | \$ 652,700                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17512 591223                       | Refi on T Hall & FirSt to FY23 | \$ 190,000                                        | \$ 145,250                                      |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17512 591224                       | Fire                           | \$ 29,150                                         | \$ 23,350                                       |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|              |                                 | <b>FY2020</b>             | <b>FY2021</b>           | <b>FY2022</b>           | <b>FY2023</b>           | <b>FY2024</b>           | <b>FY2025</b>           | <b>FY2026</b>           |
|--------------|---------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|              |                                 | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> | <b><u>Projected</u></b> |
| 17512 591225 | Harris Feild Complex Int FY24   | \$ 19,950                 | \$ 16,150               |                         |                         |                         |                         |                         |
| 17512 591228 | Fire Ladder Truck Int FY24      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17512 591229 | Fire Engine Int FY24            | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17512 591230 | School Vehicle Int FY20         | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17512 591233 | Underwood Poo Intl FY30         | \$ 55,500                 | \$ 49,950               |                         |                         |                         |                         |                         |
| 17512 591234 | Belmont Center Proj Int FY25    | \$ 26,100                 | \$ 21,750               |                         |                         |                         |                         |                         |
| 17512 591235 | Fire Stations RepairInt FY19    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17512 591236 | FY15 REFi-/2026 FIRE STATION    | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17512 591237 | FY15 REFI-TO2025 LAND ACQN      | \$ -                      | \$ -                    |                         |                         |                         |                         |                         |
| 17512 591240 | BHS FIRE ALARM (EST)            | \$ 10,000                 | \$ 3,600                |                         |                         |                         |                         |                         |
| 17512 591241 | PUBLIC SAFETY RADIO SYSTEM (E   | \$ 18,575                 | \$ 14,175               |                         |                         |                         |                         |                         |
| 17512 591244 | FY18 STM Art 3 Burbank Modular  | \$ 107,050                | \$ 96,800               |                         |                         |                         |                         |                         |
| 17512 591300 | PD/DPW \$7.4M FY19              | \$ 265,737                | \$ 267,713              |                         |                         |                         |                         |                         |
| 17512-591301 | PD/DPW \$3.5M FY20              |                           | \$ 133,500              |                         |                         |                         |                         |                         |
| 17512-591400 | BHS \$100M Finance FY19 Int     | \$ 3,590,265              | \$ 3,617,275            |                         |                         |                         |                         |                         |
| 17512-591400 | BHS \$100M FY20 Interest        |                           | \$ 3,590,000            |                         |                         |                         |                         |                         |
| <b>TOTAL</b> | <b>Interest on Long-term De</b> | <b>\$ 5,158,173</b>       | <b>\$ 8,697,211</b>     |                         |                         |                         |                         |                         |

## Expenses

|                                     |                                 | <b><u>FY2020</u></b><br><b><u>ADJ. BUDGET</u></b> | <b><u>FY2021</u></b><br><b><u>ESTIMATED</u></b> | <b><u>FY2022</u></b><br><b><u>Projected</u></b> | <b><u>FY2023</u></b><br><b><u>Projected</u></b> | <b><u>FY2024</u></b><br><b><u>Projected</u></b> | <b><u>FY2025</u></b><br><b><u>Projected</u></b> | <b><u>FY2026</u></b><br><b><u>Projected</u></b> |
|-------------------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 17522 Interest on Short-term Debt * |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17522 592000                        | Int on Tax Abatements           | \$ 2,500                                          | \$ 2,500                                        |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17522 592500                        | Int on Short Term Borrowing     | \$ -                                              | \$ -                                            |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                        | <b>Interest on Short-term D</b> | <b>\$ 2,500</b>                                   | <b>\$ 2,500</b>                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17532 Int on Short term Debt Exclus |                                 |                                                   |                                                 |                                                 |                                                 |                                                 |                                                 |                                                 |
| 17532 593000                        | Interest on Temporary Notes     | \$ 70,000                                         | \$ 70,000                                       |                                                 |                                                 |                                                 |                                                 |                                                 |
| <b>TOTAL</b>                        | <b>Int on Short term Debt E</b> | <b>\$ 70,000</b>                                  | <b>\$ 70,000</b>                                |                                                 |                                                 |                                                 |                                                 |                                                 |

## Expenses

|                         |                                        | <u>FY2020</u><br><u>ADJ. BUDGET</u> | <u>FY2021</u><br><u>ESTIMATED</u> | <u>FY2022</u><br><u>Projected</u> | <u>FY2023</u><br><u>Projected</u> | <u>FY2024</u><br><u>Projected</u> | <u>FY2025</u><br><u>Projected</u> | <u>FY2026</u><br><u>Projected</u> |
|-------------------------|----------------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| <b>GRAND TOTAL</b>      |                                        | <b>\$ 10,349,807</b>                | <b>\$ 15,560,211</b>              | <b>\$ 14,936,841</b>              | <b>\$ 14,860,978</b>              | <b>\$ 14,099,403</b>              | <b>\$ 13,376,403</b>              | <b>\$ 13,158,103</b>              |
| <b>17600 569600</b>     | <b>Abatement &amp; Exemptions</b>      | <b>\$ 863,241</b>                   | <b>\$ 840,000</b>                 | <b>\$ 840,000</b>                 | <b>\$ 840,000</b>                 | <b>\$ 840,000</b>                 | <b>\$ 840,000</b>                 | <b>\$ 840,000</b>                 |
| 18202 State Assessments |                                        |                                     |                                   |                                   |                                   |                                   |                                   |                                   |
| 18202 563100            | Special Education Chapter 71B          | \$ 2,480                            | \$ 691                            | \$ 708                            | \$ 726                            | \$ 744                            | \$ 763                            | \$ 782                            |
| 18202 563200            | Charter School Assessment              | \$ 33,398                           | \$ 41,664                         | \$ 42,706                         | \$ 43,773                         | \$ 44,868                         | \$ 45,989                         | \$ 47,139                         |
| 18202 563300            | School Choice Assessment               | \$ 26,581                           | \$ 47,725                         | \$ 48,918                         | \$ 50,141                         | \$ 51,395                         | \$ 52,679                         | \$ 53,996                         |
| 18202 564000            | Air Pollution Control                  | \$ 11,834                           | \$ 12,189                         | \$ 12,494                         | \$ 12,806                         | \$ 13,126                         | \$ 13,454                         | \$ 13,791                         |
| 18202 564100            | Metro Planning Council                 | \$ 13,700                           | \$ 14,134                         | \$ 14,487                         | \$ 14,850                         | \$ 15,221                         | \$ 15,601                         | \$ 15,991                         |
| 18202 564600            | RMV Non-Renewal Surcharge              | \$ 35,920                           | \$ 37,340                         | \$ 38,274                         | \$ 39,230                         | \$ 40,211                         | \$ 41,216                         | \$ 42,247                         |
| 18202 566100            | MBTA                                   | \$ 1,738,461                        | \$ 1,769,220                      | \$ 1,813,451                      | \$ 1,858,787                      | \$ 1,905,256                      | \$ 1,952,888                      | \$ 2,001,710                      |
| 18202 566200            | Boston Metro Dist Exp                  | \$ 538                              | \$ 538                            | \$ 551                            | \$ 565                            | \$ 579                            | \$ 594                            | \$ 609                            |
| <b>TOTAL</b>            | <b>State Assessments</b>               | <b>\$ 1,862,912</b>                 | <b>\$ 1,923,501</b>               | <b>\$ 1,971,589</b>               | <b>\$ 2,020,878</b>               | <b>\$ 2,071,400</b>               | <b>\$ 2,123,185</b>               | <b>\$ 2,176,265</b>               |
| <b>18501 597500</b>     | <b>Capital Roads Non Discretionary</b> | <b>\$ 1,725,126</b>                 | <b>\$ -</b>                       | <b>\$ 1,812,460</b>               | <b>\$ 1,857,772</b>               | <b>\$ 1,904,216</b>               | <b>\$ 1,951,822</b>               | <b>\$ 2,000,617</b>               |

## Expenses

|              |           | <u>FY2020</u>      | <u>FY2021</u>    | <u>FY2022</u>    | <u>FY2023</u>    | <u>FY2024</u>    | <u>FY2025</u>    | <u>FY2026</u>    |
|--------------|-----------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|              |           | <u>ADJ. BUDGET</u> | <u>ESTIMATED</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> |
| 18501 597501 | Sidewalks | \$ 220,631         | \$ 226,147       | \$ 231,801       | \$ 237,596       | \$ 243,536       | \$ 249,624       | \$ 255,865       |

|              |                       |              |            |              |              |              |              |              |
|--------------|-----------------------|--------------|------------|--------------|--------------|--------------|--------------|--------------|
| 18500 597400 | Capital Discretionary | \$ 1,788,232 | \$ 950,268 | \$ 2,012,150 | \$ 2,062,453 | \$ 2,114,015 | \$ 2,166,865 | \$ 2,221,037 |
|--------------|-----------------------|--------------|------------|--------------|--------------|--------------|--------------|--------------|

|                |                |                |                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| TOTAL SALARIES | \$ 85,792,100  | \$ 87,509,728  | \$ 93,983,360  | \$ 98,438,335  | \$ 103,116,576 | \$ 107,075,773 | \$ 111,941,206 |
| TOTAL EXPENSES | \$ 27,876,963  | \$ 27,916,536  | \$ 29,828,399  | \$ 30,834,729  | \$ 31,889,923  | \$ 32,996,925  | \$ 34,158,874  |
| TOTAL OUTLAY   | \$ 14,647,027  | \$ 16,881,626  | \$ 19,632,686  | \$ 19,671,023  | \$ 19,026,438  | \$ 18,423,287  | \$ 18,327,766  |
|                | \$ 128,316,089 | \$ 132,307,891 | \$ 143,444,445 | \$ 148,944,087 | \$ 154,032,937 | \$ 158,495,985 | \$ 164,427,847 |

### OTHER

|                          |            |            |            |            |            |            |            |            |
|--------------------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Chapter 90 Highway Funds | 541,127.00 | \$ 541,127 | \$ 541,127 | \$ 541,127 | \$ 541,127 | \$ 541,127 | \$ 541,127 | \$ 541,127 |
|--------------------------|------------|------------|------------|------------|------------|------------|------------|------------|

### FREE CASH

|                                     |                   |                  |                   |                     |                     |                     |                     |
|-------------------------------------|-------------------|------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Snow And Ice Deficit                | \$ -              | \$ -             | \$ 100,000        | \$ 100,000          | \$ 100,000          | \$ 100,000          | \$ 100,000          |
| Free Cash - OPEB                    | \$ 552,695        | \$ 50,000        | \$ 554,275        | \$ 579,275          | \$ 604,275          | \$ 629,275          | \$ 654,275          |
| Free Cash - Other Reserves          | \$ -              | \$ -             | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                |
| Free Cash - Capital                 | \$ -              | \$ -             | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                |
| Free Cash - General Stabilization F | \$ -              | \$ -             | \$ -              | \$ 790,289          | \$ 1,104,203        | \$ 1,270,725        | \$ 1,245,725        |
| <b>TOTAL</b>                        | <b>\$ 552,695</b> | <b>\$ 50,000</b> | <b>\$ 654,275</b> | <b>\$ 1,469,564</b> | <b>\$ 1,808,478</b> | <b>\$ 2,000,000</b> | <b>\$ 2,000,000</b> |

|                    |                       |                       |                       |                       |                       |                       |                       |
|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>GRAND TOTAL</b> | <b>\$ 129,409,911</b> | <b>\$ 132,899,018</b> | <b>\$ 144,639,847</b> | <b>\$ 150,954,778</b> | <b>\$ 156,382,542</b> | <b>\$ 161,037,112</b> | <b>\$ 166,968,974</b> |
|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|

