

Financial Task Force II

Budget Assumptions & Scenarios

Revenue Assumptions

- Property Tax Levy
 - FY22 - 3.0% incremental Real Estate & Personal Property Taxes
 - Allowable 2 1/2% average incremental \$2.5M
 - New Growth - \$740K for FY22-FY24 up from \$500K in FY21
 - Debt Exclusion - \$13M for FY22-FY24
 - FY22-24 2.5% incremental
- State Aid
 - FY22 State Aid incremental over FY21 by 2.3% to \$9.2M
 - FY23 anticipated growth \$1.6M incremental back to FY20 levels of \$11M
 - FY24 and beyond 2.0% incremental per year
- Local Receipts
 - FY22 Local Receipts incremental over FY21 by 5.7%
 - FY23-FY24 incremental 3.45%

Revenue Assumptions Continued

- Enterprise Funds
 - FY22-FY24 Total Enterprise (Water & Sewer) incremental 2.5% over FY21
- Other Available Funds
 - No use General Stabilization Fund
 - FY22-23 PILOT BMLD decrease to \$400K & FY24 decrease to \$200K
 - FY23-24 0% other incremental
- Free Cash
 - FY21 - \$3.8m
 - FY22-FY24 - \$2M
 - Use of one-time revenue to balance budget should be phased out over time
 - Continued OPEB funding
- Revenue assumptions are the same for all budget scenarios

Minimal Level Service Budget Assumptions

Town Departments

- Roll forward all existing staff
- 2.0% increase in capital outlay, restore
 - Facilities equipment - \$25K, overtime \$12K
 - Fire Department turn-out gear & suppression equipment - \$88K, overtime \$25K
 - Library computer equipment - \$12K, part-time salary \$15K, utilities \$21K, other expenses \$30K
 - Police Department equipment & patrol cruisers - \$235K, overtime \$25K
 - DPW central fleet, cemetery equip, parks equipment - \$80K, overtime and water combined \$99K
 - Recreation Department - \$300K
 - Town Clerk – overtime \$31K
 - Community Development – overtime \$8K
 - Town Administrator – travel expense \$2K
- Restore Capital Road Spending - \$1.8M
- Restore Capital Discretionary Fund - \$525K
 - Additional \$500K Capital Discretionary Fund
- Restore OPEB funding to historical levels
- Adds:
 - DPW (Parks) Laborer (2) positions \$100K
 - Facilities – manager (including fringe benefits) \$100K, procurement/OPM (including fringe benefits) \$100K, contract services \$100K
 - Council on Aging/ Police Department – social worker (including fringe benefits) \$100K
- Index health insurance at 6.5%

School Department

- Roll forward all existing staff
- Add \$400K for new staff annually for new positions (approx. 5-6 FTEs/year) in response to trend of increasing student enrollment
- Index supplies, materials, equipment at 2.5%
- Replenish SPED tuition reduction from FY21 (FY22) approximately \$1.0M
- Index SPED tuitions, transportation, contract services at 7%
- Index health insurance at the rate set by the Town at 6.5%
- Add health insurance corresponding to the new positions

Financial Projection Summary - Minimal Level Services						
	FY21		FY22		FY23	FY24
Revenues	\$	150,511,528	\$	150,696,896	\$ 156,460,659	\$ 160,208,907
% Year-over-year				0.12%	3.82%	2.40%
Expenditures	\$	150,511,527	\$	163,132,120	\$ 170,385,285	\$ 176,813,880
% Year-over-year				8.39%	4.45%	3.77%
Annual Surplus/Deficit	\$	0	\$	(12,435,224)	\$ (13,924,626)	\$ (16,604,973)
Year-over-year Surplus/Deficit					\$ (1,489,402)	\$ (2,680,347)

\$12 million override would be about \$1,674 increase in property taxes for an average house in Belmont valued at \$1.3 million.

Fully-funded School Budget Assumptions

Assumptions:

	FY22	FY23	FY24
●Roll forward existing staff	Yes	Yes	Yes
●400K & health ins. for new positions (enrollment-based)	Yes	Yes	Yes
●Index health ins. at Town rate 6.5%	Yes	Yes	Yes
●Reinstatement of non-positions cuts in FY21	Yes	N/A	N/A
●Replenishment of 1.7M Sped tuitions cut in FY21	*See below	N/A	N/A
●Index Sped OOD, transportation, services at historical FTF index 7%	Yes	Yes	Yes
●Index text, materials, supplies at historical FTF index 2.5%	Yes	Yes	Yes

Sped OOD Replenishment:

●FY22 OOD tuition replenishment of 1M	Yes	N/A	N/A
---------------------------------------	-----	-----	-----

Additional Positions and Related Health Insurance (Enrollment-based):