BELMONT SCHOOL DEPARTMENT OPERATING BUDGET, MATCHING TOTAL ANNUAL TOWN MEETING APPROPRIATION

Schools MLS-Reconciled Baseline

|                                |                                        | FY 2016<br>Budget | FY2017<br>Budget | FY2018<br>Budget | FY2019<br>Budget | FY2020<br>Budget | FY2021<br>Projected | FY21<br>Adj 1 | FY21<br>Adj 2 | FY21<br>Budget | FY21<br>Budget<br>aligned w/<br>FY21 Budget | Reinstatement<br>of FY21 cuts<br>(non-positions) | FY21 - Use for<br>Base for FY22 | FY2022<br>Projected | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected | FY2027<br>Projected | Index<br>Factor |  |
|--------------------------------|----------------------------------------|-------------------|------------------|------------------|------------------|------------------|---------------------|---------------|---------------|----------------|---------------------------------------------|--------------------------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|--|
| Operating Budgets-School       |                                        |                   |                  |                  |                  |                  |                     |               |               |                |                                             |                                                  |                                 |                     |                     |                     |                     |                     |                     |                 |  |
| 1                              | Salary & wages: Base                   | 31,248,192        | 32,715,946       | 34,124,779       | 36,397,522       | 39,029,652       | 40,942,105          |               |               | 40,942,105     | 41,164,460                                  |                                                  | 41,164,460                      | 43,181,519          | 45,297,413          | 47,516,986          | 49,845,318          | 52,287,739          | 54,849,838          | 4.90%           |  |
| 2                              | Non-Base/Temp Salaries                 | 1,152,000         | 1,178,500        | 1,210,875        | 1,527,959        | 1,701,100        | 1,784,454           |               | (100,000)     | 1,684,454      | 1,783,100                                   | 100,000                                          | 1,883,100                       | 1,975,372           | 2,072,165           | 2,173,701           | 2,280,212           | 2,391,942           | 2,509,147           | 4.90%           |  |
| 3                              | COLA & Steps/Degrees Incr.             | 179,656           | 185,904          | 773,662          | 213,042          | 219,623          | 230,385             |               | (201,307)     | 29,078         | 31,274                                      | 201,307                                          | 232,581                         | 243,977             | 255,932             | 268,473             | 281,628             | 295,428             | 309,904             | 4.90%           |  |
| 4                              | Enrollment Increases                   | 700,000           | 359,378          | 327,315          | 613,214          | 298,673          | 400,000             |               | (400,000)     | -              | -                                           |                                                  | -                               | 400,000             | 400,000             | 400,000             | 400,000             | 400,000             | 400,000             | 0.00%           |  |
| 5                              | Sub-tot: Sal. & Wages                  | 33,279,848        | 34,439,727       | 36,436,631       | 38,751,737       | 41,249,048       | 43,356,944          | -             | (701,307)     | 42,655,637     | 42,978,834                                  | 301,307                                          | 43,280,141                      | 45,800,868          | 48,025,510          | 50,359,160          | 52,807,158          | 55,375,109          | 58,068,889          | N/A             |  |
| 6                              | Health Insurance: Existing Staff       | 5,452,431         | 5,714,302        | 6,264,282        | 7,233,637        | 7,909,528        | 8,423,647           | (317,973)     | (169,493)     | 7,936,181      | 8,097,808                                   |                                                  | 8,097,808                       | 8,624,166           | 9,184,737           | 9,781,745           | 10,417,558          | 11,094,699          | 11,815,854          | 6.50%           |  |
| 7                              | Health Insurance: New FTEs             | 60,000            | 30,000           | 30,000           | 90,000           | 39,800           | 90,000              |               | (90,000)      | -              | -                                           |                                                  | -                               | 90,000              | 95,850              | 102,080             | 108,715             | 115,781             | 123,307             | 6.50%           |  |
| 8                              | Other Employee Benefits: Medicaid Tax  | 514,751           | 538,293          | 564,238          | 602,008          | 647,000          | 678,703             |               |               | 678,703        | 665,000                                     |                                                  | 665,000                         | 697,585             | 731,767             | 767,624             | 805,238             | 844,695             | 886,085             | 4.90%           |  |
| 9                              | Other Employee Benefits: Unemployment  | 130,000           | 133,900          | 112,878          | 90,000           | 90,000           | 90,000              |               |               | 90,000         | 90,000                                      |                                                  | 90,000                          | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 0.00%           |  |
| 10                             | Other Employee Benefits: Workers Comp. | 211,404           | 217,746          | 239,521          | 210,000          | 235,000          | 258,500             |               |               | 258,500        | 258,500                                     |                                                  | 258,500                         | 284,350             | 312,785             | 344,064             | 378,470             | 416,317             | 457,949             | 10.00%          |  |
| 11                             | Energy                                 | 1,265,339         | -                | -                | -                | -                | -                   |               |               | -              | -                                           |                                                  | -                               | -                   | -                   | -                   | -                   | -                   | -                   | 0.00%           |  |
| 12                             | Special Educ. Tuitions                 | 3,765,402         | 4,778,593        | 4,778,593        | 5,113,095        | 5,266,488        | 5,635,142           | (1,700,000)   |               | 3,935,142      | 3,935,141                                   |                                                  | 3,935,141                       | 5,029,602           | 5,381,674           | 5,758,391           | 6,161,478           | 6,592,781           | 7,054,276           | 7.00%           |  |
| 13                             | Special Educ - Transp.                 | 1,044,800         | 1,128,477        | 1,207,470        | 1,291,993        | 1,382,433        | 1,479,203           |               |               | 1,479,203      | 1,479,203                                   |                                                  | 1,479,203                       | 1,582,747           | 1,693,539           | 1,812,087           | 1,938,933           | 2,074,658           | 2,219,884           | 7.00%           |  |
| 14                             | Special Educ - Contr. Svcs.            | 975,000           | 1,042,715        | 1,115,705        | 1,193,804        | 1,150,000        | 1,230,500           |               |               | 1,230,500      | 1,230,500                                   |                                                  | 1,230,500                       | 1,316,635           | 1,408,799           | 1,507,415           | 1,612,934           | 1,725,839           | 1,846,648           | 7.00%           |  |
| 15                             | Dept. Operating Expenses               | 2,743,965         | 1,889,260        | 2,006,491        | 2,179,817        | 2,437,074        | 2,498,001           |               | (60,000)      | 2,438,001      | 2,485,385                                   | 60,000                                           | 2,545,385                       | 2,560,451           | 2,624,462           | 2,690,074           | 2,757,326           | 2,826,259           | 2,896,915           | 2.50%           |  |
| 16                             | Equipment                              | 217,130           | 213,570          | 213,675          | 229,501          | 243,080          | 249,157             |               |               | 249,157        | 265,270                                     |                                                  | 265,270                         | 255,386             | 261,771             | 268,315             | 275,023             | 281,899             | 288,946             | 2.50%           |  |
| Total: School Operating Budget |                                        | 49,660,070        | 50,126,583       | 52,969,484       | 56,985,592       | 60,649,451       | 63,989,797          | (2,017,973)   | (1,020,800)   | 60,951,024     | 61,485,641                                  | 361,307                                          | 61,846,948                      | 66,331,790          | 69,810,894          | 73,480,955          | 77,352,833          | 81,438,037          | 85,748,753          |                 |  |
| Annual Change                  |                                        |                   | 466,513          | 2,842,901        | 4,016,108        | 3,663,859        | 3,340,346           |               |               |                |                                             |                                                  |                                 | 4,484,842           | 3,479,104           | 3,670,061           | 3,871,878           | 4,085,204           | 4,310,716           |                 |  |
| % Change                       |                                        |                   | 0.9%             | 5.7%             | 7.6%             | 6.4%             | 5.5%                |               |               |                |                                             |                                                  |                                 | 7.0%                | 5.2%                | 5.3%                | 5.3%                | 5.3%                | 5.3%                |                 |  |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                                        |                                | <u>FY2020</u>        | <u>FY2021</u>        |
|----------------------------------------|--------------------------------|----------------------|----------------------|
|                                        |                                | <u>ADJ. BUDGET</u>   | <u>ESTIMATED</u>     |
| 6504 Water Transfers                   |                                |                      |                      |
| 6504 585200                            | Equipment and Wiring           | \$ -                 | \$ -                 |
| 6504 595201                            | Transf to OPEB Trust           | \$ 10,485.00         | \$ 6,990.00          |
| 6504 596100                            | Transfers Out - Town Support   | \$ 519,000.00        | \$ 664,000.00        |
| 6504 596300                            | Transfers to Water Projects    | \$ 206,820.00        | \$ 36,900.00         |
| <b>TOTAL</b>                           | <b>Water Transfers</b>         | <b>\$ 736,305.00</b> | <b>\$ 707,890.00</b> |
| 6504102 Retirement of MWRA Debt Wat/Se |                                |                      |                      |
| 6504102 591005                         | MWRA Ret of Debt               | \$ -                 | \$ -                 |
| <b>TOTAL</b>                           | <b>Retirement of MWRA Debt</b> | <b>\$ -</b>          | <b>\$ -</b>          |
| 6504501 Water Admin Personnel Expense  |                                |                      |                      |
| 6504501 511000                         | Full Time Water Admin          | \$ 170,336.00        | \$ 172,175.87        |
| 6504501 511001                         | Full Time Salaries Systemwide  | \$ -                 | \$ -                 |
| 6504501 513000                         | Water Admin Overtime           | \$ -                 | \$ -                 |
| 6504501 514001                         | Personal Day Paid in lieu time | \$ -                 | \$ -                 |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                         |                                 | <b>FY2020</b>        | <b>FY2021</b>        |
|-------------------------|---------------------------------|----------------------|----------------------|
|                         |                                 | <b>ADJ. BUDGET</b>   | <b>ESTIMATED</b>     |
| 6504501 514800          | Longevity Water Admin           | \$ 825.00            | \$ 875.00            |
| 6504501 517000          | Health Ins Water                | \$ 19,651.00         | \$ 20,437.04         |
| 6504501 517200          | Workers Comp Water              | \$ 914.00            | \$ 932.28            |
| 6504501 517800          | Medicare Water                  | \$ 2,269.00          | \$ 2,325.73          |
| 6504501 518000          | Retirement Water                | \$ 86,098.00         | \$ 86,098.00         |
| <b>TOTAL</b>            | <b>Water Admin Personnel Ex</b> | <b>\$ 280,093.00</b> | <b>\$ 282,843.92</b> |
| 6504502 Water Admin Exp |                                 |                      |                      |
| 6504502 522800          | Gas Uility Water                | \$ 11,575.00         | \$ 11,923.00         |
| 6504502 522900          | Electrcity Water                | \$ 8,745.00          | \$ 8,745.00          |
| 6504502 524300          | Maint Bldg Water                | \$ 8,000.00          | \$ 8,240.00          |
| 6504502 524301          | Repair Contractual Services     | \$ 1,640.00          | \$ 1,640.00          |
| 6504502 524500          | Maint Office Equip Water        | \$ 1,030.00          | \$ 1,030.00          |
| 6504502 524502          | Wat Munis Tyler Tech Maint      | \$ 20,000.00         | \$ 20,500.00         |
| 6504502 530000          | Water Admin-ProfServ            | \$ 4,120.00          | \$ 4,120.00          |
| 6504502 530700          | Laboratory Services Water       | \$ 500.00            | \$ 500.00            |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                |                                | FY2020<br>ADJ. BUDGET | FY2021<br>ESTIMATED  |
|----------------|--------------------------------|-----------------------|----------------------|
| 6504502 530800 | Meter Reading Services Water   | \$ 153,686.00         | \$ 256,143.00        |
| 6504502 531900 | Advertising Water              | \$ 500.00             | \$ 500.00            |
| 6504502 534100 | Tel & Communications Water     | \$ 3,207.00           | \$ 4,207.00          |
| 6504502 534500 | Postage Water                  | \$ 300.00             | \$ 300.00            |
| 6504502 534700 | Printing Water                 | \$ 500.00             | \$ 500.00            |
| 6504502 538500 | Reserve Fund Water             | \$ 57,000.00          | \$ 58,710.00         |
| 6504502 542100 | Office Supplies Water          | \$ 3,040.00           | \$ 3,131.00          |
| 6504502 542200 | Computer Supplies Water        | \$ 1,500.00           | \$ 1,545.00          |
| 6504502 545000 | Custodial Supplies Water       | \$ 685.00             | \$ 710.00            |
| 6504502 552900 | Books & Periodicals Water      | \$ 200.00             | \$ -                 |
| 6504502 558900 | Medical Reports Water          | \$ 300.00             | \$ 500.00            |
| 6504502 569500 | Safe Drinking Water Assessment | \$ 8,000.00           | \$ 8,000.00          |
| 6504502 571000 | Travel Reimbursement Water     | \$ 1,470.00           | \$ 1,470.00          |
| 6504502 573000 | Assoc Dues/Conferences         | \$ 5,150.00           | \$ 5,150.00          |
| 6504502 573400 | Street Opening Permits         | \$ 4,000.00           | \$ 5,000.00          |
| <b>TOTAL</b>   | <b>Water Admin Exp</b>         | <b>\$ 295,148.00</b>  | <b>\$ 402,564.00</b> |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                                   |                                | FY2020              |           | FY2021           |
|-----------------------------------|--------------------------------|---------------------|-----------|------------------|
|                                   |                                | ADJ. BUDGET         |           | ESTIMATED        |
| 6504503 Water Admin Exp           |                                |                     |           |                  |
| 6504503 585200                    | Billing Software Upgrade       | \$ 90,000.00        | \$        | 85,995.00        |
| 65550743 589500                   | Vehicle Replacement            | \$ -                | \$        | -                |
| <b>TOTAL</b>                      | <b>Water Admin Exp</b>         | <b>\$ 90,000.00</b> | <b>\$</b> | <b>85,995.00</b> |
| 6504511 Water Maint Personnel Exp |                                |                     |           |                  |
| 6504511 511000                    | Water Maint Full Time Salaries | \$ 609,793.00       | \$        | 628,623.64       |
| 6504511 511100                    | Water Maint Part Time Salaries | \$ 15,455.00        | \$        | 16,770.00        |
| 6504511 513000                    | OT Water                       | \$ 164,735.00       | \$        | 164,735.00       |
| 6504511 514000                    | On Call Pay                    | \$ 45,000.00        | \$        | 45,000.00        |
| 6504511 514001                    | Personal Day Paid in lieu time | \$ -                | \$        | 1,200.00         |
| 6504511 514400                    | Meal Allowance Water           | \$ 300.00           | \$        | 300.00           |
| 6504511 514800                    | Longevity Water                | \$ 5,875.00         | \$        | 6,825.00         |
| 6504511 515200                    | Water Maint Availability Stipe | \$ 6,760.00         | \$        | 6,760.00         |
| 6504511 515500                    | Water Maint CDL Stipend        | \$ 10,400.00        | \$        | 10,400.00        |
| 6504511 517000                    | Health Ins Water               | \$ 100,359.00       | \$        | 104,373.36       |
| 6504511 517101                    | Health Insurance Retirees      | \$ 64,386.00        | \$        | 66,961.44        |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                |                                 | FY2020<br>ADJ. BUDGET  | FY2021<br>ESTIMATED    |
|----------------|---------------------------------|------------------------|------------------------|
| 6504511 517200 | Workers Comp Water              | \$ 23,765.00           | \$ 24,240.30           |
| 6504511 517800 | Medicare Water                  | \$ 12,792.00           | \$ 13,111.80           |
| 6504511 518000 | Retirement Water                | \$ 350,961.00          | \$ 350,961.00          |
| 6504511 519001 | Working Out of Grade            | \$ 2,500.00            | \$ 2,500.00            |
| 6504511 519900 | Clothing Allowance - Water      | \$ 7,910.00            | \$ 7,910.00            |
| <b>TOTAL</b>   | <b>Water Maint Personnel Ex</b> | <b>\$ 1,420,991.00</b> | <b>\$ 1,450,671.54</b> |
|                | 6504512 Water Maint Expenses    |                        |                        |
| 6504512 524100 | Water Maint-Backflow Prev       | \$ 2,000.00            | \$ 2,500.00            |
| 6504512 524400 | Maint Vehicles Water            | \$ 20,000.00           | \$ 25,000.00           |
| 6504512 524500 | Maint Equip Water               | \$ 1,200.00            | \$ 1,200.00            |
| 6504512 529700 | Soil Removal                    | \$ 20,000.00           | \$ 30,000.00           |
| 6504512 530007 | Leak Detection MWRA             | \$ 16,015.00           | \$ 16,015.00           |
| 6504512 530900 | Contract Patching Water         | \$ 86,520.00           | \$ 115,000.00          |
| 6504512 531600 | Police Detail Water             | \$ 4,080.00            | \$ 4,080.00            |
| 6504512 531700 | Employee Training               | \$ 3,000.00            | \$ 4,000.00            |
| 6504512 534800 | GIS Maintenance Prof-Scvs       | \$ 20,400.00           | \$ 20,400.00           |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                |                               | FY2020<br>ADJ. BUDGET  | FY2021<br>ESTIMATED    |
|----------------|-------------------------------|------------------------|------------------------|
| 6504512 548900 | Water Unleaded Fuel           | \$ 5,565.00            | \$ 7,000.00            |
| 6504512 548901 | Water Diesel Fuel             | \$ 13,650.00           | \$ 15,000.00           |
| 6504512 549000 | Medical Supplies Water        | \$ 400.00              | \$ 400.00              |
| 6504512 553100 | Public Works Supplies Water   | \$ 33,940.00           | \$ 83,057.00           |
| 6504512 553400 | Sidewalk Repair Water         | \$ 3,060.00            | \$ 3,060.00            |
| 6504512 553500 | Water Meters                  | \$ 22,950.00           | \$ 12,950.00           |
| 6504512 553600 | Water Repair Supplies         | \$ 40,575.00           | \$ 40,575.00           |
| 6504512 569400 | MWRA Assessment Water         | \$ 3,002,417.00        | \$ 3,049,438.00        |
| 6504512 573100 | License Reimb Water           | \$ 500.00              | \$ 700.00              |
| 6504512 591003 | Loan Repayment MWRA           | \$ 982,726.00          | \$ 925,867.00          |
| 6504512 591004 | Billing Process Service Fee   | \$ -                   | \$ 413,000.00          |
| <b>TOTAL</b>   | <b>Water Maint Expenses</b>   | <b>\$ 4,278,998.00</b> | <b>\$ 4,769,242.00</b> |
| 6507102        | Retirement of Debt            |                        |                        |
| 6507102 591231 | Water Main Project Princ FY34 | \$ -                   | \$ -                   |
| <b>TOTAL</b>   | <b>Retirement of Debt</b>     | <b>\$ -</b>            | <b>\$ -</b>            |

# Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                                    |                                 | FY2020<br>ADJ. BUDGET  | FY2021<br>ESTIMATED    |
|------------------------------------|---------------------------------|------------------------|------------------------|
| 6507512 Interest on Long term Debt |                                 |                        |                        |
| 6507512 558960                     | Origination Fee/Issuance Costs  | \$ -                   | \$ -                   |
| 6507512 591231                     | Water Main Project Int FY34     | \$ -                   | \$ -                   |
| 6507512 591245                     | TM Water Bond                   | \$ -                   | \$ -                   |
| <b>TOTAL</b>                       | <b>Interest on Long term De</b> | <b>\$ -</b>            | <b>\$ -</b>            |
|                                    |                                 |                        |                        |
| <b>TOTAL EXPENSES</b>              | <b>Water Enterprise</b>         | <b>\$ 7,101,535.00</b> | <b>\$ 7,699,206.46</b> |

|                                 |                                 |                        |                        |
|---------------------------------|---------------------------------|------------------------|------------------------|
| 6604 Sewer Enterprise Transfers |                                 |                        |                        |
| 6604 595202                     | Transf to OPEB Trust            | \$ 5,527.00            | \$ 4,112.00            |
| 6604 596000                     | Sewer Ent Transfers Out         | \$ 519,000.00          | \$ 519,000.00          |
| 6604 596300                     | Transfer to Capital Projects S  | \$ 742,100.00          | \$ 863,200.00          |
| <b>TOTAL</b>                    | <b>Sewer Enterprise Transfe</b> | <b>\$ 1,266,627.00</b> | <b>\$ 1,386,312.00</b> |

# Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                                  |                                | <b>FY2020</b>             | <b>FY2021</b>           |
|----------------------------------|--------------------------------|---------------------------|-------------------------|
|                                  |                                | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> |
| 6604401 Sewer Personnel Expenses |                                |                           |                         |
| 6604401 511000                   | Full Time Sewer                | \$ 450,242.72             | \$ 465,290.74           |
| 6604401 513000                   | Overtime Sewer                 | \$ 76,964.00              | \$ 76,964.00            |
| 6604401 514000                   | Sewer CDL Stipend              | \$ 15,173.00              | \$ 15,173.00            |
| 6604401 514001                   | Personal Day Paid in lieu time | \$ 1,225.00               | \$ 1,500.00             |
| 6604401 514400                   | Meal Allow Sewer               | \$ 200.00                 | \$ 200.00               |
| 6604401 514800                   | Longevity Sewer                | \$ 3,600.00               | \$ 4,000.00             |
| 6604401 515500                   | Sewer CDL Stipend              | \$ 10,400.00              | \$ 10,400.00            |
| 6604401 515600                   | ASFME Trainer Stipend          | \$ 1,000.00               | \$ 1,000.00             |
| 6604401 517000                   | Health Ins Sewer               | \$ 132,408.00             | \$ 137,704.32           |
| 6604401 517101                   | Health Insurance Retirees      | \$ 43,320.00              | \$ 45,052.80            |
| 6604401 517200                   | Workers Comp Sewer             | \$ 24,894.00              | \$ 25,391.88            |
| 6604401 517800                   | Medicare Sewer                 | \$ 8,153.00               | \$ 8,356.83             |
| 6604401 517900                   | Life Ins Sewer                 | \$ 200.00                 | \$ 200.00               |
| 6604401 518000                   | Retire Sewer                   | \$ 437,059.00             | \$ 437,059.00           |
| 6604401 519001                   | SanSewer Working out of Grade  | \$ 1,600.00               | \$ 1,665.00             |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                             |                                 | FY2020<br>ADJ. BUDGET  | FY2021<br>ESTIMATED    |
|-----------------------------|---------------------------------|------------------------|------------------------|
| 6604401 519003              | Sewer Clothing Allowance        | \$ -                   | \$ -                   |
| 6604401 519900              | Clothing Allowance              | \$ 6,560.00            | \$ 6,560.00            |
| <b>TOTAL</b>                | <b>Sewer Personnel Expenses</b> | <b>\$ 1,212,998.72</b> | <b>\$ 1,236,517.57</b> |
| 6604402 Sewer Oper Expenses |                                 |                        |                        |
| 6604402 522900              | Electricity Sewer               | \$ 6,445.00            | \$ 6,445.00            |
| 6604402 524500              | R & M Munis-Tyler Tech          | \$ -                   | \$ -                   |
| 6604402 524502              | Wat Munis Tyler Tech Maint      | \$ 20,000.00           | \$ 20,500.00           |
| 6604402 527300              | Rental of Equip Sewer           | \$ 45,075.00           | \$ 45,975.00           |
| 6604402 529700              | Sewer Soil Removal & Disp       | \$ 20,000.00           | \$ 30,000.00           |
| 6604402 530000              | Sewer Admin-ProfServ            | \$ 4,640.00            | \$ 4,640.00            |
| 6604402 530800              | Meter Read Billing Serv Sewer   | \$ 102,457.00          | \$ -                   |
| 6604402 530801              | Sewer Billing Service&Upgrade   | \$ 30,000.00           | \$ -                   |
| 6604402 530900              | Contract Patch Sewer            | \$ 53,735.00           | \$ 53,735.00           |
| 6604402 531600              | Police Details Sewer            | \$ 7,620.00            | \$ 7,620.00            |
| 6604402 534100              | Telephone Sewer                 | \$ 1,790.00            | \$ 1,790.00            |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                |                            | FY2020<br>ADJ. BUDGET  | FY2021<br>ESTIMATED    |
|----------------|----------------------------|------------------------|------------------------|
| 6604402 534800 | Prof Services - GIS Maint  | \$ 10,000.00           | \$ 10,000.00           |
| 6604402 538200 | Outside Labor Sewer        | \$ 6,540.00            | \$ 6,870.00            |
| 6604402 553100 | PW Supplies Sewer          | \$ 80,930.00           | \$ 83,360.00           |
| 6604402 569400 | MWRA Assessment Sewer      | \$ 5,374,220.00        | \$ 5,587,200.00        |
| 6604402 573400 | Street Opening Permits     | \$ 3,000.00            | \$ 3,000.00            |
| 6604402 578500 | Sewer Reserve fund         | \$ 86,310.00           | \$ 88,890.00           |
| <b>TOTAL</b>   | <b>Sewer Oper Expenses</b> | <b>\$ 5,852,762.00</b> | <b>\$ 5,950,025.00</b> |

6604441 Stormwater Personnel Exp

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                                       |                                 | FY2020<br>ADJ. BUDGET | FY2021<br>ESTIMATED  |
|---------------------------------------|---------------------------------|-----------------------|----------------------|
| 6604441 511000                        | Full Time Stormwater            | \$ 212,631.00         | \$ 222,145.02        |
| 6604441 513000                        | Overtime                        | \$ -                  | \$ -                 |
| 6604441 514800                        | Longevity Stormwater            | \$ 700.00             | \$ 1,050.00          |
| 6604441 515500                        | Stormwater CDL Stipend          | \$ 5,200.00           | \$ 5,200.00          |
| 6604441 517000                        | Health Ins Stormwater           | \$ 26,903.00          | \$ 27,979.12         |
| 6604441 517800                        | Medicare Stormwater             | \$ 3,216.00           | \$ 3,296.40          |
| 6604441 519003                        | Stormwater Clothing Allowance   | \$ 3,280.00           | \$ 3,280.00          |
| <b>TOTAL</b>                          | <b>Stormwater Personnel Exp</b> | <b>\$ 251,930.00</b>  | <b>\$ 262,950.54</b> |
| 6604442 Stormwater Operating Expenses |                                 |                       |                      |
| 6604442 522900                        | Stormwater - Electricity        | \$ 670.00             | \$ 670.00            |
| 6604442 527300                        | Equip Rental Stormwater         | \$ 14,995.00          | \$ 15,445.00         |
| 6604442 529700                        | Stormwater Soil Rmvl & Disp     | \$ 10,000.00          | \$ 10,000.00         |
| 6604442 530002                        | ABC Stormwater Gauge Maint      | \$ 8,665.00           | \$ 8,665.00          |
| 6604442 530006                        | Storm Water Regulation          | \$ 50,000.00          | \$ 50,000.00         |
| 6604442 530900                        | Contract Patch Stormwater       | \$ 21,170.00          | \$ 21,170.00         |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                |                          | <b>FY2020</b>             | <b>FY2021</b>           |
|----------------|--------------------------|---------------------------|-------------------------|
|                |                          | <b><u>ADJ. BUDGET</u></b> | <b><u>ESTIMATED</u></b> |
| 6604442 538200 | Outside Labor Stormwater | \$ 97,322.00              | \$ 104,515.00           |
| 6604442 553100 | PW Supplies Stormwater   | \$ 22,000.00              | \$ 22,660.00            |
| 6604442 573400 | Street Opening Permits   | \$ 2,000.00               | \$ 2,000.00             |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                |                                      | <u>FY2020</u>        | <u>FY2021</u>        |
|----------------|--------------------------------------|----------------------|----------------------|
|                |                                      | <u>ADJ. BUDGET</u>   | <u>ESTIMATED</u>     |
| <b>TOTAL</b>   | <b>Stormwater Operating Exp</b>      | <b>\$ 226,822.00</b> | <b>\$ 235,125.00</b> |
|                | 6607102 Retirement of Debt           |                      |                      |
| 6604443 587000 | MWPAT Orig Fee FY31                  | \$ -                 | \$ -                 |
| 6607102 591208 | Sewer MWRA                           | \$ -                 | \$ -                 |
| 6607102 591221 | Sewer Prin MWPAT to FY31             | \$ 842,373.00        | \$ 842,373.00        |
| 6607102 591222 | MWRA Sewer Db \$559k To FY17         | \$ -                 | \$ -                 |
| 6607102 591227 | MCWT FY16                            | \$ -                 | \$ -                 |
| 6607102 591238 | FY15REFI-TO2027 SEWER DRAINS         | \$ -                 | \$ -                 |
| 6607102 591242 | Sewer MWRA RL1697                    | \$ -                 | \$ -                 |
| <b>TOTAL</b>   | <b>Retirement of Debt</b>            | <b>\$ 842,373.00</b> | <b>\$ 842,373.00</b> |
|                | 6607512 Interest on Long-term Debt * |                      |                      |
| 6607512 558900 | MWPAT Orig Fee FY31                  | \$ -                 | \$ -                 |
| 6607512 591208 | Sewer MWRA                           | \$ -                 | \$ -                 |
| 6607512 591218 | Sewer Debt to FY16                   | \$ -                 | \$ -                 |
| 6607512 591221 | Sewer Int MWPAT to FY31              | \$ -                 | \$ -                 |
| 6607512 591227 | New Debt - Interest                  | \$ -                 | \$ -                 |

Town of Belmont - Town Administrator's Fiscal Year 2021 Budget Recommendation

|                                 |                              | FY2020<br>ADJ. BUDGET | FY2021<br>ESTIMATED |
|---------------------------------|------------------------------|-----------------------|---------------------|
| 6607512 591238                  | FY15REFI-TO2027 SEWER DRAINS | \$ -                  | \$ -                |
| 6607512 591243                  | Clean Water 12-17            | \$ -                  | \$ -                |
| TOTAL                           | Interest on Long-term Debt * | \$ -                  | \$ -                |
| TOTAL EXPENSES Sewer Enterprise |                              | \$ 9,653,512.72       | \$ 9,913,303.11     |
| GRAND TOTAL                     |                              | \$ 16,755,047.72      | \$ 17,612,509.57    |

## TOWN OF BELMONT FIVE YEAR RETIREMENT PROJECTION

|         | Belmont<br>Un-Funded<br>Liability | PERAC<br>Total Funding<br>Schedule | Town Share | Water<br>Enterprise | Sewer<br>Enterprise | Total<br>Town Share | Housing<br>Authority<br>Share | Light<br>Plant<br>Share |
|---------|-----------------------------------|------------------------------------|------------|---------------------|---------------------|---------------------|-------------------------------|-------------------------|
| FY2018  | 76,129,597                        | 9,014,711                          | 7,345,622  | 257,987             | 405,845             | 8,009,454           | 156,396                       | 848,861                 |
| FY2019  | 74,178,892                        | 9,643,036                          | 7,857,612  | 275,969             | 434,132             | 8,567,712           | 167,297                       | 908,027                 |
| FY2020* | 71,480,470                        | 10,072,315                         | 8,207,409  | 288,254             | 453,458             | 8,949,121           | 174,745                       | 948,449                 |
| FY2021* | 68,190,788                        | 10,520,533                         | 8,572,639  | 301,081             | 473,637             | 9,347,357           | 182,521                       | 990,655                 |
| FY2022* | 64,247,473                        | 10,988,697                         | 8,954,121  | 314,479             | 494,714             | 9,763,314           | 190,643                       | 1,034,740               |
| FY2023* | 59,582,649                        | 11,477,694                         | 9,352,580  | 328,474             | 516,729             | 10,197,782          | 199,127                       | 1,080,786               |
| FY2024* | 54,122,486                        | 11,988,451                         | 9,768,769  | 343,091             | 539,723             | 10,651,583          | 207,988                       | 1,128,880               |
| FY2025* | 47,786,711                        | 12,521,937                         | 10,203,479 | 358,358             | 563,741             | 11,125,578          | 217,243                       | 1,179,116               |
| FY2026* | 40,488,087                        | 13,079,163                         | 10,657,534 | 374,305             | 588,827             | 11,620,666          | 226,910                       | 1,231,586               |
| FY2027* | 32,131,847                        | 13,661,186                         | 11,131,794 | 390,962             | 615,030             | 12,137,786          | 237,008                       | 1,286,392               |
| FY2028* | 22,615,083                        | 14,269,109                         | 11,627,159 | 408,360             | 642,399             | 12,677,918          | 247,555                       | 1,343,636               |
| FY2029* | 11,826,091                        | 14,566,557                         | 11,869,534 | 416,872             | 655,790             | 12,942,197          | 252,715                       | 1,371,645               |
| FY2030* | -                                 | 2,608,969                          | 2,125,914  | 74,665              | 117,456             | 2,318,035           | 45,263                        | 245,671                 |

|            |          |            |
|------------|----------|------------|
| -8,572,639 | 760,020  | -9,332,668 |
| 9,332,659  | 774,718  | 9,347,357  |
|            | -874,118 | -9,549,609 |