●Enrollment Increases (FTEs)	22.20	16.00	15.50
------------------------------	-------	-------	-------

Financial Projection Summary - Fully-Funded Schools				
	FY21	FY22	FY23	FY24
Revenues	\$ 150,511,528	\$ 150,696,896	\$ 156,460,659	\$ 160,208,907
% Year-over-year		0.12%	3.82%	2.40%
Expenditures	\$ 150,511,527	\$ 164,238,120	\$ 172,465,419	\$ 179,920,133
% Year-over-year		9.12%	5.01%	4.32%
Annual Surplus/Deficit	\$ 0	\$ (13,541,224)	\$ (16,004,760)	\$ (19,711,226)
Year-over-year Surplus/Deficit			\$ (2,463,536)	\$ (3,706,466)

Fully-funded Facilities & DPW Budget Assumptions (FY22-FY26)

DPW

- Decreased \$0.2M from \$2.8M Total \$2.6M
- Incremental all in part of matrix exercise salaries, non-salaries, capital outlay
- Adds:
 - FY23-FY24 Laborer FTEs (2) FY23-FY24 \$100K (50K each)

Facilities

- Decreased \$0.3M from \$15.5M Total \$15.2
- Incremental all in part of matrix exercise salaries, non-salaries, capital outlay
- Adds:
 - FY22 FTE (1) Manager \$0.1M (including fringe benefits)

FY22 FTE (1) Procurement - Owners Project Manager (OPM) \$0.1M (including fringe benefit

Financial Projection Summary - Fully-funded DPW & Facilities				
	FY21	FY22	FY23	FY24
Revenues	\$ 150,511,528	\$ 150,696,896	\$ 156,460,659	\$ 160,208,907
% Year-over-year		0.12%	3.82%	2.40%
Expenditures	\$ 150,511,527	\$ 166,951,260	\$ 177,615,704	\$ 187,160,659
% Year-over-year		10.92%	6.39%	5.37%
Annual Surplus/Deficit	\$ 0	\$ (16,254,364)	\$ (21,155,045)	\$ (26,951,752)
Year-over-year Surplus/Deficit			\$ (4,900,681)	\$ (5,796,707)

Financial Projection Summary - Fully-funded Schools, DPW & Facilities

	FY21	FY22	FY23	FY24
Revenues	\$ 150,511,528	\$ 150,696,896	\$ 156,460,659	\$ 160,208,907
% Year-over-year		0.12%	3.82%	2.40%
Expenditures	\$ 150,511,527	\$ 168,057,260	\$ 179,695,838	\$ 190,266,912
% Year-over-year		11.66%	6.93%	5.88%
Annual Surplus/Deficit	\$ 0	\$ (17,360,364)	\$ (23,235,179)	\$ (30,058,005)
Year-over-year Surplus/Deficit			\$ (5,874,815)	\$ (6,822,826)

Fully-funded Town Budget Assumptions (FY22-FY26)

Public Services

Community Development

- Total of \$174K incremental, 2.3 FTEs: Traffic Engineer, Planning Staff Member, .3 FTEs Increased Inspection Hours

Recreation Department

- Total of \$194K incremental, 1.6 FTEs: .6 FTEs Additional staff hours, 1 FTEs Additional Staff

General Government

- Total of \$128K incremental, 0.2 FTEs: Additional hours for Financial Assistant

Public Safety

Fire Department

- Total of \$294K incremental, 2.5 FTEs: IT Support Staff, ALS Coordinator, .5 FTEs Data Analyst

Police Department

- Total of \$700K incremental, 10 FTEs

Human Services

Health Department

- Total of \$135K incremental, 3 FTEs: Junior Health Inspector, Youth Coordinator to fulltime, Health Educator

Council on Aging

- Total of \$76K incremental, 2.2 FTEs: .7 FTEs Additional staff hours, 1.5 FTEs Additional Staff

Library

- Total of \$220K incremental, 2.5 FTEs: 1.5 FTEs Expand Children's Staffing, Expand Adult's Staffing

Financial Projection Summary - Fully-funded Town & Schools

	FY21	FY22	FY23	FY24
Revenues	\$ 150,511,528	\$ 150,696,896	\$ 156,460,659	\$ 160,208,907
% Year-over-year		0.12%	3.82%	2.40%
Expenditures	\$ 150,511,527	\$ 169,456,784	\$ 181,645,166	\$ 192,733,306
% Year-over-year		12.59%	7.19%	6.10%
Annual Surplus/Deficit	\$ 0	\$ (18,759,888)	\$ (25,184,507)	\$ (32,524,399)
Year-over-year Surplus/Deficit			\$ (6,424,619)	\$ (7,339,892)