**Town of Belmont, Massachusetts**  
**Outstanding Debt Service**  
**As of June 30, 2017**

**Actual Debt Service**

| <b><u>Date of Issue</u></b> | <b><u>Purpose</u></b>                        | <b><u>2021</u></b> |
|-----------------------------|----------------------------------------------|--------------------|
| 4/24/2014                   | 1 Department Vehicle                         | 23,350             |
| 4/24/2014                   | 1 Ladder Truck                               | -                  |
| 4/24/2014                   | 1 Fire Engine                                | -                  |
| 4/24/2014                   | 1 Harris Field Repairs                       | 16,150             |
| 5/7/2015                    | 1 Building Remodeling -Fire                  |                    |
| 5/7/2015                    | 1 Public Way                                 | 21,750             |
| 5/7/2015                    | 1 Land Acquisition - Refunding               | 5,700              |
| 5/6/2016                    | 1 Public Safety Radio Equipment              | 14,175             |
| 5/6/2016                    | 1 School Fire Alarm Equipment                | 3,600              |
| 3/20/2019                   | 1 Police /DPW                                | 267,713            |
|                             | Police /DPW (Phase II)                       | 133,500            |
|                             | School Modular Units                         | 96,800             |
| 4/24/2014                   | 1 Department Vehicle                         | 140,000            |
| 4/24/2014                   | 1 Ladder Truck                               | -                  |
| 4/24/2014                   | 1 Fire Engine                                | -                  |
| 4/24/2014                   | 1 Harris Field Repairs                       | 95,000             |
| 5/7/2015                    | 1 Building Remodeling -Fire                  |                    |
| 5/7/2015                    | 1 Public Way                                 | 145,000            |
| 5/7/2015                    | 1 Land Acquisition - Refunding               | 40,000             |
| 5/6/2016                    | 1 Public Safety Radio Equipment              | 110,000            |
| 5/6/2016                    | 1 School Fire Alarm Equipment                | 160,000            |
| 3/20/2019                   | 1 Police /DPW (Phase I)                      | 125,000            |
|                             | Police /DPW (Phase II)                       | 62,500             |
|                             | School Modular Units                         | 215,000            |
| 4/15/2009                   | 2 Senior Center (Exempt)                     | 43,000             |
| 2/15/2010                   | 2 Wellington School Construction (Exempt)    | 652,700            |
| 4/12/2012                   | 2 Town Hall Complex - Refunding              | 65,750             |
| 4/12/2012                   | 2 Fire Station - Refunding                   | 67,750             |
| 4/12/2012                   | 2 Land Acquisition                           | 11,750             |
| 5/7/2015                    | 2 Outdoor Recreation (EXEMPT)                | 49,950             |
| 5/7/2015                    | 2 Building Construction - Refunding (EXEMPT) | 16,298             |
| 3/20/2019                   | 2 High School                                | 3,617,275          |
|                             | High School (Phase II)                       | 3,590,000          |
| 4/15/2009                   | 2 Senior Center (Exempt)                     | 180,000            |
| 2/15/2010                   | 2 Wellington School Construction (Exempt)    | 825,000            |
| 4/12/2012                   | 2 Town Hall Complex - Refunding              | 530,000            |
| 4/12/2012                   | 2 Fire Station - Refunding                   | 390,000            |
| 4/12/2012                   | 2 Land Acquisition                           | 70,000             |
| 5/7/2015                    | 2 Outdoor Recreation (EXEMPT)                | 185,000            |
| 5/7/2015                    | 2 Building Construction - Refunding (EXEMPT) | 100,000            |
| 3/20/2019                   | 2 High School                                | 1,695,000          |
|                             | High School (Phase II)                       | 1,723,000          |

|           |                                                         |         |
|-----------|---------------------------------------------------------|---------|
| 2/28/2008 | 3 MWRA Water (enterprise fund)                          | -       |
| 2/28/2008 | 3 MWRA Water (enterprise fund)                          | -       |
| 5/17/2010 | 3 MWRA Water (enterprise fund)                          | -       |
| 5/16/2011 | 3 MWRA Water                                            | -       |
| 2/13/2012 | 3 MWRA Water                                            | -       |
| 2/25/2013 | 3 MWRA Water                                            | -       |
| 2/24/2014 | 3 MWRA Water                                            | -       |
| 4/24/2014 | 3 Water Main Replacement                                | 12,488  |
| 5/7/2015  | 3 Water Mains                                           | 5,425   |
|           | Town Water Bond                                         | 74,475  |
|           | Town Water Bond                                         | 26,900  |
| 5/18/2015 | 3 Water - MWRA                                          | -       |
| 2/11/2016 | 3 Water - MWRA                                          | -       |
| 2/11/2016 | 3 Water - MWRA                                          | -       |
| 2/28/2008 | 3 MWRA Water (enterprise fund)                          | -       |
| 2/28/2008 | 3 MWRA Water (enterprise fund)                          | -       |
| 5/17/2010 | 3 MWRA Water (enterprise fund)                          | -       |
| 5/16/2011 | 3 MWRA Water                                            | 98,879  |
| 2/13/2012 | 3 MWRA Water                                            | 100,000 |
|           | MWRA Water                                              | 100,000 |
| 2/25/2013 | 3 MWRA Water                                            | 50,000  |
| 2/24/2014 | 3 MWRA Water                                            | 50,000  |
| 4/24/2014 | 3 Water Main Replacement                                | 25,000  |
| 5/7/2015  | 3 Water Mains                                           | 15,000  |
|           | Town Water Bond                                         | 105,000 |
|           | Town Water Bond                                         | 65,000  |
| 5/18/2015 | 3 Water - MWRA                                          | 50,000  |
| 2/11/2016 | 3 Water - MWRA                                          | 50,000  |
| 9/18/2017 | 3 Water - MWRA                                          | 47,700  |
|           | Water - MWRA                                            | 50,000  |
| 1/7/2015  | 4 Sewer CW-12-17                                        | 39,005  |
| 5/7/2015  | 4 Sewer - Refunding                                     | 23,577  |
| 7/8/2010  | 4 MWPAT Sewer CWS-08-30 (enterprise fund)               | 89,250  |
| 6/13/2012 | 4 Sewer MWPAT-CW08-30                                   | 22,897  |
| 7/8/2010  | 4 MWPAT Sewer CWS-08-30 (enterprise fund)               | 355,370 |
| 6/13/2012 | 4 Sewer MWPAT-CW08-30                                   | 74,275  |
| 1/7/2015  | 4 Sewer CW-12-17                                        | 103,597 |
|           | MWRA Sewer Bond                                         | 21,200  |
|           | MWRA Sewer Bond                                         | 49,170  |
| 5/7/2015  | 4 Sewer - Refunding                                     | 130,000 |
| 4/24/2014 | 5 Light Plant Construction 1                            | 695,000 |
| 4/24/2014 | 5 Light Plant Construction 2                            | 520,000 |
| 4/24/2014 | 5 Light Plant Construction 1                            | 385,350 |
| 4/24/2014 | 5 Light Plant Construction 2                            | 353,675 |
| 8/1/2001  | 6 Septic System Betterment T5-97-2002 (Exempt) (enterpi | -       |
| 8/1/2001  | 6 Septic System Betterment T5-97-2002 (Exempt) (enterpi | -       |

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|                                                 |           |
|-------------------------------------------------|-----------|
| <b>Outstanding Principal</b>                    | 5,675,191 |
| <i>Outstanding Interest</i>                     | 2,024,965 |
| <b>Total Outstanding Long-Term Debt Service</b> | 7,700,156 |

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|   |                                                        |                  |
|---|--------------------------------------------------------|------------------|
| 2 | State School Building Assistance Payments - Chenery (1 | -                |
|   | <b>Net Outstanding Long-Term Debt Service</b>          | <b>7,700,156</b> |
| 1 | Net Non-Exempt Tax-Supported Debt Service              | 1,675,238        |
| 2 | Net Exempt Tax-Supported Debt Service                  | 13,812,473       |
| 3 | Net Non-Exempt Self-Supported Debt Service (V          | 925,867          |
| 4 | Net Non-Exempt Self-Supported Debt Service (S          | 908,341          |
| 5 | Net Non-Exempt Self-Supported Debt Service (L          | 1,954,025        |
| 6 | Net Non-Exempt Self-Supported Debt Service (S          | -                |

## TOWN OF BELMONT, MASSACHUSETTS

### Authorized and Unissued

|       |                                           | <b>2021</b> |
|-------|-------------------------------------------|-------------|
| FY 19 | Police Building                           |             |
| FY 19 | DPW Building                              | 133,500     |
| FY 19 | School Modular Units                      | 96,800      |
| FY 19 | Police Building                           |             |
| FY 19 | DPW Building                              | 62,500      |
| FY 19 | School Modular Units                      | 215,000     |
|       |                                           |             |
|       | Total Authorized/Unissued non-exempt debt | 507,800     |
|       |                                           |             |
| FY21  | School Building (Year 1)                  |             |
|       | School Building (Year 2)                  | 3,590,000   |
|       | Library                                   |             |
| FY21  | School Building (Year 1)                  |             |
|       | School Building (Year 2)                  | 1,723,000   |
|       | Library                                   |             |
|       |                                           |             |
|       | Total Authorized/Unissued Exempt debt     | 5,313,000   |
|       |                                           |             |
| FY 19 | Water Main                                | 110,000     |
| FY 19 | Water Main                                | 79,000      |
|       |                                           |             |
|       | Total Authorized/Water Self Supporting    | 189,000     |

| 2022      | 2023      | 2024      | 2025      | 2026      | 2027      | 2028      |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 23,350    | 23,350    | -         | -         | -         | -         | -         |
| 11,250    | 7,650     | 4,250     | -         | -         | -         | -         |
| 6,500     | 4,500     | 2,500     | -         | -         | -         | -         |
| 12,350    | 8,550     | 4,750     | -         | -         | -         | -         |
| 17,400    | 13,050    | 8,700     | 4,350     |           |           |           |
| 4,500     | 3,300     | 2,100     | 1,050     |           |           |           |
| 11,700    | 8,400     | 6,200     | 4,000     | 2,000     |           |           |
| 261,463   | 254,963   | 247,963   | 240,713   | 232,963   | 224,963   | 216,463   |
| 97,526    | 94,276    | 91,026    | 87,526    | 83,776    | 80,026    | 76,026    |
| 80,800    | 70,600    | 60,000    | 49,000    | 37,400    | 25,400    | 13,000    |
| 140,000   | 140,000   | -         | -         | -         | -         | -         |
| 90,000    | 85,000    | 85,000    | -         | -         | -         | -         |
| 50,000    | 50,000    | 50,000    | -         | -         | -         | -         |
| 95,000    | 95,000    | 95,000    | -         | -         | -         | -         |
| 145,000   | 145,000   | 145,000   | 145,000   | -         | -         | -         |
| 40,000    | 40,000    | 35,000    | 35,000    |           |           |           |
| 110,000   | 110,000   | 110,000   | 100,000   | 100,000   |           |           |
| 130,000   | 140,000   | 145,000   | 155,000   | 160,000   | 170,000   | 175,000   |
| 65,000    | 65,000    | 70,000    | 75,000    | 75,000    | 80,000    | 85,000    |
| 255,000   | 265,000   | 275,000   | 290,000   | 300,000   |           |           |
| 38,313    | 31,000    | 23,200    | 15,400    | 7,600     | -         | -         |
| 705,225   | 676,275   | 635,675   | 593,475   | 549,475   | 509,400   | 461,800   |
| 39,375    | 13,125    | -         | -         | -         | -         | -         |
| 48,250    | 28,875    | 9,625     | -         | -         | -         | -         |
| 8,250     | 4,875     | 1,625     | -         | -         | -         | -         |
| 44,400    | 38,850    | 33,300    | 27,750    | 22,200    | 18,500    | 13,875    |
| 13,298    | 10,448    | 7,598     | 4,748     | 1,898     |           |           |
| 3,532,525 | 3,443,525 | 3,350,025 | 3,251,775 | 3,148,525 | 3,040,275 | 2,926,525 |
| 2,782,866 | 2,692,866 | 2,598,366 | 2,499,116 | 2,394,866 | 2,285,366 | 2,170,366 |
| 195,000   | 195,000   | 195,000   | 195,000   | 190,000   | -         | -         |
| 965,000   | 1,015,000 | 1,055,000 | 1,100,000 | 1,145,000 | 1,190,000 | 1,240,000 |
| 525,000   | 525,000   | -         | -         | -         | -         | -         |
| 390,000   | 385,000   | 385,000   | -         | -         | -         | -         |
| 70,000    | 65,000    | 65,000    | -         | -         | -         | -         |
| 185,000   | 185,000   | 185,000   | 185,000   | 185,000   | 185,000   | 185,000   |
| 95,000    | 95,000    | 95,000    | 95,000    | 94,900    | -         | -         |
| 1,780,000 | 1,870,000 | 1,965,000 | 2,065,000 | 2,165,000 | 2,275,000 | 2,390,000 |
| 1,800,000 | 1,890,000 | 1,985,000 | 2,085,000 | 2,190,000 | 2,300,000 | 2,415,000 |

|        |        |       |       |       |       |       |
|--------|--------|-------|-------|-------|-------|-------|
| -      | -      | -     | -     | -     | -     | -     |
| -      | -      | -     | -     | -     | -     | -     |
| -      | -      | -     | -     | -     | -     | -     |
| -      | -      | -     | -     | -     | -     | -     |
| -      | -      | -     | -     | -     | -     | -     |
| -      | -      | -     | -     | -     | -     | -     |
| 11,488 | 10,488 | 9,488 | 8,238 | 7,488 | 6,800 | 5,800 |
| 4,975  | 4,525  | 4,075 | 3,625 | 3,175 | 2,875 | 2,500 |

|         |        |        |        |        |        |        |
|---------|--------|--------|--------|--------|--------|--------|
| -       | -      | -      | -      | -      | -      | -      |
| -       | -      | -      | -      | -      | -      | -      |
| -       | -      | -      | -      | -      | -      | -      |
| -       | -      | -      | -      | -      | -      | -      |
| -       | -      | -      | -      | -      | -      | -      |
| -       | -      | -      | -      | -      | -      | -      |
| 100,000 | -      | -      | -      | -      | -      | -      |
| 50,000  | 50,000 | -      | -      | -      | -      | -      |
| 50,000  | 50,000 | 50,000 | -      | -      | -      | -      |
| 25,000  | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 15,000  | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |

|         |         |         |         |         |         |         |
|---------|---------|---------|---------|---------|---------|---------|
| 50,000  | 50,000  | 50,000  | 50,000  |         |         |         |
| 50,000  | 50,000  | 50,000  | 50,000  | 50,000  |         |         |
| 47,700  | 47,700  | 47,700  | 47,700  | 47,700  | 47,700  | 47,700  |
| 50,000  | 50,000  | 50,000  | 50,000  | 50,000  | 50,000  | 50,000  |
| 34,211  | 32,094  | 29,931  | 27,721  | 25,463  | 23,156  | 20,799  |
| 19,677  | 15,777  | 12,027  | 8,277   | 4,677   | 2,375   |         |
| 75,844  | 68,520  | 61,048  | 53,425  | 45,647  | 37,713  | 29,619  |
| 19,797  | 18,263  | 16,695  | 15,094  | 13,457  | 11,785  | 10,077  |
| 362,549 | 369,873 | 377,345 | 384,969 | 392,746 | 400,680 | 408,774 |
| 75,889  | 77,538  | 79,223  | 80,945  | 82,704  | 84,502  | 86,338  |
| 105,848 | 108,149 | 110,499 | 112,901 | 115,354 | 117,862 | 120,423 |

|         |         |         |         |         |         |         |
|---------|---------|---------|---------|---------|---------|---------|
| 130,000 | 125,000 | 125,000 | 120,000 | 115,100 | 95,000  |         |
| 720,000 | 750,000 | 780,000 | 820,000 | 845,000 | 870,000 | 905,000 |
| 540,000 | 560,000 | 585,000 | 610,000 | 630,000 | 650,000 | 675,000 |
| 357,550 | 328,750 | 298,750 | 259,750 | 235,150 | 211,913 | 177,113 |
| 332,875 | 311,275 | 288,875 | 259,625 | 241,325 | 224,000 | 198,000 |
| -       | -       | -       | -       | -       | -       | -       |
| -       | -       | -       | -       | -       | -       | -       |

|           |           |           |           |           |           |           |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 5,416,986 | 5,408,260 | 4,794,767 | 4,171,515 | 4,033,504 | 3,680,744 | 3,708,235 |
| 1,840,577 | 1,661,939 | 1,460,412 | 1,286,527 | 1,159,555 | 1,048,517 | 919,582   |
| 7,257,563 | 7,070,199 | 6,255,179 | 5,458,042 | 5,193,059 | 4,729,261 | 4,627,817 |

|            |            |            |            |            |            |            |
|------------|------------|------------|------------|------------|------------|------------|
| -          | -          | -          | -          | -          | -          | -          |
| 7,257,563  | 7,070,199  | 6,255,179  | 5,458,042  | 5,193,059  | 4,729,261  | 4,627,817  |
| 1,646,839  | 1,623,639  | 1,437,489  | 1,186,639  | 991,139    | 580,389    | 565,489    |
| 13,217,502 | 13,164,839 | 12,589,414 | 12,117,264 | 12,094,464 | 11,803,541 | 11,802,566 |
| 404,163    | 302,713    | 251,263    | 199,563    | 148,363    | 97,375     | 96,000     |
| 823,815    | 815,214    | 811,768    | 803,331    | 795,149    | 773,073    | 676,029    |
| 1,950,425  | 1,950,025  | 1,952,625  | 1,949,375  | 1,951,475  | 1,955,913  | 1,955,113  |
| -          | -          | -          | -          | -          | -          | -          |

| 2022      | 2023      | 2024      | 2025      | 2026      | 2027      | 2028      |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 261,463   | 254,963   | 247,963   | 240,713   | 232,963   | 224,963   | 216,463   |
| 80,800    | 70,600    | 60,000    | 49,000    | 37,400    | 25,400    | 13,000    |
| 130,000   | 140,000   | 145,000   | 155,000   | 160,000   | 170,000   | 175,000   |
| 255,000   | 265,000   | 275,000   | 290,000   | 300,000   | 310,000   | 325,000   |
| 727,263   | 730,563   | 727,963   | 734,713   | 730,363   | 730,363   | 729,463   |
| 3,532,525 | 3,443,525 | 3,350,025 | 3,251,775 | 3,148,525 | 3,040,275 | 2,926,525 |
| 1,780,000 | 1,870,000 | 1,965,000 | 2,065,000 | 2,165,000 | 2,275,000 | 2,390,000 |
| 5,312,525 | 5,313,525 | 5,315,025 | 5,316,775 | 5,313,525 | 5,315,275 | 5,316,525 |
| 110,000   | 110,000   | 110,000   | 110,000   | 110,000   | 110,000   | 110,000   |
| 74,600    | 70,200    | 65,800    | 61,400    | 57,000    | 52,600    | 48,200    |
| 184,600   | 180,200   | 175,800   | 171,400   | 167,000   | 162,600   | 158,200   |

| 2029      | 2030      | 2031      | 2032      | 2033      | 2034      | 2035      |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| 207,713   | 200,313   | 192,513   | 184,513   | 176,113   | 167,513   | 160,763   |
| 71,776    | 67,276    | 62,526    | 58,526    | 54,526    | 51,376    | 49,176    |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| 185,000   | 195,000   | 200,000   | 210,000   | 215,000   | 225,000   | 230,000   |
| 90,000    | 95,000    | 100,000   | 100,000   | 105,000   | 110,000   | 110,000   |
| -         | -         | -         | -         | -         | -         | -         |
| 412,200   | 360,600   | 306,800   | 250,800   | 192,200   | 131,000   | 67,000    |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| 9,250     | 4,625     |           |           |           |           |           |
| 2,807,025 | 2,706,825 | 2,602,625 | 2,494,225 | 2,381,425 | 2,264,025 | 2,172,325 |
| 2,049,616 | 1,922,866 | 1,789,616 | 1,677,816 | 1,561,616 | 1,470,866 | 1,408,566 |
| -         | -         | -         | -         | -         | -         | -         |
| 1,290,000 | 1,345,000 | 1,400,000 | 1,465,000 | 1,530,000 | 1,600,000 | 1,675,000 |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| 185,000   | 185,000   | -         | -         | -         | -         | -         |
| -         | -         | -         | -         | -         | -         | -         |
| 2,505,000 | 2,605,000 | 2,710,000 | 2,820,000 | 2,935,000 | 3,050,000 | 3,140,000 |
| 2,535,000 | 2,665,000 | 2,795,000 | 2,905,000 | 3,025,000 | 3,115,000 | 3,175,000 |

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| -     | -     | -     | -     | -     | -   | -   |
| -     | -     | -     | -     | -     | -   | -   |
| 5,050 | 4,050 | 3,050 | 2,250 | 1,600 | 800 | -   |
| 2,125 | 1,875 | 1,625 | 1,300 | 975   | 650 | 325 |

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| -      | -      | -      | -      | -      | -      | -      |
| -      | -      | -      | -      | -      | -      | -      |
| 25,000 | 25,000 | 20,000 | 20,000 | 20,000 | 20,000 | -      |
| 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |

|         |         |         |         |         |         |         |
|---------|---------|---------|---------|---------|---------|---------|
| 50,000  | 50,000  | 50,000  | 50,000  | 50,000  | 50,000  | 50,000  |
| 18,390  | 15,930  | 13,415  | 10,846  | 8,222   | 5,540   | 2,800   |
| 21,361  | 12,936  | 4,341   | -       | -       | -       | -       |
| 8,331   | 6,548   | 4,726   | 2,864   | 961     | -       | -       |
| 417,033 | 425,457 | 434,053 | -       | -       | -       | -       |
| 88,215  | 90,132  | 92,091  | 94,093  | 96,138  | -       | -       |
| 123,040 | 125,714 | 128,447 | 131,238 | 134,091 | 137,005 | 139,982 |

|         |         |           |           |         |         |   |
|---------|---------|-----------|-----------|---------|---------|---|
| 930,000 | 965,000 | 1,005,000 | 1,045,000 | -       | -       | - |
| 695,000 | 720,000 | 750,000   | 780,000   | 805,000 | 840,000 | - |
| 149,963 | 112,763 | 74,163    | 33,963    | -       | -       | - |
| 177,750 | 149,950 | 121,150   | 91,150    | 65,800  | 33,600  | - |
| -       | -       | -         | -         | -       | -       | - |
| -       | -       | -         | -         | -       | -       | - |

|           |           |           |           |           |           |           |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 3,763,288 | 3,891,303 | 3,839,591 | 3,545,331 | 2,595,229 | 2,607,005 | 1,824,982 |
| 804,420   | 669,275   | 529,269   | 393,173   | 269,758   | 171,590   | 70,125    |
| 4,567,708 | 4,560,578 | 4,368,860 | 3,938,504 | 2,864,987 | 2,778,595 | 1,895,107 |

|            |            |            |            |            |            |            |
|------------|------------|------------|------------|------------|------------|------------|
| -          | -          | -          | -          | -          | -          | -          |
| 4,567,708  | 4,560,578  | 4,368,860  | 3,938,504  | 2,864,987  | 2,778,595  | 1,895,107  |
| 554,489    | 557,589    | 555,039    | 553,039    | 550,639    | 553,889    | 549,939    |
| 11,793,091 | 11,794,916 | 11,604,041 | 11,612,841 | 11,625,241 | 11,630,891 | 11,637,891 |
| 42,175     | 40,925     | 34,675     | 33,550     | 32,575     | 31,450     | 10,325     |
| 676,370    | 676,716    | 677,072    | 239,041    | 239,412    | 142,545    | 142,782    |
| 1,952,713  | 1,947,713  | 1,950,313  | 1,950,113  | 870,800    | 873,600    | 0          |
| -          | -          | -          | -          | -          | -          | -          |

| 2029      | 2030      | 2031      | 2032      | 2033      | 2034      | 2035      |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 207,713   | 200,313   | 192,513   | 184,513   | 176,113   | 167,513   | 160,763   |
| 185,000   | 195,000   | 200,000   | 210,000   | 215,000   | 225,000   | 230,000   |
| 392,713   | 395,313   | 392,513   | 394,513   | 391,113   | 392,513   | 390,763   |
| 2,807,025 | 2,706,825 | 2,602,625 | 2,494,225 | 2,381,425 | 2,264,025 | 2,172,325 |
| 2,505,000 | 2,605,000 | 2,710,000 | 2,820,000 | 2,935,000 | 3,050,000 | 3,140,000 |
| 5,312,025 | 5,311,825 | 5,312,625 | 5,314,225 | 5,316,425 | 5,314,025 | 5,312,325 |
| 110,000   | 110,000   | 110,000   | 110,000   | 110,000   | 110,000   | 110,000   |
| 43,800    | 39,400    | 35,000    | 30,600    | 26,200    | 21,800    | 17,400    |
| 153,800   | 149,400   | 145,000   | 140,600   | 136,200   | 131,800   | 127,400   |

| 2036      | 2037      | 2038      | 2039      | 2040      | 2041      | 2042      | 2043      |
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| 153,863   | 146,663   | 139,313   | 131,663   | 123,537   | 115,100   | 106,000   | 94,600    |
| 46,976    | 44,676    | 42,089    | 39,389    | 36,689    | 33,720    | 30,720    | 27,600    |
| -         | -         | -         | -         | -         | -         | -         | -         |
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| 240,000   | 245,000   | 255,000   | 260,000   | 270,000   | 280,000   | 285,000   | 300,000   |
| 115,000   | 115,000   | 120,000   | 120,000   | 125,000   | 125,000   | 130,000   | 130,000   |
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| -         | -         | -         | -         | -         | -         | -         | -         |
| 2,078,325 | 1,981,275 | 1,881,225 | 1,778,175 | 1,667,707 | 1,553,800 | 1,431,600 | 1,276,200 |
| 1,345,066 | 1,280,266 | 1,205,904 | 1,129,854 | 1,052,116 | 968,160   | 881,400   | 792,480   |
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| 3,235,000 | 3,335,000 | 3,435,000 | 3,535,000 | 3,645,000 | 3,760,000 | 3,885,000 | 4,040,000 |
| 3,240,000 | 3,305,000 | 3,380,000 | 3,455,000 | 3,535,000 | 3,615,000 | 3,705,000 | 3,795,000 |

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| 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |  |  |
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| 555,839   | 551,339   | 556,401   | 551,051   | 555,225   | 553,820   | 551,720   | 552,200   |
| 9,898,391 | 9,901,541 | 9,902,129 | 9,898,029 | 9,899,823 | 9,896,960 | 9,903,000 | 9,903,680 |
| 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| -         | -         | -         | -         | -         | -         | -         | -         |
| 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| -         | -         | -         | -         | -         | -         | -         | -         |

| 2036              | 2037             | 2038             | 2039      | 2040      | 2041      | 2042      | 2043      |
|-------------------|------------------|------------------|-----------|-----------|-----------|-----------|-----------|
| 153,863           | 146,663          | 139,313          | 131,663   | 123,537   | 115,100   | 106,000   | 94,600    |
| 240,000           | 245,000          | 255,000          | 260,000   | 270,000   | 280,000   | 285,000   | 300,000   |
| 393,863           | 391,663          | 394,313          | 391,663   | 393,537   | 395,100   | 391,000   | 394,600   |
| 2,078,325         | 1,981,275        | 1,881,225        | 1,778,175 | 1,667,707 | 1,553,800 | 1,431,600 | 1,276,200 |
| 3,235,000         | 3,335,000        | 3,435,000        | 3,535,000 | 3,645,000 | 3,760,000 | 3,885,000 | 4,040,000 |
| 5,313,325         | 5,316,275        | 5,316,225        | 5,313,175 | 5,312,707 | 5,313,800 | 5,316,600 | 5,316,200 |
| 110,000<br>13,000 | 110,000<br>8,600 | 105,000<br>4,200 |           |           |           |           |           |
| 123,000           | 118,600          | 109,200          | 0         | 0         | 0         | 0         | 0         |

| 2044      | 2045      | 2046      | 2047      | 2048      | 2049      | 2050      | 2051 |
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| 826,000   | 70,200    | 57,200    | 43,800    | 29,800    | 15,200    |           |      |
| 24,480    | 21,240    | 17,880    | 14,520    | 11,040    | 7,440     |           |      |
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| 310,000   | 325,000   | 335,000   | 350,000   | 365,000   | 380,000   |           |      |
| 135,000   | 140,000   | 140,000   | 145,000   | 150,000   | 155,000   |           |      |
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| 1,114,600 | 946,600   | 771,800   | 590,000   | 401,000   | 204,400   |           |      |
| 701,400   | 608,160   | 512,760   | 415,080   | 315,000   | 212,520   | 107,520   |      |
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| 4,200,000 | 4,370,000 | 4,545,000 | 4,725,000 | 4,915,000 | 5,310,000 |           |      |
| 3,885,000 | 3,975,000 | 4,070,000 | 4,170,000 | 4,270,000 | 4,375,000 | 4,480,000 |      |

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| 1,295,480 | 556,440   | 550,080   | 553,320   | 555,840   | 557,640    | 0         | 0 |
| 9,901,000 | 9,899,760 | 9,899,560 | 9,900,080 | 9,901,000 | 10,101,920 | 4,587,520 | 0 |
| 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0 |
| -         | -         | -         | -         | -         | -          | -         | - |
| 0         | 0         | 0         | 0         | 0         | 0          | 0         | 0 |
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| 2044      | 2045      | 2046      | 2047      | 2048      | 2049      | 2050      | 2051 |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------|
| 826,000   | 70,200    | 57,200    | 43,800    | 29,800    | 15,200    |           |      |
| 310,000   | 325,000   | 335,000   | 350,000   | 365,000   | 380,000   |           |      |
| 1,136,000 | 395,200   | 392,200   | 393,800   | 394,800   | 395,200   | 0         | 0    |
| 1,114,600 | 946,600   | 771,800   | 590,000   | 401,000   | 204,400   | 515,600   |      |
| 4,200,000 | 4,370,000 | 4,545,000 | 4,725,000 | 4,915,000 | 5,310,000 | 7,300,000 |      |
| 5,314,600 | 5,316,600 | 5,316,800 | 5,315,000 | 5,316,000 | 5,514,400 | 7,815,600 | 0    |
| 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0    |

| 2052 | 2053 | 2054 | 2055 | Total      |
|------|------|------|------|------------|
| -    | -    | -    | -    | 71,250     |
| -    | -    | -    | -    | 89,300     |
| -    | -    | -    | -    | 51,000     |
| -    | -    | -    | -    | 113,050    |
| -    | -    | -    | -    | 1,050      |
| -    | -    | -    | -    | 156,600    |
| -    | -    | -    | -    | 40,950     |
|      |      |      |      | 115,400    |
|      |      |      |      | 52,800     |
|      |      |      |      |            |
| -    | -    | -    | -    | 435,000    |
| -    | -    | -    | -    | 530,000    |
| -    | -    | -    | -    | 300,000    |
| -    | -    | -    | -    | 665,000    |
| -    | -    | -    | -    | 35,000     |
| -    | -    | -    | -    | 1,160,000  |
| -    | -    | -    | -    | 310,000    |
|      |      |      |      | 970,000    |
|      |      |      |      | 640,000    |
|      |      |      |      | 6,988,000  |
|      |      |      |      | 3,132,500  |
|      |      |      |      |            |
| -    | -    | -    | -    | 331,170    |
| -    | -    | -    | -    | 8,895,863  |
| -    | -    | -    | -    | 454,225    |
| -    | -    | -    | -    | 460,075    |
| -    | -    | -    | -    | 79,950     |
| -    | -    | -    | -    | 446,000    |
| -    | -    | -    | -    | 121,182    |
|      |      |      |      | 65,005,897 |
|      |      |      |      | 44,422,464 |
|      |      |      |      |            |
| -    | -    | -    | -    | 1,735,000  |
| -    | -    | -    | -    | 21,391,859 |
| -    | -    | -    | -    | 3,185,000  |
| -    | -    | -    | -    | 2,735,000  |
| -    | -    | -    | -    | 480,000    |
| -    | -    | -    | -    | 2,410,000  |
| -    | -    | -    | -    | 874,900    |
|      |      |      |      | 94,628,000 |
|      |      |      |      | 93,858,000 |

|   |   |   |   |            |
|---|---|---|---|------------|
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | 132,538    |
| - | - | - | - | 59,025     |
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | -          |
| - | - | - | - | 71,400     |
| - | - | - | - | 174,400    |
| - | - | - | - | 296,636    |
| - | - | - | - | 395,515    |
| - | - | - | - | 500,000    |
| - | - | - | - | 300,000    |
| - | - | - | - | 350,000    |
| - | - | - | - | 405,000    |
| - | - | - | - | 235,000    |
| - | - | - | - | 400,000    |
| - | - | - | - | 450,000    |
| - | - | - | - | 477,000    |
| - | - | - | - | 428,367    |
| - | - | - | - | 180,668    |
| - | - | - | - | 790,439    |
| - | - | - | - | 224,086    |
| - | - | - | - | 5,353,291  |
| - | - | - | - | 1,315,561  |
| - | - | - | - | 2,111,904  |
| - | - | - | - | 1,235,100  |
| - | - | - | - | 12,260,000 |
| - | - | - | - | 10,800,000 |
| - | - | - | - | 3,937,625  |
| - | - | - | - | 4,026,875  |
| - | - | - | - | 443        |
| - | - | - | - | 9,402      |
| - | - | - | - | -          |
| - | - | - | - | 74,996,967 |
| - | - | - | - | 21,259,930 |
| - | - | - | - | 96,698,642 |

|   |   |   |   |             |
|---|---|---|---|-------------|
| - | - | - | - | -           |
| - | - | - | - | 96,698,642  |
| 0 | 0 | 0 | 0 | 15,856,900  |
| 0 | 0 | 0 | 0 | 153,028,584 |
| 0 | 0 | 0 | 0 | 4,246,513   |
| - | - | - | - | 11,639,416  |
| 0 | 0 | 0 | 0 | 31,024,500  |
| - | - | - | - | 9,844.73    |

| 2052 | 2053 | 2054 | 2055 | Total     |
|------|------|------|------|-----------|
|      |      |      |      | -         |
|      |      |      |      | 5,199,362 |
|      |      |      |      | 615,000   |
|      |      |      |      | -         |
|      |      |      |      | 6,822,500 |
|      |      |      |      | 2,709,000 |

|   |   |   |   |            |
|---|---|---|---|------------|
| 0 | 0 | 0 | 0 | 15,345,862 |
|---|---|---|---|------------|

|  |  |  |  |   |
|--|--|--|--|---|
|  |  |  |  | - |
|  |  |  |  | - |

|   |   |   |   |   |
|---|---|---|---|---|
| 0 | 0 | 0 | 0 | 0 |
|---|---|---|---|---|

|  |  |  |  |           |
|--|--|--|--|-----------|
|  |  |  |  | 2,196,000 |
|  |  |  |  | 919,552   |

|   |   |   |   |           |
|---|---|---|---|-----------|
| 0 | 0 | 0 | 0 | 3,115,552 |
|---|---|---|---|-----------|

## LONG TERM CAPITAL INVESTMENT

### BELMONT GENERAL FUND NON- EXEMPT DEBT SERVICE & PAY AS YOU GO

| FISCAL<br>YEAR | Existing<br>General Fund<br>Debt Service | Auth/Unissued<br>Estimated<br>Debt Service | FUTURE CAPITAL INVESTMENT |                    |                       |           |                            | GRAND<br>TOTAL | Total Budget<br>From Rev Proj Model<br>(less Enterprise) | As % of<br>Budget |
|----------------|------------------------------------------|--------------------------------------------|---------------------------|--------------------|-----------------------|-----------|----------------------------|----------------|----------------------------------------------------------|-------------------|
|                |                                          |                                            | Debt Svc<br>RunOff        | Current<br>GF Appr | Additional<br>GF Appr | Free Cash | Total Future<br>Investment |                |                                                          |                   |
| 2019           |                                          |                                            |                           |                    |                       |           |                            |                |                                                          |                   |
| 2020           | 1,199,412                                | 404,000                                    |                           | 4,428,374          | 62,609                |           | 4,490,982                  | 6,094,394      | 115,375,085                                              | 5.28%             |
| 2021           | 1,167,438                                | 507,800                                    | -71,826                   | 3,827,339          | 837,803               |           | 4,593,317                  | 6,268,555      | 125,371,091                                              | 5.00%             |
| 2022           | 1,148,513                                | 727,263                                    | -200,538                  | 3,923,023          | 779,994               |           | 4,502,479                  | 6,378,254      | 127,565,090                                              | 5.00%             |
| 2023           | 1,128,763                                | 730,563                                    | 16,450                    | 4,021,098          | 681,744               |           | 4,719,292                  | 6,578,617      | 131,572,341                                              | 5.00%             |
| 2024           | 941,463                                  | 727,963                                    | 189,900                   | 4,121,626          | 805,898               |           | 5,117,424                  | 6,786,849      | 135,736,988                                              | 5.00%             |
| 2025           | 685,113                                  | 734,713                                    | 249,600                   | 4,204,058          | 1,001,595             |           | 5,455,253                  | 6,875,078      | 137,501,569                                              | 5.00%             |
| 2026           | 494,963                                  | 730,363                                    | 194,500                   | 4,288,140          | 1,256,490             |           | 5,739,129                  | 6,964,454      | 139,289,090                                              | 5.00%             |
| 2027           | 394,963                                  | 730,363                                    | 100,000                   | 4,373,902          | 1,455,765             |           | 5,929,667                  | 7,054,992      | 141,099,848                                              | 5.00%             |
| 2028           | 391,463                                  | 729,463                                    | 0                         | 4,461,380          | 1,564,402             |           | 6,025,782                  | 7,146,707      | 142,934,146                                              | 5.00%             |
| 2029           | 392,713                                  | 392,713                                    | 335,500                   | 4,550,608          | 1,568,081             |           | 6,454,189                  | 7,239,614      | 144,792,290                                              | 5.00%             |
| 2030           | 395,313                                  | 395,313                                    | 0                         | 4,641,620          | 1,901,484             |           | 6,543,104                  | 7,333,729      | 146,674,590                                              | 5.00%             |
| 2031           | 392,513                                  | 392,513                                    | 5,600                     | 4,734,453          | 1,903,990             |           | 6,644,043                  | 7,429,068      | 148,581,359                                              | 5.00%             |
| 2032           | 394,513                                  | 394,513                                    | -4,000                    | 4,829,142          | 1,911,479             |           | 6,736,621                  | 7,525,646      | 150,512,917                                              | 5.00%             |
| 2033           | 391,113                                  | 391,113                                    | 0                         | 4,925,725          | 1,915,530             |           | 6,841,254                  | 7,623,479      | 152,469,585                                              | 5.00%             |
| 2034           | 392,513                                  | 392,513                                    | -2,800                    | 5,024,239          | 1,916,120             |           | 6,937,559                  | 7,722,584      | 154,451,689                                              | 5.00%             |
| 2035           | 390,763                                  | 390,763                                    | 0                         | 5,124,724          | 1,916,729             |           | 7,041,453                  | 7,822,978      | 156,459,561                                              | 5.00%             |
| 2036           | 393,863                                  | 393,863                                    | 0                         | 5,227,218          | 1,909,733             |           | 7,136,952                  | 7,924,677      | 158,493,536                                              | 5.00%             |
| 2037           | 391,663                                  | 391,663                                    | 4,400                     | 5,331,763          | 1,908,210             |           | 7,244,373                  | 8,027,698      | 160,553,952                                              | 5.00%             |
| 2038           | 394,313                                  | 394,313                                    | 0                         | 5,438,398          | 1,905,035             |           | 7,343,433                  | 8,132,058      | 162,641,153                                              | 5.00%             |
| 2039           | 5,316,225                                | 391,663                                    | -4,919,263                | 5,547,166          | 1,901,984             |           | 2,529,887                  | 8,237,774      | 164,755,488                                              | 5.00%             |
| 2040           | 0                                        | 393,537                                    | 5,314,351                 | 5,658,109          | -3,021,131            |           | 7,951,329                  | 8,344,865      | 166,897,309                                              | 5.00%             |
| 2041           | 0                                        | 395,100                                    | -1,564                    | 5,771,271          | 2,288,541             |           | 8,058,249                  | 8,453,349      | 169,066,974                                              | 5.00%             |
| 2042           | 0                                        | 391,000                                    | 0                         | 5,886,697          | 2,285,545             |           | 8,172,242                  | 8,563,242      | 171,264,845                                              | 5.00%             |
| 2043           | 0                                        | 394,600                                    | 0                         | 6,004,431          | 2,275,534             |           | 8,279,964                  | 8,674,564      | 173,491,288                                              | 5.00%             |
| TOTAL          | 11,481,362                               | 11,917,662                                 |                           |                    |                       |           | 150,487,981                | 179,203,229    |                                                          |                   |

| <b>FTEs</b>                       | <b>FY22</b> | <b>FY23</b> | <b>FY24</b> | <b>FY25</b> | <b>FY26</b> | <b>Total</b> |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>GENERAL GOVERNMENT</b>         |             |             |             |             |             |              |
| Total FTEs Town Clerk             |             |             |             |             |             | -            |
| <i>Increase</i>                   | -           | -           | -           | -           | -           | 0.0          |
| Total FTEs Treasurer              |             |             |             |             |             | -            |
| <i>Increase</i>                   | -           | -           | -           | -           | -           | 0.0          |
| Total FTEs Human Resources        |             |             |             |             |             | -            |
| <i>Increase</i>                   | -           | -           | -           | -           | -           | 0.0          |
| Total FTEs Accounting             |             |             |             |             |             | -            |
| <i>Increase</i>                   | 0.20        | -           | -           | -           | -           | 0.2          |
| Total FTEs Assessors              |             |             |             |             |             | -            |
| <i>Increase</i>                   | -           | -           | -           | -           | -           | 0.0          |
| Total FTEs Information Technology |             |             |             |             |             | -            |
| <i>Increase</i>                   | -           | -           | -           | -           | -           | 0.0          |
| Total FTEs Town Administrator     |             |             |             |             |             | -            |
| <i>Increase</i>                   | -           | -           | -           | -           | -           | 0.0          |
| <b>TOTAL</b>                      | 0.2         | 0.0         | 0.0         | 0.0         | 0.0         | 0.2          |

|                      |      |      |      |      |      |      |
|----------------------|------|------|------|------|------|------|
| <b>PUBLIC SAFETY</b> |      |      |      |      |      |      |
| Total FTEs Fire      |      |      |      |      |      | -    |
| <i>Increase</i>      | 1.00 | 1.50 | -    | -    | -    | 2.5  |
| Total FTEs Police    |      |      |      |      |      | -    |
| <i>Increase</i>      | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 10.0 |
| <b>TOTAL</b>         | 3.0  | 3.5  | 2.0  | 2.0  | 2.0  | 12.5 |

|                                  |      |      |      |      |     |      |
|----------------------------------|------|------|------|------|-----|------|
| <b>PUBLIC SERVICES</b>           |      |      |      |      |     |      |
| Total FTEs Facilities            |      |      |      |      |     | -    |
| <i>Increase</i>                  | 4.50 | -    | 2.50 | -    | -   | 7.0  |
| Total FTEs Public Works          |      |      |      |      |     | -    |
| <i>Increase</i>                  | 1.30 | -    | -    | 2.00 | -   | 3.3  |
| Total FTEs Recreation            |      |      |      |      |     | -    |
| <i>Increase</i>                  | 0.60 | 1.00 | -    | -    | -   | 1.6  |
| Total FTEs Community Development |      |      |      |      |     | -    |
| <i>Increase</i>                  | 2.30 | -    | -    | -    | -   | 2.3  |
| <b>TOTAL</b>                     | 8.7  | 1.0  | 2.5  | 2.0  | 0.0 | 14.2 |

|                             |      |      |      |      |      |     |
|-----------------------------|------|------|------|------|------|-----|
| <b>HUMAN SERVICES</b>       |      |      |      |      |      |     |
| Total FTEs Council on Aging |      |      |      |      |      | -   |
| <i>Increase</i>             | 1.00 | 0.70 | 0.50 | 0.50 | 0.50 | 3.2 |
| Total FTEs Health           |      |      |      |      |      | -   |
| <i>Increase</i>             | -    | 1.00 | 1.00 | 1.00 | -    | 3.0 |
| Total FTEs Library          |      |      |      |      |      | -   |
| <i>Increase</i>             | -    | -    | 1.50 | 1.00 | -    | 2.5 |
| <b>TOTAL</b>                | 1.0  | 1.7  | 3.0  | 2.5  | 0.5  | 8.7 |

|                   |             |            |            |            |            |             |
|-------------------|-------------|------------|------------|------------|------------|-------------|
| <b>Total FTEs</b> | <b>12.9</b> | <b>6.2</b> | <b>7.5</b> | <b>6.5</b> | <b>2.5</b> | <b>35.6</b> |
|-------------------|-------------|------------|------------|------------|------------|-------------|

|                                    |          |     |     |     |     |         |
|------------------------------------|----------|-----|-----|-----|-----|---------|
| <b>POSITIONS</b>                   |          |     |     |     |     |         |
| <b>GENERAL GOVERNMENT</b>          |          |     |     |     |     |         |
| Total FTEs Town Clerk              |          |     |     |     |     | -       |
|                                    | -        | -   | -   | -   | -   | 0.0     |
| Total FTEs Treasurer               |          |     |     |     |     | -       |
|                                    | -        | -   | -   | -   | -   | 0.0     |
| Total FTEs Human Resources         |          |     |     |     |     | -       |
|                                    | -        | -   | -   | -   | -   | 0.0     |
| Total FTEs Accounting              |          |     |     |     |     | -       |
| <i>Additional Peak Hours Clerk</i> | 6,250.00 | -   | -   | -   | -   | 6,250.0 |
| Total FTEs Assessors               |          |     |     |     |     | -       |
|                                    | -        | -   | -   | -   | -   | 0.0     |
| Total FTEs Information Technology  |          |     |     |     |     | -       |
|                                    | -        | -   | -   | -   | -   | 0.0     |
| Total FTEs Town Administrator      |          |     |     |     |     | -       |
|                                    | -        | -   | -   | -   | -   | 0.0     |
| <b>TOTAL</b>                       | 6,250.0  | 0.0 | 0.0 | 0.0 | 0.0 | 6,250.0 |

|                        |            |            |   |   |   |           |
|------------------------|------------|------------|---|---|---|-----------|
| <b>PUBLIC SAFETY</b>   |            |            |   |   |   |           |
| Total FTEs Fire        |            |            |   |   |   | -         |
| <i>IT Support</i>      | 120,000.00 | -          | - | - | - | 120,000.0 |
| <i>ALS Coordinator</i> | -          | 114,000.00 | - | - | - | 114,000.0 |

| <u>FTEs</u>                      | <u>FY22</u>      | <u>FY23</u>      | <u>FY24</u>      | <u>FY25</u>      | <u>FY26</u>      | <u>Total</u>       |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| <b>TOTAL</b>                     | 120,000.00       | 114,000.00       | -                | -                | -                | 234,000.00         |
| Total FTEs Police                |                  |                  |                  |                  |                  | 234,000.00         |
| School Resource Officer (2)      | -                | -                | 81,002.00        | -                | 81,002.00        | 162,004.0          |
| Licencsce Social Worker          | -                | -                | -                | -                | 52,062.00        | 52,062.0           |
| Patrol Officer (5)               | 120,000.00       | -                | 60,251.00        | 120,502.00       | -                | 300,753.0          |
| Software Specialist              | -                | 61,865.00        | -                | -                | -                | 61,865.0           |
| Para-Legal                       | -                | 61,865.00        | -                | -                | -                | 61,865.0           |
| <b>TOTAL</b>                     | 120,000.0        | 123,730.0        | 141,253.0        | 120,502.0        | 133,064.0        | 638,549.0          |
|                                  |                  |                  |                  |                  |                  | 638,549.0          |
| <b>PUBLIC SERVICES</b>           |                  |                  |                  |                  |                  |                    |
| Total FTEs Facilities            |                  |                  |                  |                  |                  | -                  |
| Contract Manager                 | 90,000.00        | -                | -                | -                | -                | 90,000.0           |
| Project Manager                  | 90,000.00        | -                | -                | -                | -                | 90,000.0           |
| Cleaning Staff                   | 170,000.00       |                  | 90,000.00        |                  |                  | 260,000.0          |
| <b>TOTAL</b>                     | 350,000.00       | -                | 90,000.00        | -                | -                | 440,000.0          |
| Total FTEs Public Works          |                  |                  |                  |                  |                  | 440,000.00         |
| Parks (2)                        | -                | -                | -                | -                | 90,000.00        | 90,000.0           |
| Fleet Mechanic                   | 56,000.00        | -                | -                | -                | -                | 56,000.0           |
| Seasonal Employees               | 34,560.00        | -                | -                | -                | -                | 34,560.0           |
| <b>TOTAL</b>                     | 90,560.00        | -                | -                | -                | 90,000.00        | 180,560.00         |
| Total FTEs Recreation            |                  |                  |                  |                  |                  | 180,560.00         |
| Administrative Support           | 24,000.00        | -                | -                | -                | -                | 24,000.0           |
| Recreation Director              | -                | 105,000.00       | -                | -                | -                | 105,000.0          |
| <b>TOTAL</b>                     | 24,000.00        | 105,000.00       | -                | -                | -                | 129,000.00         |
| Total FTEs Community Development |                  |                  |                  |                  |                  | 129,000.00         |
| Traffic Engineer                 | 85,000.00        | -                | -                | -                | -                | 85,000.0           |
| Planning Staff                   | 75,000.00        | -                | -                | -                | -                | 75,000.0           |
| Administrative Assistant         | 13,586.00        | -                | -                | -                | -                | 13,586.0           |
| <b>TOTAL</b>                     | 173,586.0        | 0.0              | 0.0              | 0.0              | 0.0              | 173,586.0          |
|                                  |                  |                  |                  |                  |                  | 173,586.0          |
| <b>HUMAN SERVICES</b>            |                  |                  |                  |                  |                  |                    |
| Total FTEs Council on Aging      |                  |                  |                  |                  |                  | -                  |
| License Social Worker            | 52,062.00        | -                | -                | -                | -                | 52,062.0           |
| Administrative Support           |                  | 25,601.00        |                  |                  |                  | 25,601.0           |
| Administrative Assistant         |                  |                  | 12,240.00        |                  |                  | 12,240.0           |
| In-House Chef                    |                  |                  |                  | 20,800.00        |                  | 20,800.0           |
| Part-Time Education Specialist   |                  |                  |                  |                  | 17,377.00        | 17,377.0           |
| <b>TOTAL</b>                     | 52,062.00        | 25,601.00        | 12,240.00        | 20,800.00        | 17,377.00        | 128,080.00         |
| Total FTEs Health                |                  |                  |                  |                  |                  | 128,080.00         |
| Environmental Health             | -                | 60,000.00        | -                | -                | -                | 60,000.0           |
| Youth Coordinator                | -                | -                | 60,000.00        | -                | -                | 60,000.0           |
| Heath Educator                   | -                | -                | -                | 60,000.00        | -                | 60,000.0           |
| <b>TOTAL</b>                     | -                | 60,000.00        | 60,000.00        | 60,000.00        | -                | 180,000.00         |
| Total FTEs Library               |                  |                  |                  |                  |                  | 180,000.00         |
| Children Librarian (1.46)        | -                | -                | 79,428.00        | -                | -                | 79,428.0           |
| Adult Reference Librarian        | -                | -                | -                | 54,509.00        | -                | 54,509.0           |
| <b>TOTAL</b>                     | 0.0              | 0.0              | 79,428.0         | 54,509.0         | 0.0              | 133,937.0          |
|                                  |                  |                  |                  |                  |                  | 133,937.0          |
| <b>Grand Total</b>               | <b>936,458.0</b> | <b>428,331.0</b> | <b>382,921.0</b> | <b>255,811.0</b> | <b>240,441.0</b> | <b>2,243,962.0</b> |
|                                  |                  |                  |                  |                  |                  | 2,243,962          |

BELMONT SCHOOL DEPARTMENT OPERATING BUDGET, MATCHING TOTAL ANNUAL TOWN MEETING APPROPRIATION

Schools MLS - Original

|                                       |                                        | Hypothetical - Using FY20 as Base Year |                   |                    |                    |                                  |                     |                     |                     |                     |                     |                   |        |
|---------------------------------------|----------------------------------------|----------------------------------------|-------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|--------|
|                                       | FY2020<br>Budget                       | FY2021<br>Projected                    | FY21<br>Adj 1     | FY21<br>Adj 2      | FY21<br>Budget     | FY2022<br>Projected              | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected | FY2027<br>Projected | Index<br>Factor   |        |
|                                       |                                        |                                        |                   |                    |                    | (using original<br>FY21 as base) |                     |                     |                     |                     |                     |                   |        |
| <b>Operating Budgets-School</b>       |                                        |                                        |                   |                    |                    |                                  |                     |                     |                     |                     |                     |                   |        |
| 1                                     | Salary & wages: Base                   | 39,029,652                             | 41,332,402        |                    |                    | 41,332,402                       | 43,771,014          | 46,353,504          | 49,088,361          | 51,984,574          | 55,051,664          | 58,299,712        | 5.90%  |
| 2                                     | Non-Base/Temp Salaries                 | 1,701,100                              | 1,801,465         |                    | (100,000)          | 1,701,465                        | 1,907,751           | 2,020,308           | 2,139,506           | 2,265,737           | 2,399,415           | 2,540,980         | 5.90%  |
| 3                                     | COLA & Steps/Degrees Incr.             | 219,623                                | 232,581           |                    | (201,307)          | 31,274                           | 246,303             | 260,835             | 276,224             | 292,521             | 309,780             | 328,057           | 5.90%  |
| 4                                     | Enrollment Increases                   | 298,673                                | 400,000           |                    | (400,000)          | -                                | 400,000             | 400,000             | 400,000             | 400,000             | 400,000             | 400,000           | 0.00%  |
| 5                                     | <b>Sub-tot: Sal. &amp; Wages</b>       | <b>41,249,048</b>                      | <b>43,766,448</b> | <b>-</b>           | <b>(701,307)</b>   | <b>43,065,141</b>                | <b>46,325,068</b>   | <b>49,034,647</b>   | <b>51,904,091</b>   | <b>54,942,832</b>   | <b>58,160,859</b>   | <b>61,568,749</b> | N/A    |
| 6                                     | Health Insurance: Existing Staff       | 7,909,528                              | 8,542,290         | (317,973)          | (169,493)          | 8,054,824                        | 9,225,673           | 9,963,727           | 10,760,825          | 11,621,691          | 12,551,426          | 13,555,540        | 8.00%  |
| 7                                     | Health Insurance: New FTEs             | 39,800                                 | 90,000            |                    | (90,000)           | -                                | 97,200              | 104,976             | 113,374             | 122,444             | 132,240             | 142,819           | 8.00%  |
| 8                                     | Other Employee Benefits: Medicaid Tax  | 647,000                                | 685,173           |                    |                    | 685,173                          | 725,598             | 768,408             | 813,744             | 861,755             | 912,599             | 966,442           | 5.90%  |
| 9                                     | Other Employee Benefits: Unemployment  | 90,000                                 | 90,000            |                    |                    | 90,000                           | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000            | 0.00%  |
| 10                                    | Other Employee Benefits: Workers Comp. | 235,000                                | 258,500           |                    |                    | 258,500                          | 284,350             | 312,785             | 344,064             | 378,470             | 416,317             | 457,949           | 10.00% |
| 11                                    | Energy                                 | -                                      | -                 |                    |                    | -                                | -                   | -                   | -                   | -                   | -                   | -                 | 0.00%  |
| 12                                    | Special Educ. Tuitions                 | 5,266,488                              | 5,635,142         | (1,700,000)        |                    | 3,935,142                        | 6,029,602           | 6,451,674           | 6,903,291           | 7,386,521           | 7,903,577           | 8,456,827         | 7.00%  |
| 13                                    | Special Educ - Transp.                 | 1,382,433                              | 1,479,203         |                    |                    | 1,479,203                        | 1,582,747           | 1,693,539           | 1,812,087           | 1,938,933           | 2,074,658           | 2,219,884         | 7.00%  |
| 14                                    | Special Educ - Contr. Svcs.            | 1,150,000                              | 1,230,500         |                    |                    | 1,230,500                        | 1,316,635           | 1,408,799           | 1,507,415           | 1,612,934           | 1,725,839           | 1,846,648         | 7.00%  |
| 15                                    | Dept. Operating Expenses               | 2,437,074                              | 2,498,001         |                    | (60,000)           | 2,438,001                        | 2,560,451           | 2,624,462           | 2,690,074           | 2,757,326           | 2,826,259           | 2,896,915         | 2.50%  |
| 16                                    | Equipment                              | 243,080                                | 249,157           |                    |                    | 249,157                          | 255,386             | 261,771             | 268,315             | 275,023             | 281,899             | 288,946           | 2.50%  |
| <b>Total: School Operating Budget</b> |                                        | <b>60,649,451</b>                      | <b>64,524,414</b> | <b>(2,017,973)</b> | <b>(1,020,800)</b> | <b>61,485,641</b>                | <b>68,492,710</b>   | <b>72,714,788</b>   | <b>77,207,280</b>   | <b>81,987,929</b>   | <b>87,075,673</b>   | <b>92,490,719</b> |        |
| Annual Change                         |                                        | 3,663,859                              | 3,874,963         |                    |                    |                                  | 3,968,296           | 4,222,078           | 4,492,492           | 4,780,649           | 5,087,744           | 5,415,046         |        |
| % Change                              |                                        | 6.4%                                   | 6.4%              |                    |                    |                                  | 6.2%                | 6.2%                | 6.2%                | 6.2%                | 6.2%                | 6.2%              |        |

BELMONT SCHOOL DEPARTMENT OPERATING BUDGET, MATCHING TOTAL ANNUAL TOWN MEETING APPROPRIATION

Schools MLS-Reconciled Baseline

Modifications:

Add: Moving costs related to grade configuration

Add: 1 bus

Reduce: Replenishment of OOD tuitions from 2M to 1M

|                                | FY21<br>Budget<br>(Aligned w/<br>School Budget) | Reinstatement<br>of FY21 cuts<br>(non-positions) | FY21 - Use for<br>Base for FY22 | FY2022<br>Projected | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected | FY2027<br>Projected | Index<br>Factor |        |
|--------------------------------|-------------------------------------------------|--------------------------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|--------|
| Operating Budgets-School       |                                                 |                                                  |                                 |                     |                     |                     |                     |                     |                     |                 |        |
| 1                              | Salary & wages: Base                            | 41,164,460                                       |                                 | 41,164,460          | 43,593,163          | 46,165,160          | 48,888,904          | 51,773,349          | 54,827,977          | 58,062,828      | 5.90%  |
| 2                              | Non-Base/Temp Salaries                          | 1,783,100                                        | 100,000                         | 1,883,100           | 1,994,203           | 2,111,861           | 2,236,461           | 2,368,412           | 2,508,148           | 2,656,129       | 5.90%  |
| 3                              | COLA & Steps/Degrees Incr.                      | 31,274                                           | 201,307                         | 232,581             | 246,303             | 260,835             | 276,224             | 292,521             | 309,780             | 328,057         | 5.90%  |
| 4                              | Enrollment Increases                            | -                                                |                                 | -                   | 400,000             | 400,000             | 400,000             | 400,000             | 400,000             | 400,000         | 0.00%  |
| 5                              | Sub-tot: Sal. & Wages                           | 42,978,834                                       | 301,307                         | 43,280,141          | 46,233,669          | 48,937,856          | 51,801,589          | 54,834,282          | 58,045,905          | 61,447,014      | N/A    |
| 6                              | Health Insurance: Existing Staff                | 8,097,808                                        |                                 | 8,097,808           | 8,745,633           | 9,445,284           | 10,200,907          | 11,016,980          | 11,898,338          | 12,850,205      | 8.00%  |
| 7                              | Health Insurance: New FTEs                      | -                                                |                                 | -                   | 90,000              | 97,200              | 104,976             | 113,374             | 122,444             | 132,240         | 8.00%  |
| 8                              | Other Employee Benefits: Medicaid Tax           | 665,000                                          |                                 | 665,000             | 704,235             | 745,785             | 789,786             | 836,383             | 885,730             | 937,988         | 5.90%  |
| 9                              | Other Employee Benefits: Unemployment           | 90,000                                           |                                 | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000          | 0.00%  |
| 10                             | Other Employee Benefits: Workers Comp.          | 258,500                                          |                                 | 258,500             | 284,350             | 312,785             | 344,064             | 378,470             | 416,317             | 457,949         | 10.00% |
| 11                             | Energy                                          | -                                                |                                 | -                   | -                   | -                   | -                   | -                   | -                   | -               | 0.00%  |
| 12                             | Special Educ. Tuitions                          | 3,935,141                                        |                                 | 3,935,141           | 6,029,602           | 6,451,674           | 6,903,291           | 7,386,521           | 7,903,577           | 8,456,827       | 7.00%  |
| 13                             | Special Educ - Transp.                          | 1,479,203                                        |                                 | 1,479,203           | 1,582,747           | 1,693,539           | 1,812,087           | 1,938,933           | 2,074,658           | 2,219,884       | 7.00%  |
| 14                             | Special Educ - Contr. Svcs.                     | 1,230,500                                        |                                 | 1,230,500           | 1,316,635           | 1,408,799           | 1,507,415           | 1,612,934           | 1,725,839           | 1,846,648       | 7.00%  |
| 15                             | Dept. Operating Expenses                        | 2,485,385                                        | 60,000                          | 2,545,385           | 2,660,451           | 2,624,462           | 2,980,074           | 2,999,576           | 2,920,815           | 2,993,835       | 2.50%  |
| 16                             | Equipment                                       | 265,270                                          |                                 | 265,270             | 255,386             | 261,771             | 268,315             | 275,023             | 281,899             | 288,946         | 2.50%  |
| Total: School Operating Budget |                                                 | 61,485,641                                       | 361,307                         | 61,846,948          | 67,992,708          | 72,069,155          | 76,802,504          | 81,482,476          | 86,365,522          | 91,721,536      |        |
| Annual Change                  |                                                 |                                                  |                                 |                     | 6,145,760           | 4,076,447           | 4,733,349           | 4,679,972           | 4,883,046           | 5,356,014       |        |
| % Change                       |                                                 |                                                  |                                 |                     | 9.5%                | 6.0%                | 6.6%                | 6.1%                | 6.0%                | 6.2%            |        |

BELMONT SCHOOL DEPARTMENT OPERATING BUDGET, MATCHING TOTAL ANNUAL TOWN MEETING APPROPRIATION

Schools MLS-Reconciled Baseline

Modifications:

Reduce: Replenishment of OOD tuitions from 2M to 1M

|                                | FY21<br>Budget<br>aligned w/<br>FY21 Budget | Reinstatement<br>of FY21 cuts<br>(non-positions) | FY21 - Use for<br>Base for FY22 | FY2022<br>Projected | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected | FY2027<br>Projected | Index<br>Factor |        |
|--------------------------------|---------------------------------------------|--------------------------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|--------|
| Operating Budgets-School       |                                             |                                                  |                                 |                     |                     |                     |                     |                     |                     |                 |        |
| 1                              | Salary & wages: Base                        | 41,164,460                                       |                                 | 41,164,460          | 43,593,163          | 46,165,160          | 48,888,904          | 51,773,349          | 54,827,977          | 58,062,828      | 5.90%  |
| 2                              | Non-Base/Temp Salaries                      | 1,783,100                                        | 100,000                         | 1,883,100           | 1,994,203           | 2,111,861           | 2,236,461           | 2,368,412           | 2,508,148           | 2,656,129       | 5.90%  |
| 3                              | COLA & Steps/Degrees Incr.                  | 31,274                                           | 201,307                         | 232,581             | 246,303             | 260,835             | 276,224             | 292,521             | 309,780             | 328,057         | 5.90%  |
| 4                              | Enrollment Increases                        | -                                                |                                 | -                   | 400,000             | 400,000             | 400,000             | 400,000             | 400,000             | 400,000         | 0.00%  |
| 5                              | Sub-tot: Sal. & Wages                       | 42,978,834                                       | 301,307                         | 43,280,141          | 46,233,669          | 48,937,856          | 51,801,589          | 54,834,282          | 58,045,905          | 61,447,014      | N/A    |
| 6                              | Health Insurance: Existing Staff            | 8,097,808                                        |                                 | 8,097,808           | 8,745,633           | 9,445,284           | 10,200,907          | 11,016,980          | 11,898,338          | 12,850,205      | 8.00%  |
| 7                              | Health Insurance: New FTEs                  | -                                                |                                 | -                   | 90,000              | 97,200              | 104,976             | 113,374             | 122,444             | 132,240         | 8.00%  |
| 8                              | Other Employee Benefits: Medicaid Tax       | 665,000                                          |                                 | 665,000             | 704,235             | 745,785             | 789,786             | 836,383             | 885,730             | 937,988         | 5.90%  |
| 9                              | Other Employee Benefits: Unemployment       | 90,000                                           |                                 | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000          | 0.00%  |
| 10                             | Other Employee Benefits: Workers Comp.      | 258,500                                          |                                 | 258,500             | 284,350             | 312,785             | 344,064             | 378,470             | 416,317             | 457,949         | 10.00% |
| 11                             | Energy                                      | -                                                |                                 | -                   | -                   | -                   | -                   | -                   | -                   | -               | 0.00%  |
| 12                             | Special Educ. Tuitions                      | 3,935,141                                        |                                 | 3,935,141           | 5,029,602           | 5,381,674           | 5,758,391           | 6,161,478           | 6,592,781           | 7,054,276       | 7.00%  |
| 13                             | Special Educ - Transp.                      | 1,479,203                                        |                                 | 1,479,203           | 1,582,747           | 1,693,539           | 1,812,087           | 1,938,933           | 2,074,658           | 2,219,884       | 7.00%  |
| 14                             | Special Educ - Contr. Svcs.                 | 1,230,500                                        |                                 | 1,230,500           | 1,316,635           | 1,408,799           | 1,507,415           | 1,612,934           | 1,725,839           | 1,846,648       | 7.00%  |
| 15                             | Dept. Operating Expenses                    | 2,485,385                                        | 60,000                          | 2,545,385           | 2,560,451           | 2,624,462           | 2,690,074           | 2,757,326           | 2,826,259           | 2,896,915       | 2.50%  |
| 16                             | Equipment                                   | 265,270                                          |                                 | 265,270             | 255,386             | 261,771             | 268,315             | 275,023             | 281,899             | 288,946         | 2.50%  |
| Total: School Operating Budget |                                             | 61,485,641                                       | 361,307                         | 61,846,948          | 66,892,708          | 70,999,155          | 75,367,604          | 80,015,183          | 84,960,170          | 90,222,065      |        |
| Annual Change                  |                                             |                                                  |                                 |                     | 5,045,760           | 4,106,447           | 4,368,449           | 4,647,579           | 4,944,987           | 5,261,895       |        |
| % Change                       |                                             |                                                  |                                 |                     | 7.8%                | 6.1%                | 6.2%                | 6.2%                | 6.2%                | 6.2%            |        |

BELMONT SCHOOL DEPARTMENT OPERATING BUDGET, MATCHING TOTAL ANNUAL TOWN MEETING APPROPRIATION

Schools MLS-Reconciled Baseline

Modifications:

Add: Moving costs related to grade configuration

Add: 1 bus

Reduce: Replenishment of OOD tuitions from 2M to 1M

|                                       | FY21<br>Budget<br>(Aligned w/<br>School Budget) | Reinstatement<br>of FY21 cuts<br>(non-positions) | FY21 - Use for<br>Base for FY22 | FY2022<br>Projected | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected | FY2027<br>Projected | Index<br>Factor   |        |
|---------------------------------------|-------------------------------------------------|--------------------------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|--------|
| <b>Operating Budgets-School</b>       |                                                 |                                                  |                                 |                     |                     |                     |                     |                     |                     |                   |        |
| 1                                     | Salary & wages: Base                            | 41,164,460                                       |                                 | 41,164,460          | 43,593,163          | 46,165,160          | 48,888,904          | 51,773,349          | 54,827,977          | 58,062,828        | 5.90%  |
| 2                                     | Non-Base/Temp Salaries                          | 1,783,100                                        | 100,000                         | 1,883,100           | 1,994,203           | 2,111,861           | 2,236,461           | 2,368,412           | 2,508,148           | 2,656,129         | 5.90%  |
| 3                                     | COLA & Steps/Degrees Incr.                      | 31,274                                           | 201,307                         | 232,581             | 246,303             | 260,835             | 276,224             | 292,521             | 309,780             | 328,057           | 5.90%  |
| 4                                     | Enrollment Increases                            | -                                                |                                 | -                   | 400,000             | 400,000             | 400,000             | 400,000             | 400,000             | 400,000           | 0.00%  |
| 5                                     | <b>Sub-tot: Sal. &amp; Wages</b>                | <b>42,978,834</b>                                | <b>301,307</b>                  | <b>43,280,141</b>   | <b>46,233,669</b>   | <b>48,937,856</b>   | <b>51,801,589</b>   | <b>54,834,282</b>   | <b>58,045,905</b>   | <b>61,447,014</b> | N/A    |
| 6                                     | Health Insurance: Existing Staff                | 8,097,808                                        |                                 | 8,097,808           | 8,745,633           | 9,445,284           | 10,200,907          | 11,016,980          | 11,898,338          | 12,850,205        | 8.00%  |
| 7                                     | Health Insurance: New FTEs                      | -                                                |                                 | -                   | 90,000              | 97,200              | 104,976             | 113,374             | 122,444             | 132,240           | 8.00%  |
| 8                                     | Other Employee Benefits: Medicaid Tax           | 665,000                                          |                                 | 665,000             | 704,235             | 745,785             | 789,786             | 836,383             | 885,730             | 937,988           | 5.90%  |
| 9                                     | Other Employee Benefits: Unemployment           | 90,000                                           |                                 | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000              | 90,000            | 0.00%  |
| 10                                    | Other Employee Benefits: Workers Comp.          | 258,500                                          |                                 | 258,500             | 284,350             | 312,785             | 344,064             | 378,470             | 416,317             | 457,949           | 10.00% |
| 11                                    | Energy                                          | -                                                |                                 | -                   | -                   | -                   | -                   | -                   | -                   | -                 | 0.00%  |
| 12                                    | Special Educ. Tuitions                          | 3,935,141                                        |                                 | 3,935,141           | 5,029,602           | 5,381,674           | 5,758,391           | 6,161,478           | 6,592,781           | 7,054,276         | 7.00%  |
| 13                                    | Special Educ - Transp.                          | 1,479,203                                        |                                 | 1,479,203           | 1,582,747           | 1,693,539           | 1,812,087           | 1,938,933           | 2,074,658           | 2,219,884         | 7.00%  |
| 14                                    | Special Educ - Contr. Svcs.                     | 1,230,500                                        |                                 | 1,230,500           | 1,316,635           | 1,408,799           | 1,507,415           | 1,612,934           | 1,725,839           | 1,846,648         | 7.00%  |
| 15                                    | Dept. Operating Expenses                        | 2,485,385                                        | 60,000                          | 2,545,385           | 2,660,451           | 2,624,462           | 2,980,074           | 2,999,576           | 2,920,815           | 2,993,835         | 2.50%  |
| 16                                    | Equipment                                       | 265,270                                          |                                 | 265,270             | 255,386             | 261,771             | 268,315             | 275,023             | 281,899             | 288,946           | 2.50%  |
| <b>Total: School Operating Budget</b> |                                                 |                                                  |                                 |                     |                     |                     |                     |                     |                     |                   |        |
|                                       |                                                 | <b>61,485,641</b>                                | <b>361,307</b>                  | <b>61,846,948</b>   | <b>66,992,708</b>   | <b>70,999,155</b>   | <b>75,657,604</b>   | <b>80,257,433</b>   | <b>85,054,726</b>   | <b>90,318,985</b> |        |
| Annual Change                         |                                                 |                                                  |                                 | 5,145,760           | 4,006,447           | 4,658,449           | 4,599,829           | 4,797,293           | 5,264,259           |                   |        |
| % Change                              |                                                 |                                                  |                                 | 8.0%                | 6.0%                | 6.6%                | 6.1%                | 6.0%                | 6.2%                |                   |        |

**BELMONT PUBLIC SCHOOLS  
SUMMARY OF BASELINE SCENARIOS FOR FTF2 MODEL**

7/10/2020

| FY21<br>Budget<br>(Aligned w/<br>School Budget) | Reinstatement<br>of FY21 cuts<br>(non-positions) | FY21 - Use for<br>Base for FY22 |
|-------------------------------------------------|--------------------------------------------------|---------------------------------|
|-------------------------------------------------|--------------------------------------------------|---------------------------------|

|     |                                                     |            |         |            |
|-----|-----------------------------------------------------|------------|---------|------------|
| A   | Schools MLS - Original                              | 61,485,641 |         | 61,485,641 |
| B   | Schools MLS-Reconciled Baseline                     | 61,485,641 | 361,307 | 61,846,948 |
| B-A | Adjustments to from Original to Reconciled Baseline | 0          | 361,307 | 361,307    |

|     |                                              |            |         |            |
|-----|----------------------------------------------|------------|---------|------------|
| B   | Schools MLS-Reconciled Baseline              | 61,485,641 | 361,307 | 61,846,948 |
|     |                                              | 0          |         |            |
| C   | MLS Baseline + BMHS moves & Chenery retrofit | 61,485,641 | 361,307 | 61,846,948 |
| C-B | Added cost for BMHS moves & Chenery retrofit | 0          | 0       | 0          |

|     |                                            |            |         |            |
|-----|--------------------------------------------|------------|---------|------------|
| B   | Schools MLS-Reconciled Baseline            | 61,485,641 | 361,307 | 61,846,948 |
| D   | MLS - 1M Tuition                           | 61,485,641 | 361,307 | 61,846,948 |
|     | Reduced costs for decrease in Sped tuition |            |         |            |
| D-B | replenishment from 2M to 1M                | 0          | 0       | 0          |

|     |                                                     |            |         |            |
|-----|-----------------------------------------------------|------------|---------|------------|
| B   | Schools MLS-Reconciled Baseline                     | 61,485,641 | 361,307 | 61,846,948 |
| E   | MLS + moves & Chenery retrofit - 1M Tuition         | 61,485,641 | 361,307 | 61,846,948 |
|     | Added costs for moves & retrofit; reduced costs for |            |         |            |
| E-B | decrease in tuition replenishment                   | 0          | 0       | 0          |

|                     |                     |                     |                     |                     |                     |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| FY2022<br>Projected | FY2023<br>Projected | FY2024<br>Projected | FY2025<br>Projected | FY2026<br>Projected | FY2027<br>Projected |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|

|            |            |            |            |            |            |
|------------|------------|------------|------------|------------|------------|
| #####      | #####      | #####      | #####      | #####      | #####      |
| #####      | #####      | #####      | #####      | #####      | #####      |
| -2,160,920 | -2,903,894 | -3,726,325 | -4,635,096 | -5,637,636 | -6,741,966 |

|           |           |           |           |           |           |
|-----------|-----------|-----------|-----------|-----------|-----------|
| #####     | #####     | #####     | #####     | #####     | #####     |
| #####     | #####     | #####     | #####     | #####     | #####     |
| 1,660,918 | 2,258,261 | 3,321,549 | 4,129,643 | 4,927,485 | 5,972,783 |

|         |           |           |           |           |           |
|---------|-----------|-----------|-----------|-----------|-----------|
| #####   | #####     | #####     | #####     | #####     | #####     |
| #####   | #####     | #####     | #####     | #####     | #####     |
| 560,918 | 1,188,261 | 1,886,649 | 2,662,350 | 3,522,133 | 4,473,312 |

|         |           |           |           |           |           |
|---------|-----------|-----------|-----------|-----------|-----------|
| #####   | #####     | #####     | #####     | #####     | #####     |
| #####   | #####     | #####     | #####     | #####     | #####     |
| 660,918 | 1,188,261 | 2,176,649 | 2,904,600 | 3,616,689 | 4,570,232 |